

AMERICAN NEWS

Bush set to declare drugs national security problem

By Lionel Barber in Washington

PRESIDENT George Bush yesterday put the final touches to his \$7.5bn plan to curb drug consumption in the US, to be unveiled in a national television address.

The plan aims to cut US illicit drug consumption by 60 per cent over the next 10 years - a goal which the president hopes to reach with a mixture of tough law enforcement and a crackdown on the casual user.

The president is expected to declare drugs to be a major national security problem and to lay most of the blame on the American consumer, rather than supplier countries in Latin America.

This marks a shift from President Reagan's view, which put much emphasis on interdiction from overseas suppliers, and

used Mrs Nancy Reagan to front the "Say No to Drugs" campaign. Analysts say this campaign may have helped to cut drug consumption among the middle classes, but failed to tackle growing drug-related violence in the inner cities.

Mr Bush intends to claim that his plan is the first "comprehensive national strategy" to tackle drug abuse. However, much will depend on whether he can sell his plan to the states. The rise in funds for federal law enforcement aid, for example, requires matching funds from local taxpayers, who may file at the request.

The president is also expected to press states to revoke drug offenders' driving licences and colleges to deny student loans to anyone convicted of a drug offence. "The aim is to

stigmatise the user," said one official yesterday.

Ahead, Mr Bush will provide at least \$300m in new aid to coca-producing countries - notably Colombia, Peru and Bolivia - including the \$85m which the Administration has already pledged to the Colombian Government.

In a television interview with David Frost, to be aired last night, Mr Bush has said he would not rule out sending US troops to help Colombia fight the cartels, if the government there requested aid. But he stressed that President Virgilio Barco had made no such request. "I don't think the President of Colombia wants American troops," Mr Bush said. "In fact, I know he doesn't. But if he changes his mind, fine."

Where majorities do not make a message

Lionel Barber appraises the US Democratic Party's search for strength

ONE day last month, in his home district in Chicago, Congressman Dan Rostenkowski found himself besieged by an angry mob of senior citizens.

The elderly were protesting against a surtax to pay for an expansion of Medicare to cover the high costs of prolonged illness in the US. Mr Rostenkowski, one of the most powerful Democrats in Congress, paused, growled his disapproval and beat a rare retreat.

These days, Mr Rostenkowski, chairman of the tax-writing House Ways and Means committee, is taking an unusual amount of flak - and his problems underline the difficulties facing Democrats as they gather in Washington today for the new session of Congress.

Despite having majorities in the House and Senate, the Democrats are in disarray, divided by basic differences over tax and spending decisions, and unsure about the direction which new party leaders wish to take. Moreover, the Democrats are learning an old lesson in US politics: that control of Congress comes at the price of dealing with a president from the other party, and that operating the legislative machine can conflict with the demands of the party at large.

Other explanations for the Democrats' weak-kneed perfor-

mance abound in Congress: the party's traumatic defeat in the presidential election last year; the unexpected removal of two of the top leaders in the House under ethics clouds; a new (and relatively inexperienced) Senate majority leader Mr George Mitchell; and the federal budget deficit which has stripped the party of the money with which to fund the social programmes it has traditionally used to woo voters.

There may be a little truth in all these explanations, but together they do not satisfy the more thoughtful analysts of the party's dilemma, such as Mr David Dreyer, who recently joined the staff of Congressman Richard Gephardt, the new House majority leader. For them, the question is as profound as this: what does the Democratic Party stand for?

This was first raised when the party split over civil rights and the Vietnam war 20 years ago and more. It is even more pressing for Democrats today, says Mr Dreyer, who feels the party has failed to develop a philosophy to succeed that of the Great Society - the Kennedy-Johnson War on Poverty. Five defeats in the last six presidential elections underline the weakness of the party at a national level.

Also, Mr Dreyer contrasts his party's weakness with the relative vibrancy of the Republican Party. "Ronald Reagan



Rostenkowski: besieged
ran for election in 1968, 76 and 80. He spearheaded a Republican philosophy and he spawned a generation of Republican politicians." By this analysis, the defeat

last year of Mr Michael Dukakis, the Democratic presidential candidate, was not, as some Democrats have argued, a failure of tactics but a failure of message, best summed up by the candidate's inability to state clearly what he stood for and why voters should back him against Mr George Bush. Alarming for the Democrats is this ideological uncertainty, appearing to be taking hold in Congress which has largely been their stronghold for the past 25 years.

The Democratic leaders face a revolt of some 90 House members who are willing to back, in some form, President Bush's proposal for a cut in the rate of capital gains tax. This is a stunning prospect for Democrats who forecast with confidence this year that Mr Bush would have to swallow his campaign promise and agree to new taxes.

One reason for this switch is that the Democratic rank-and-file has spotted that a cut in capital gains offers the prospect, via a consequent surge in investment, of a one-off gain in revenue for the Treasury which, in a tight budget climate, may be the only way to pay for enhancing programmes such as child care. Just as important, though, say Republicans, is that Mr Bush has convinced some Democrats that a capital gains cut will stimulate economic growth.

It was these prospective defections which encouraged Mr Rostenkowski to tell reporters in early June that he might be amenable to a capital gains cut - if Mr Bush put other issues on the table. In retrospect this seems a mistake for, in his eagerness to do a deal, Mr Rostenkowski might have made a concession without anything in return (and he was hauled back into line by the new House leaders, headed by Mr Tom Foley, Speaker, and Mr Gephardt).

The question for the new session of Congress is whether the Foley-Gephardt team, with Senator Mitchell, can forge a clearer message to voters. Now, there is not much ground for optimism. The president remains popular, the economy continues to grow and there seems to be no paramount national political issue (other than, perhaps, abortion, where the Supreme Court's recent ruling to restrict rights shows signs of galvanising voters).

As Mr Michael Kinsley, the syndicated columnist, wrote last week: "If the Democrats don't stake out an ideological position soon, they will find themselves fighting the next election on relatively trivial - and potentially doubt-edged - issues such as sleaze and phony issues, such as such flags and furloughs, devised in the Republican research laboratories."

Rich rejects Mexican claims

By Kenneth Gooding, Mining Correspondent, and Richard Johns in Mexico City

MARC RICH, the Switzerland-based commodity trading group, yesterday described as "arrant nonsense" allegations made in a Mexican court that it conspired with an official of Mexico's state-owned Cananea company to control copper output from the country's biggest mine.

Marc Rich and Co, not Mr Rich personally, has for some time been negotiating with Cananea to provide a substantial financial facility to be repaid from proceeds of part of future copper concentrate sales at market terms, the company said.

To allege such negotiations represent a conspiracy to seek control is arrant nonsense," Rich said negotiations with Cananea had been properly

documented and conducted with Cananea management, not with one individual. Substantial Western banks had taken part in the talks, which were continuing until the mine was declared bankrupt on August 20.

But the Mexican authorities are still insistent that chief among the alleged collaborators with Mr Emilio Ocampo Arenal, detained ex-director of Compania Minera de Cananea, in allegedly selling its copper output at 5 per cent below world market prices, were Mr Rich and Mr Gad Newman, a former executive of the copper mine.

Mr Ocampo is facing three charges related to the company's bankruptcy and is accused of taking a 5 per cent

commission on copper concentrate sales in collusion with Mr Marc Rich and a West German named as Mr Gad Newman.

Mr Newman, a former financial executive with Cananea, fled the country on the day of Mr Ocampo's arrest. He is believed to have gone to Costa Rica.

The Attorney-General's office alleges that Mr Ocampo altered the wording of contracts with Japanese and South Korean companies to "the disproportionate benefit" of himself, Mr Newman, and Mr Rich.

Over 30 people have been arrested so far in connection with the charges. The former production director, Mr Antonio Montano Munguia, has been released on bail from jail. He is said to have told the investigators that Mr Ocampo and Mr Newman received 4-6 per cent of proceeds from sales volumes.

Evidence has been given by 65 former and current officials, staff, union members and external auditors. The Attorney General's office has yet to quantify the extent of the alleged fraud although its proceedings against Mr Ocampo at present related to a sum of no less than Pesos 6,000m.

Price wins election in Belize

By Canale James in Kingston

THE SOCIAL Democrat Mr George Price, who has led his opposition party to a narrow general election win in Belize, will seek to strengthen social services in the English-speaking Central American country, his People's United Party said

Results announced yesterday showed that, in a general election on Monday, the PUP took 15 of the 28 seats contested, ousting the conservative United Democratic Party of Mr Manuel Esquivel.

Japan near project loans accord with Brazil

By Ivo Dawmay in Rio de Janeiro

JAPAN is close to concluding negotiations with Brazil on the release of almost \$500m in project loans under the former's new Overseas Economic Co-operation Fund (OECF).

Mr Harumori Kaya, Tokyo's ambassador to Brasilia, said yesterday that conclusion depended only on procedural questions. "We hope to be able to reach agreement as soon as possible," he said.

However, Brazilian press speculation yesterday that the cash might be released without an accompanying agreement on economic targets with the International Monetary Fund appear misplaced. The ambassador gently dismissed sugges-

tions that an accord could be completed without such an IMF programme in place. "We would prefer to see an agreement with the international financial institutions," he said, adding, "perhaps prefer is a little too weak."

He went on to confirm that disbursement of funds would be dependent on an IMF accord, dashing hopes by senior officials that Japan might waive the requirement.

Various big loans to Brazil, including a final \$900m tranche of commercial bank credits, agreed under the rescheduling deal last year, are held up by the country's failure to meet IMF targets.

London visit lifts hopes for Argentines

RESTORATION of full diplomatic and commercial links between Argentina and the UK has had further impetus from the presence in London this week of Senator Eduardo Menem, brother of Argentina's President Carlos Menem, Robert Graham writes.

Senator Menem, leading an Argentine delegation to a meeting of the Interparliamentary Union, has been underlining that both countries must set up realistic dialogue by side-lining the Falklands sovereignty issue. Both now had a satisfactory mechanism to negotiate resumption of diplomatic and commercial links without Argentina renouncing its claim, he said.

Provincial unrest upsets Menem's austerity push

By Gary Mead in Buenos Aires

CONFLICT between central and provincial governments in Argentina threatens to upset President Carlos Menem's efforts to cut national government spending.

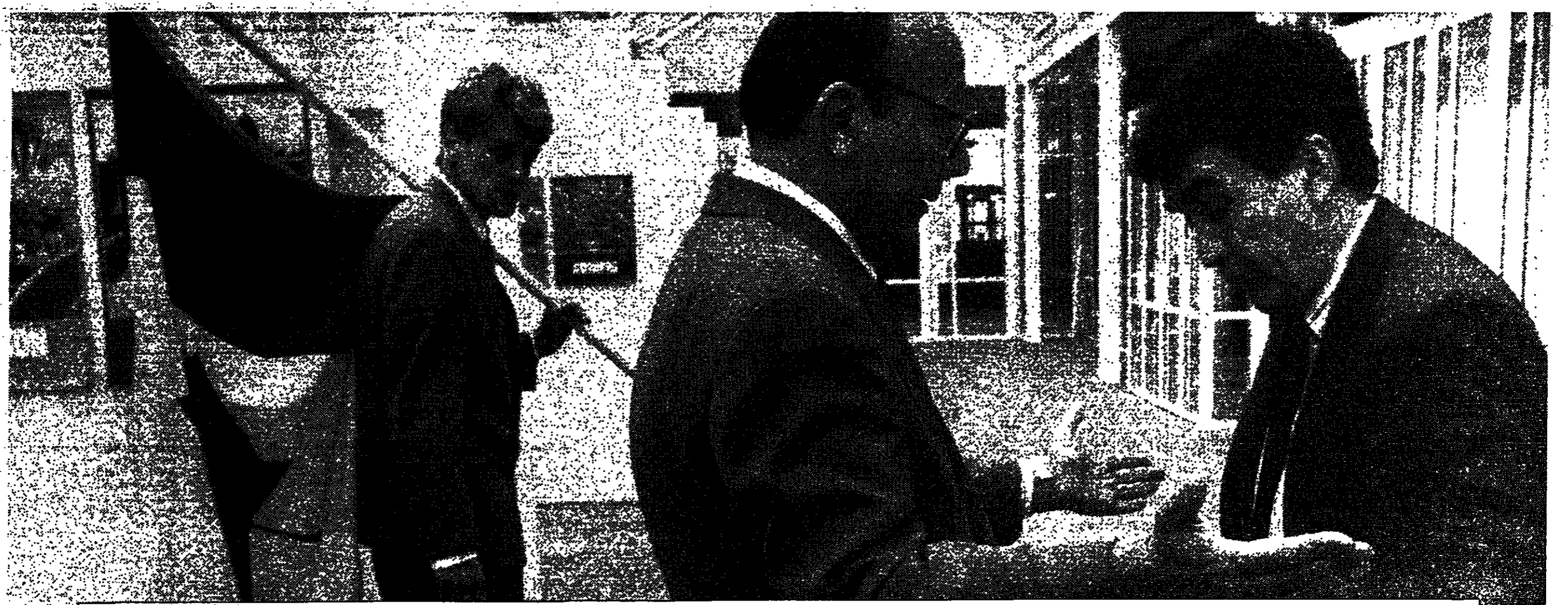
Under new legislation, Mr Menem's economic team has powers to end federal Treasury subsidies to the 22 provincial administrations, 17 of which are governed by politicians of the president's Peronist party. Mr Nestor Rapanelli, Economy Minister, implemented such cuts last Friday.

But Mr Antonio Cafiero, who as governor of the largest province (Buenos Aires) and president of the Peronist party has

much political clout, announced late on Monday that the provinces will be unable to pay the salaries of their administrative personnel this month if central government sticks to its word.

Mr Cafiero fought a hard campaign against Mr Menem for the peronist party's presidential nomination last year.

Economy ministers of all provinces are to meet a senior Economy Ministry official today to discuss the issue, and are likely to back Mr Cafiero's demands for a reversal of Mr Rapanelli's budget cuts. Next week, the provincial governors will meet.



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THE AMAZON

Sowing the seeds of destruction

Tax incentives threaten Brazil's rain forest, reports John Barham

HOURS after Brazil's Space Research Institute (INPE) claimed this week that about 33,000 sq km of forest and scrub had been cleared by burning in the last two months, the figure was being challenged by the Government's environmental agency, Ibama.

Once again, the great debate on the conservation of the Amazon was submerged in warfare over disputed statistics.

But, increasingly, ecological groups and international agencies such as the World Bank are arguing that the issue should not be how much forest is being destroyed but the ending of financial incentives behind the destruction.

For two decades, Brazilian governments - often supported by international development agencies - pumped about \$1.5bn into tax relief, subsidies and other incentives into projects to develop the region, many of them ecologically dubious.

Then, in April this year, came a symbolic reversal when the Government suspended indefinitely financial backing for cattle ranching in "dense forest areas" and introduced tougher environmental controls on industry.

But the whole body of government credit and tax policies still sanctions destruction of

the forest. Years of free-flowing public money have created a coalition of business, political and even criminal interests that vigorously oppose change.

The incentives remain fully in place in the north-east of Brazil and the Amazon, where the Superintendent for the Development of Amazonia (Sudam) is distributing \$70m in tax incentives to private companies this year.

A recent investment guide states that "in fiscal terms, [Amazonia] is one of the geographical areas that offers the greatest advantages to enterprises." Any company can deduct 25 per cent from its corporation taxes and put the savings directly into its own Sudam-approved mining, industrial or farming project or channel the credits into a fund administered by Sudam. Tax incentives can finance up to 50 per cent of a project, which pays no corporate taxes for 10 years.

Sudam is to make its largest grant to Mr Olacyr de Moraes, a leading São Paulo businessman. It will give him \$64m in tax credits to build a \$2.5bn railway linking Mato Grosso on the fringes of Amazonia, with the south of Brazil 1,000 miles away.

The agency is pressing ahead with grants for 21 highly controversial charcoal-powered pig iron and manganese plants in

the south of Para state. These plants will cut down 90,000-200,000 hectares of forest every year to turn trees into charcoal. The companies are meant to be forming eucalyptus plantations to provide an alternative source of fuel. However, it is doubtful that the mills will be profitable once the surrounding forest is depleted.

World Bank officials say agricultural policies are even more damaging. Agricultural income is lightly taxed in Brazil, so property has become a tax shelter for corporations and the wealthy. Nowhere is land cheaper or more plentiful than in the Amazon. Speculation keeps prices rising. Ironically, farmers destroy the forest because anti-speculation laws consider uncleared land to be "unproductive" and hence pay higher taxes.

Settlers burn the forest to stake ownership claims. They use the land as collateral to raise loans or sell it for a quick profit. Farmers should only clear half their land but the law is not enforced.

All these policies benefit landowners, many of whom are locked in violent disputes with peasant farmers over property rights. In 1986, Volkswagen sold its 140,000 hectare Sudam-sponsored ranch after reports that subcontractors used forced labour to clear the jun-

gle.

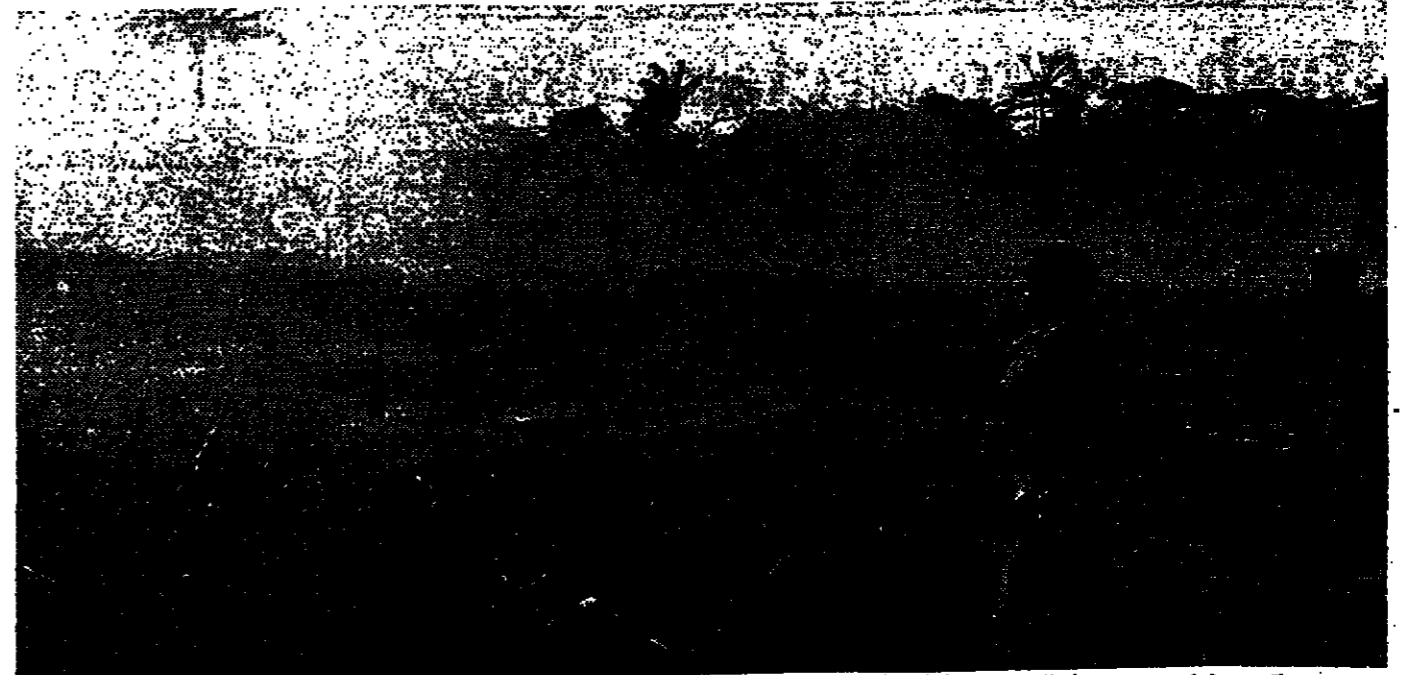
Like Volkswagen, most corporations preferred to invest their tax credits in cattle ranches. Sudam disbursed about \$700m - \$1bn in tax credits to spectacularly destructive corporate ranches.

Some 8m hectares of forest have been cleared for ranches, which are quickly infested by weeds and secondary growth. Ranches are viable only as long as the tax money keeps flowing. The Government found that many ranches were being exploited only for their tax benefits.

But most Sudam funds were stolen: it disbursed nearly 100 per cent of incentives but only 40 per cent of approved projects have been implemented. This year, Mr Henry Kayath resigned as Sudam's superintendent after he was implicated in a corruption scandal.

In comparison with farming, mining in the Amazon seems almost benign. In theory, mines need destroy a mere 0.02 sq km of forest a year to generate \$1m in revenues - 250 times less than a commercial rubber plantation and 5,000 times less than a cattle ranch. Although operating costs are high, mines can be highly profitable because rich deposits lie close to the surface.

Even so, the Government provided massive support for the industry. Mining compa-



Brazilian settlers burn the rain forest to stake ownership claims to land which they can then sell for a quick profit.

panies are entitled to Sudam's panoply of benefits and can import heavy machinery free of duty through the Manaus free port; and even after decades in Amazonia, companies avoid paying full corporation tax.

The Government spent heavily on infrastructure projects to attract mining investments. For instance, the \$3.5bn Tucuruí hydroelectric dam in the eastern Amazon sends 40 per cent of its subsidised power to aluminium companies. How-

ever, the Government showed no interest in imposing environmental controls until very recently.

New policies require companies to submit environmental impact studies when applying for a mining concession. They must restore the forest once they have finished mining. However, the cost of restoring damaged areas is still unknown, because Amazon mines are still far from exhaustion.

Obviously, policy changes are only meaningful if they are enforced, but the Government's writ does not run much beyond the Amazon's major cities. Although it underwrites the rain forest's pillage with public money, Brasília cannot find the money to finance its environmental control departments properly. They can hardly pay their telephone bills, let alone police an area larger than Western Europe. Brazil is now recognising that policies should encourage

ecologically viable exploitation of the forest's resources. In Acre, in the far west of the Amazon, the Government created reserves where peasant farmers harvest rubber and Brazil nuts. The reserves were championed by Mr Chico Mendes, the rubber tapper leader murdered last December. By making low-tech, small-scale development an international issue, Mr Mendes achieved more in death than during his years as an obscure agitator.

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Malaria mosquito faces a tough time in boomtown

By John Barham in Ariquemes, Rondonia

MALARIA has swept through the Brazilian Amazon fast on the heels of devastating deforestation. Now, for the first time in decades, Brazil has inexplicably managed to stem the disease's phenomenal advance.

In 1977, Brazil had 101,000 cases of malaria. By 1983, that figure had risen to 570,000, a world record. Last year malaria claimed an estimated 3,000 lives. Now, however, to the Health Ministry's surprise, malaria cases have fallen by 11 per cent in the first half of this year.

The sprawling boomtown of Ariquemes, in the west Amazon state of Rondonia, proudly claims to be the world's malaria capital. But recently, it has seen a dramatic improvement. In January, one of the peak months for malaria, notifications fell by 35 per cent.

The anopheles mosquito, which transmits malaria, flourishes in the stagnant ponds left by Ariquemes settlers slash and burn the rain forest. Curiously, the people of Ariquemes are as proud of their appalling health as a war veteran is of his wounds. Some people claim to have come down with malaria as many as eight times. In 1988, the city reported 240,000 cases of the disease, even though it has a population of only 150,000.

A khaki-uniformed parasitology health brigade called Superintendency of Health Campaigns (Sudam), charged with stamping out endemic diseases, takes much of the credit. By infantry travel the Amazon by jeep, canoe and light aircraft systematically spraying houses and the forest with insecticide and testing the population for malaria.

However, officials in Brasília are not sure why malaria is declining, although embattled President José Sarney, desperate for good news, immediately claimed full credit for the improvement. Dr Dilemmando

de Rezende of the Health Ministry's Malaria Division suspects changing rain patterns may be reducing the number of mosquitoes.

The Government is about to begin a five-year \$11m anti-malaria campaign, with half the money coming from a World Bank loan. Despite its sudden decline, malaria will remain a permanent threat in Amazonia.

Strains of the malaria parasite have acquired immunity to conventional drugs. Prevention is impossible and relapses are common. A vaccine is still decades away and is unlikely to provide full protection from the complex malaria parasite.

Fortunately, the rate of settlement and deforestation of Rondonia by dirt farmers is declining. But an estimated 1m gold prospectors have descended on Amazonia. They roam the jungle, spreading malaria wherever they go.

Amazonians are remarkably ignorant about malaria. Dr Rezende explained that "anything that is not directly related to immediate survival - food and shelter - is ignored." A poster campaign featuring a larger-than-life diagram of the anopheles was proved a failure when settlers reassured officials that three-ft-long mosquitoes do not exist.

Better than spend heavily on prevention, the Ariquemes city authorities have set up a malaria hospital, which they proudly announce, is the only one of its kind on earth. Treating malaria costs 8.5 per cent of the city's over-spent budget and officials claim that further anti-malaria efforts are hindered by a chronic lack of funds from the Government.

Yet the shortage of funds has not prevented the city from building a trailbike circuit and a brand new skate-board park, even though few Ariquemes youngsters are wealthy enough to own even a skateboard.

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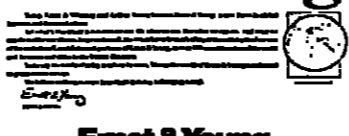
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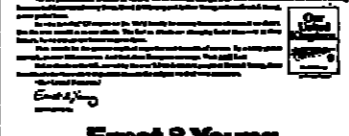
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UNCTAD ANNUAL REPORT

Export reforms 'no guarantee of economic growth'

By William Dullforce in Geneva

UNCTAD's 1988 trade and development report pours some cold water on the idea that trade policy reforms designed to increase exports necessarily promote the economic growth of developing countries.

Third World exports surged by some 13 per cent last year, with large advances in shipments of manufactures by some South-east Asian and Latin American countries. But after studying 32 developing countries which followed varying trade policies during the 1980s, Unctad's economists found that favourable export performance was not always synonymous with good overall economic performance.

In many countries, the expansion of exports has taken place not through increased investment but mainly through shifting output away from domestic markets, which have been kept depressed by demand management policies aimed at generating trade surpluses.

Of the 31 countries for which data were available, 18 showed an increase in the ratio of exports to Gross Domestic Product of two percentage points or more between 1973-81 and 1985-87.

But in only three countries did the import ratio increase by more than 2 per cent while in 21 others it declined by more than two points.

Exceptions to this general pattern are mainly found in South-east Asia.

Indonesia leads with a 44 per cent average annual growth in exports of manufactures between 1980 and 1987 and a 11.3 per cent annual increase in gross domestic investment.

South Korea, Malaysia, Pakistan and Thailand were among the nations combining substantial improvements in exports of manufactures with high rates of growth in investments, manufacturing output and GDP.

Mexico, Morocco, Venezuela, and to a lesser extent Brazil, showed strong growth in exports of manufactures but negligible increases in overall

'In many countries, the expansion of exports has taken place not through increased investment, but mainly through shifting output away from domestic markets, which have been kept depressed by demand management policies aimed at generating trade surpluses'

output and falling investment ratios.

Their export capacities remain fragile and their good export performance of recent years could easily come to an end, Unctad comments.

Nor is the favourable effect of the open trade policies and import liberalisation adopted by many developing countries this decade as yet proved.

Rapid export growth was shared by countries with relatively low tariffs and few non-tariff barriers (Mexico and Malaysia), by those relying heavily on policies of selective intervention (Indonesia and Turkey) and by those with restrictive import policies (Venezuela).

While acknowledging that some policy reform packages are too recent for a final verdict to be passed, Unctad comments that the countries concerned - Bolivia, Chile, Côte d'Ivoire, Ghana, Jamaica and Uruguay - need to realise other conditions for development, such as the accretion of skills, economic and social infrastructures, and policy stability.

The international agency also finds it "particularly disturbing" that, as more and more developing countries liberalise their trade regimes, the drift of policies in developed countries - the US and the European Community are named - is toward greater protectionism.

Third World problems could thwart debt strategy

Relief cannot be confined to reform-minded nations, says Unctad chief. William Dullforce reports

THE FISCAL and monetary disorder prevailing in many developing countries can thwart the new Third World debt strategy embodied in recent agreements with Mexico and the Philippines, the United Nations Conference on Trade and Development warns in its annual report published today.

The success of the debt-reduction plan launched last March by Mr Nicholas Brady, the US Treasury Secretary, is seen as depending on adjusting it, to take into account the cumulative damage inflicted on the financial systems of countries by the seven-year debt crisis.

In particular, the Unctad economists believe that in some heavily indebted countries - Argentina is cited as one example - economic disorder is so heavily entrenched that the stabilisation programmes called for by the International Monetary Fund and World Bank under the Brady Plan are impossible without a prior easing of the debt burden.

Unctad, a forum for dialogue between the Third World and industrialised countries, was the first international organisation to call, in its last year's report, for sweeping debt cuts, including a 30-per-cent write-off of commercial bank claims.

This year, while recognising that the Brady Plan represents a turning point on debt reduction, the Unctad secretariat considers that the innovations it has so far introduced are "too small to constitute a viable solution to the debt crisis".

Debt relief cannot be confined to countries such as Mexico which are able to establish a track record for economic stability and market-oriented policy reform, Mr Kenneth Daddie, Secretary-General, underscores in his overview of the 250-page report.

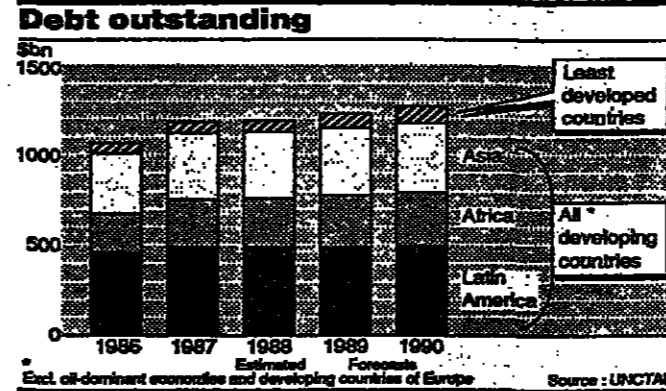
Among the symptoms of chronic disorder in many debtor countries listed by Mr Daddie are rapid inflation, large budget deficits, excessive money creation, rapid accumulation of domestic debt, high real interest rates, repeated currency depreciation and capital flight.

Political factors are also added. Thus, the failures of the inflation-curbing programmes launched in Argentina and Brazil in 1987 are ascribed to "a continuing struggle by different population groups to attain income levels that were not mutually compatible".

Pointing to an intensification of class conflicts, political instability and violence in a number of Third World countries, Mr Daddie warns that hard-won gains in democratic institutions and human rights are in jeopardy.

In Unctad's view, it would be dangerous for creditor governments and international agencies to insist that, to be eligible for debt relief, countries have first to follow Mexico's example in curbing inflation and cutting their budget deficits.

Third World administrations would not be able to reconcile the competing claims on income from their peoples. Few governments could impose the



Fact of dominant economies and developing countries of Europe. Source: UNCTAD

sharp cuts in real wages realised in Mexico, it is suggested.

Argentina and Peru are among the problem countries for the Brady plan cited privately by Unctad's economists. Mr Roger Lawrence, the money and finance director, says: "The question is, where do we go after Mexico and the Philippines? We would like to see governments move quickly on Argentina, which is probably the litmus test for what one can do with countries in serious disorder".

Unctad's argument is that in its present form the Brady Plan can do little for debtor countries which are incapable of achieving economic equilibrium without first receiving debt relief.

The new policy guidelines allow some 25 per cent of a country's IMF drawing rights and World Bank structural adjustment loans to be "set aside" to support reductions in debt. Up to 40 per cent of a country's IMF quota and up to

15 per cent of its overall three-year lending programme from the Bank can be used for interest support.

In theory, the two agencies can extend around \$20bn to countries for debt and debt service reduction. In addition, Japan has pledged \$10bn in parallel lending, making a total pool of some \$30bn.

In practice, under the conditions imposed, actual use is unlikely to approach this figure, Unctad claims.

For one thing, countries unable or unwilling to accept IMF and World Bank "conditionality" - the structural adjustment programmes imposed - are not eligible. For another, special justification, reflecting the strength of a country's medium-term programme, is required for access to the interest-support facility, which makes up over half the pool.

This could mean that it would be limited to countries which have managed to meet

policy conditions for several years. Unctad assumes. Only a handful of countries could meet such a test.

Japan has not yet clarified whether it will require "special justification" for the use of its \$10bn. Unctad economists point out that Japanese acceptance of this extra risk could be crucial for Argentina, which cannot provide a Mexican-type track record.

Even if the \$30bn were fully used, Unctad estimates that for the highly indebted countries, interest payments would fall by about 15 per cent and principal by less than 20 per cent. The minimum required is about double these figures, it claims.

Unctad's recipe is, first, for creditor governments to provide more "carrots and sticks" in the form of inducements and sanctions for commercial banks to accept debt reductions. Second, it wants IMF conditionality to be eased, to take into account "the diminishing capacity of debtor countries to achieve, in the face of a huge net outflow of resources, the social and political consensus necessary for economic stability and growth".

The longest chapter in the report seeks to justify this latter demand by analysing the increasing "macro-economic disorder" into which many developing countries have been plunged, in spite of serious efforts to cope with debt repayments and declining commodity prices and conform with adjustment programmes.

A basic thesis is that the impact of the external shocks of the 1980s on the finances of

Third World public sectors has been grossly underestimated. Since in developing countries a large part of the foreign debt is serviced through the public sector, the rise in interest payments has added to public sector deficits at the same time as cutbacks in lending created domestic financing problems.

Persistent and large fiscal deficits and rapid monetary expansion have been the effects, even more than the causes, of payments crises and inflation, it is argued.

In many countries, debt payment became a question of domestic budget transfers. Resistance by the private sector to making such transfers precipitated a struggle between the private and public sectors. Where tariffs and other import charges were an important source of government revenue, reduced imports by the private sector have added to budget deficits.

In fact, the Unctad report shows, deficits have been brought down in many debtor countries from the high levels reached during the early 1980s. But reconciling the differing policy objectives imposed on governments has proved to be impossible without a number of serious trade-offs.

Given the difficulty experienced by certain industrialised countries in making the relatively much smaller switch of resources from the private to the public sector needed to balance budgets, it is not surprising that in developing countries conflicts between competing claims on income have remained unresolved, Mr Daddie remarks.

Total debt burden of developing countries falls for first time

THE total debt burden of developing countries fell in 1988, for the first time since the international debt crisis began, according to figures from the Organisation for Economic Co-operation and Development, Stephen Fidler writes.

Total external debt fell to \$1,240bn in 1988 from \$1,276bn a year earlier, of which long-term debt accounted for \$981bn, down from \$1,002bn, according to the organisation's 1988 survey. Financing and External Debt of Developing

Countries.

The report gives, in general, a positive assessment of the changes in the international debt strategy in 1988 and 1989 and, the new debt initiative launched by the US Treasury Secretary, Mr Nicholas Brady, in March.

"A significant breakthrough has been the official acknowledgement by the international community of the existence of a 'debt-overhang' in the middle income problem debtor countries," it said.

Debt burdens fell, but debt servicing costs rose in 1988, partly because of higher US interest rates, to \$177.9bn from \$156.5bn in 1987. Net resource flows to developing countries fell by about 1 per cent in real terms last year - after adjustment for price and exchange rate changes - after remaining stable in 1987, the OECD says.

While official disbursements rose by about 1 per cent in 1988 in constant terms, private flows declined. Nominal

resource flows, before these adjustments, showed the recovery initiated in 1987 was confirmed in 1988. While the increase in 1987 was due to higher official and private disbursements, the 1988 nominal increase was due to higher disbursement of official grants and loans and export credits.

Resource flows to advanced developing countries, particularly in the Far East which no longer need the finance, have declined. For different reasons,

problem debtor countries - particularly in Latin America and the Middle East - continue to face financing constraint.

The nominal figures show official development finance rising to \$97bn from \$82bn and export credits growing to \$3bn after net repayments of \$700m the previous year. Private flows declined to \$32.9bn from \$35.6bn. Resource flows rose to \$102.9bn, the highest nominal level since 1982, compared with

\$96.9bn in 1987.

The figures show that developing countries repaid \$4.2bn to the International Monetary Fund in 1988, compared with repaying \$4.7bn in 1987 and \$1.4bn in 1988. Capital flight from all developing countries is estimated to have risen to \$14bn in 1988 from \$11bn the year before.

Adjusted to 1987 prices, net resource flows slipped to \$96bn from \$96.9bn in 1987, \$92.2bn in 1986 and \$119.4bn in 1985.



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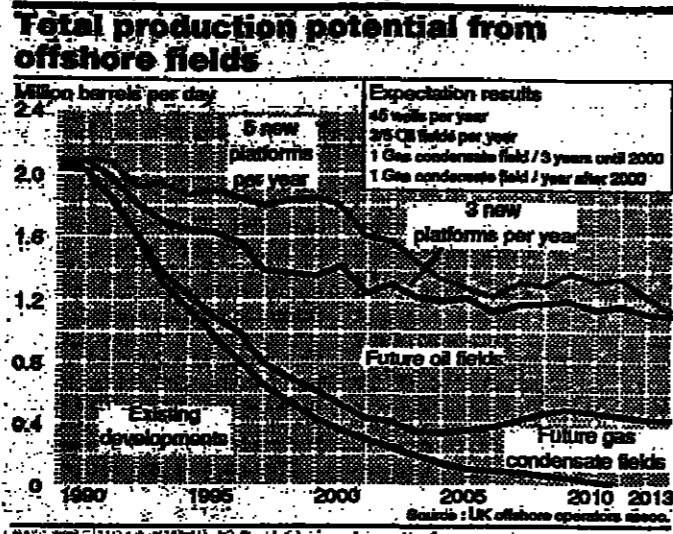
Views conflict on future prospects for the North Sea industry
Oil companies predict slow decline

By Steven Butler

THE UK Offshore Operators Association (Ukooa) yesterday published a bullish 25-year forecast for British oil and gas production in which oil production could be as high as 1.4m barrels a day in 2015, compared with more than 2m today.

The association, which groups together oil companies operating in the North Sea, implies only a gentle decline for the UK oil industry. Although estimated production would be unlikely to meet all of Britain's oil needs by the end of the period, it would supply the great bulk of it.

The study concludes Britain would be able to meet its gas needs without recourse to imports well into the next century, and foresees gas production at 60m to 80m cubic feet (bcf) a day in 2015.



The study is based on a poll of Ukooa members and statistical projections of known exploration and development trends. It assumes a broadly favourable business climate and does not include some factors that could have a big impact on production, such as technical innovation.

The most important variable affecting future production rates turns out to be the rate of new platform construction. The study takes as an average three or possibly five new oil-field developments a year; six new gas platforms a year; and one field of gas condensates, a light hydrocarbon containing liquids and gas, every three years from 1993 to the end of the century, with one field per year after that.

Based on this level of activity, the offshore industry is expected to make £14bn to

£25bn in cumulative capital expenditures by the end of the century, and £3.7bn to £7.5bn in spending for expenses.

Oil output from fields currently in production is expected to fall by half by the mid 1990s, while gas production from current fields should be halved by the year 2000.

Most of this decline will be compensated for by 160 undeveloped discoveries that contain 6.4bn barrels of oil and 33.4 trillion (million million) cubic feet (tcf) of gas. By the next century gas condensate fields, which are currently undeveloped, will come to play a bigger role in supplying Britain's gas needs. Excluding gas from condensate fields, gas production could increase to 5bcf a day by early next century, but could rise to 8bcf should gas condensate discoveries come on stream.

The development of gas production would also be affected by uncertainties about the future of the gas market, where the Government is trying to encourage competition, and on policy on gas imports.

United to spend £3.5m on factory in Ulster

By our Belfast Correspondent

UNITED Technologies, the American manufacturer of car wiring harnesses, is creating 350 jobs at its Londonderry factory in a £3.5m project backed by Ulster's Industrial Development Board, it was announced yesterday.

An extra 190 workers have already been recruited and the other 60 jobs will be added within the next three years, bringing total employment to more than 600.

Mr Richard Needham, Ulster's Economy Minister, said the expansion resulted from increased sales. The company's customers include the biggest European car makers.

United Technologies is the 16th largest company in the United States with total sales of \$18bn and 200,000 employees worldwide.

Britain is desperately short of computer specialists with experience of, and the ability to teach, one of the more important new information technologies.

As a consequence, International Computers (ICL), has decided to establish its first training development centre specialising in the technology - Unix software - in the Republic of Ireland where it can take advantage of the country's abundance of highly qualified young people.

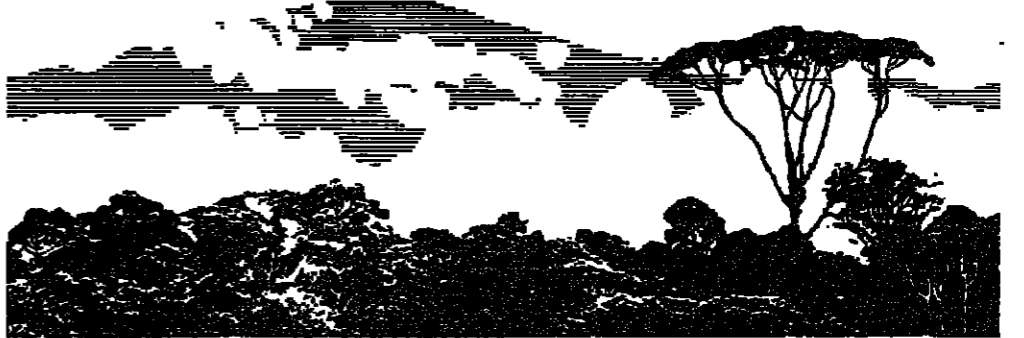
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Unleaded petrol sales corner 24% of market

SALES of unleaded petrol went on rising last month and now account for almost a quarter of the UK market, the Government said yesterday.

In the past year sales have risen from 0.8 per cent to 24 per cent.

Mrs Virginia Bottomley, Environment Minister, has described the increase as "dramatic." She said a poster campaign would be launched this month at all MOT testing stations to encourage even more motorists to switch to unleaded fuel. She also urged manufacturers to encourage dealers to convert used cars.

In a letter to car manufacturers, Mrs Bottomley said the sale of new and used cars already adjusted to use unleaded petrol would help to overcome the obstacle of persuading motorists to have their cars converted.

Pessimistic forecast in offshore service and supply industry

By James Burdon, Scottish Correspondent

A NOTE of pessimism was sounded yesterday in the UK offshore oil service and supply industry by one of its main spokesmen yesterday.

Mr Ian Wood, chairman of the Aberdeen-based Aberdeen Offshore Services Group, told the Offshore Europe Exhibition and Conference in Aberdeen, the industry "was not looking forward to the future with unbridled confidence."

His view contrasts with the upbeat mood about prospects for North Sea oil and gas, buoyed by the current upturn in development activity and optimistic long-term forecasts.

Mr Wood said oil companies were squeezing the supply and service companies too hard and criticised the poor performance of the UK supply industry in overseas markets.

He said that oil companies had a "schizoid" approach to the supply industry, parts of

which were still "fighting for survival" after the collapse of the market when the oil price collapsed in 1986.

The result was often an unbalanced performance by the contractor.

As a consequence, he warned, the supply industry would be unable to play its role in achieving technological breakthroughs.

The small technology companies which provided the seed corn for future growth and development would struggle badly and were already showing a poor survival rate. Mr Wood called for suppliers and oil operators to work together more as partners than adversaries.

He called for longer term service contracts with a better risk sharing. Mr Wood said the UK supply and service industry's share of the international market was "woefully short of what it should be," bearing in

mind that the UK continental shelf has been the main proving ground for the world offshore industry for the past 20 years.

This included the performance of the many foreign-owned companies which operated from the UK.

"Government ministers make ever more ambitious pronouncements on the major contribution the industry is making worldwide, but no figures are available," he said.

He said the UK's share was more like 5 per cent than 10 per cent of the world market. He called for a government study of overseas opportunities and the UK industry's role in them.

Mr Peter Morrison, the energy minister, said he was considering such a study. He had recently established an oil industry export advisory group which involved major companies.

Result expected on Harland bid

THE OUTCOME of the management-employee buy out of Harland and Wolff, the Belfast shipbuilder, will be announced on Friday, Our Belfast Correspondent writes.

It had been thought that the company would be able to disclose the level of share applications today but the deadline for receipt of completed forms was extended to facilitate late applications.

Around 80 per cent of the workforce is understood to have applied for shares to date but many workers took advantage of the extended deadline to seek further advice about investing in the buy out.

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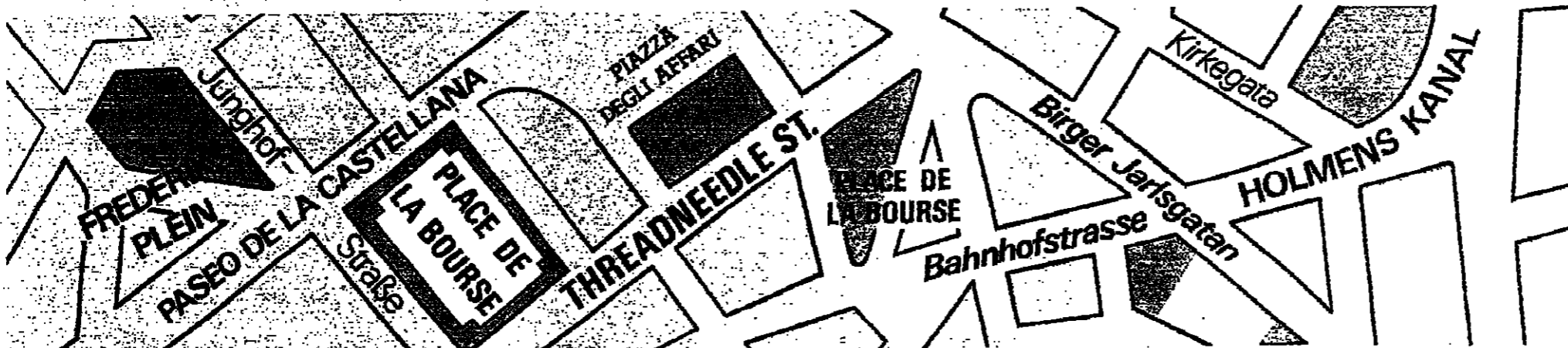
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Career decisions

A study of working life

Andrew Jack explains the value of a scheme which allows female American students to spend a week shadowing a role model



cult matching the sponsors' and externs' aspirations and personalities. "Applicants may look as though they've been slumming at investment banking since age four," she says, "but often they really have no idea what they want to do."

Some sponsors want externs who are seriously interested in that particular career. But others are much more flexible. Lucy Conant, a farmer in western Massachusetts, says: "They come to spend a week doing something different: being outdoors, making maple syrup, doing physical work."

Eight years ago fewer women opted for fast-track careers. Andrea Kierstedt was sponsored by a retired nursing instructor who ran a sheep farm, and then a year later with a woman who ran a day-care centre.

She later became a sponsor herself, offering a place for a student to work with her in a soup kitchen in Baltimore. "My sponsors introduced me to new things which I thought would be fun to try," she says. "They were a release from the school's pressures."

Sharon Beckman, who graduated in 1980, points to more focused gains. Her week with a lawyer rekindled her childhood interest in the profession. "I had been put off the idea at Harvard, where everyone was interested in corporate law and not the people side. My sponsor got me excited again." She

applied to law school, and is now working with a criminal defence and civil litigation firm in Boston.

"But the most valuable lesson I learned was that you can be a wife, a mother and a professional," adds Beckman. "I was struck by the fact that my sponsor didn't have to miss out. She showed me that you can't expect everything to go smoothly, but you can work and have a family."

The lessons are the same for more recent externs. "The home-stay gave me a rounded-out view of the whole lifestyle," says Heather Douglas. The fact that she is now having second thoughts about being a doctor proves the success of the externship programme. "I've decided I don't want to spend nine years training for this career."

Jill Shapiro, another student who stayed with a doctor says: "I had done some secretarial work in a hospital before. But I was interested in observing what a doctor actually does all day. My sponsor was very good about including me in everything she did."

Mary Psychas, who shadowed a senior executive in the American Youth Hostels Association, says: "I learned a lot. It made me more aware of the kinds of things women are doing, the jobs you can get without having to go to graduate school, and things like the importance of the town or city

where you want to work." Beukema admits that recently-married husbands do sometimes object to the live-in arrangement. "But most of the women are thrilled at the prospect of having this intelligent, vital life in their house. They find it very exciting to spend time with someone with so much passion and energy."

"I just love it," says Frederica Brennehan, who was Connecticut's second female Superior Court judge. "I don't think the kids can possibly enjoy it as much as I do. I adore that age group, and I keep in touch with my externs afterwards."

Brennehan stresses the importance of the students living with her for the week. "That way you can build up a fairly accurate picture of what

a person does all day, and how you can juggle all those things at the same time. We talk a lot about husbands, babies and cooking as well as work."

"That's the best thing," says Portia Welkel, the organic farmer. "Being with us round the clock shows them the funny nonsenses of life. We send them back with one way of putting their knowledge into practice."

Paediatrician Roselyn Kolodny feels that there "still aren't really a lot of good female role models in medicine. The extern programme gives me the chance to get across my point that you can raise a family and work, and be reasonably successful at both. And a lot of that happens round the kitchen table."

On the downside, says Margaret Nelson, a law partner, "being with anyone 24 hours a day can be a little on the tiresome side." Another sponsor wrote on her evaluation form that she felt she was being treated "rather like the mother of a teenager."

The externs' education was not just limited to the overall picture. Several sponsors made comments about students' punctuality, or inappropriate dress for work. Nevertheless many of them volunteer year after year.

There has been some discussion about allowing men from Harvard to join the scheme. Some sponsors are strongly opposed. Rosemary Kolodny is less worried, but says: "It isn't so important for them. Men still have so many more opportunities."

"I don't mind, personally," says Beukema. "I think men wouldn't be as socially comfortable participating, and they would be less willing to open up. But getting them in the home would certainly be an eye-opener for them."

"Women are still more responsible for the home, though," says Brennehan. "I think they are more concerned about professional incursions on private life."

"We have years of building relationships with alumni," says Martha Leape, head of Harvard's Office of Career Services. "They are very loyal, and have active graduate associations."

An attorney, Sharon Fisher, became a sponsor this year. "I have been out of touch, but now I've been inspired to make a substantial contribution to the alumnae fund for the first time."

Andrew Jack was the Choate Memorial Fellow at Harvard 1989-92.

Executive time

The managers with a magnificent obsession

Michael Skapinker demonstrates that a company's direction is determined by its chief executive's subconscious priorities

Business schools. Authors of management best-sellers. Speakers at management conferences. Journalists writing on this page. We all have one thing in common: we think we know what it is that managers do and how they could do it better.

Yet researchers like Henry Mintzberg, professor of management at McGill University in Montreal, have demonstrated that managers themselves do not know what it is that they do. Ask them, Mintzberg says, and they will tell you that they plan, organise, co-ordinate and control.

Observe them, as he did for a week at a time, and you see something entirely different. Managers rush from one activity to another. Half of their activities last for less than nine minutes.

Aleix Noël of the Ecole des Hautes Etudes Commerciales in Montreal has carried out another study in the Mintzberg tradition. He, however, observed three chief executives for a month each, sitting less than 10 feet away from them throughout their working day. He claims that this is the longest continuous observation of top managers at work.

To start with, he, too, found that the daily activities of the senior executives were chaotic and disorganised. The longer he watched them, however, the more he was able to detect continuity in their various actions.

Eventually, he was able to describe the activities which dominated their days. Noël argues that these activities not only set the strategic agenda for the organisation but reflected the chief executives' personal obsessions.

At the end of his month with each of the three, Noël asked the question again: "What do chief executives really do at work? To say that they write, speak, phone or meet to play managerial roles remains unsatisfactory. Chief executives do not spend their time arbitrarily but concentrate on activities they feel are crucial to the survival or growth of the firm."

Having someone watching your every move for a month is not to the taste of all chief executives. Twenty turned him down. Three agreed to be observed, however, and Noël has described the results in the *Strategic Management Journal*.

The first of Noël's subjects was Paul, the head of a non-profit institution set up to help handicapped people live a normal life. Paul himself had lost his eyesight at the age of 23.

The second executive was Louis, the head of a medium-sized advertising agency. He was one of many French-speaking advertising entrepreneurs who prospered in Quebec in the 1970s.

Name-dropping. The third chief executive who let Noël watch him work was Marcel, who owned a manufacturing company 90 miles away from Montreal.

One thing Noël noticed about Paul over the month he spent with him was how often he mentioned important people's names. "The list included the Prime Ministers of Quebec and Canada and other influential people in business and politics," Noël says. "These names were dropped as if Paul knew the people personally, but he never contacted any of them."

He did, however, spend a great part of his working day talking to less important politicians and lobbyists. He spent far more time building and maintaining contacts than looking at the quality of work his employees carried out. At home, between 4 am and 7 am, Paul worked on his organisation's budgets and instruction manuals.

Louis spent much of his time with his creative staff at the advertising agency, paying close attention to the detail of their work. He was particularly keen on cutting costs.

Unlike other advertising agencies, his had no expensive carpets or furniture and his employees did not have individual offices. His work dominated his life. He had recently got divorced and seldom took holidays.

Marcel devoted his time to a wider range of activities than the other two. His attention ranged from new project development to operations, to sales, to personnel management. Much of his time was devoted to customers. He insisted on personally reviewing price quotations given to them.

Noël concluded that by devoting more of his time to particular issues, the chief executives demonstrated to their subordinates which aspects of the company's work they should regard as important.

Paul indicated that gaining political support was more important than serving the organisation's customers. Louis made it clear that keeping costs down should take priority over looking for new clients. Marcel's actions indicated that customer service should be his company's main priority. That was why he looked at all the price quotations himself.

It is always worth examining those activities which the chief executives, surprisingly, insist on carrying out themselves. Noël says. Writing manuals, checking price quotations or designing a television commercial could probably be done by someone more junior. By doing them himself, the chief executive reveals something about the organisation's priorities.

Noël adds that "analysing the activities of chief executives over a month revealed more than continuity; they seemed almost obsessive."

Paul was obsessed with the need to be autonomous and to survive. Hence his attempts to cultivate important political contacts, and also his insistence on writing the organisation's procedure manuals himself. Louis appeared obsessed by the need to make money. By constantly cutting costs he ensured that he did so. But his organisation failed to grow. Marcel was obsessed with quality. Unsurprisingly, his organisation was the most successful of the three.

Strategic Management Journal, Summer 1989.



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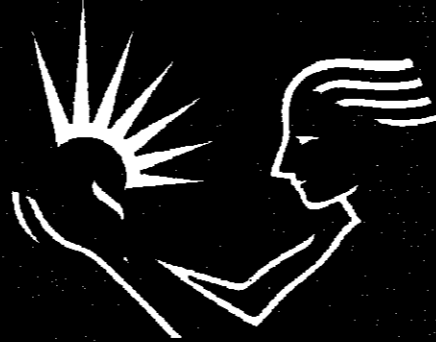
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College Director

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TECHNOLOGY

Element of surprise in high-tech curriculum

David Thomas finds no haven for tradition in the first of the UK's City Technology Colleges

Anyone wandering into a City Technology College... one of the new wave of technology-oriented schools... is likely to be in for a surprise.

Teachers have signed a no-strike agreement and are to work a five-term year... introducing a strong vocational flavour into its studies.



Pupils get their hands on video editing equipment at the Kingshurst CTC

up the history of the car, as well as making models in the school's workshop... The teachers continually assess the children, rating their performance as "basic, intermediate or advanced".

Another difference is that the children will have much more contact with employers, drawing partly on the school's links with the dozens of sponsors who have added their names to the two principal backers, Hanson and Lucas Industries.

Wind of change in a tunnel with thinking walls

By Andrew Wiseman

An "intelligent" wind-tunnel with flexible walls... for three-dimensional studies of spacecraft and aeroplane models... has been successfully tested by engineers of the Technische Universität in West Berlin.

Towards a propulsion system that enables a ship to 'swim like a fish'

A certain amount of envy has always been evident in the expression to "swim like a fish"... Inspiration for an improvement in the performance of ship's propellers...

mechanical finned tail needs to be constructed of a similarly large aspect with a mechanical system that imitates the animal's movements... The tail is flexible and the behaviour of its various parts is phased.

ships, materials and modes of motion results in the highest speed and efficiency; and how such propellers can be made and sold... The ships likely to benefit would be below 1,000 tonnes, where the conventional screw propeller gives an efficiency in the region of 60 to 65 per cent.

reduce the fuel bill, according to the Offshore Research Focus published by the Department of Energy... Best results are obtained when the fin's heave and pitch are 90 degrees out of step when one is at its peak the other is zero and vice versa.

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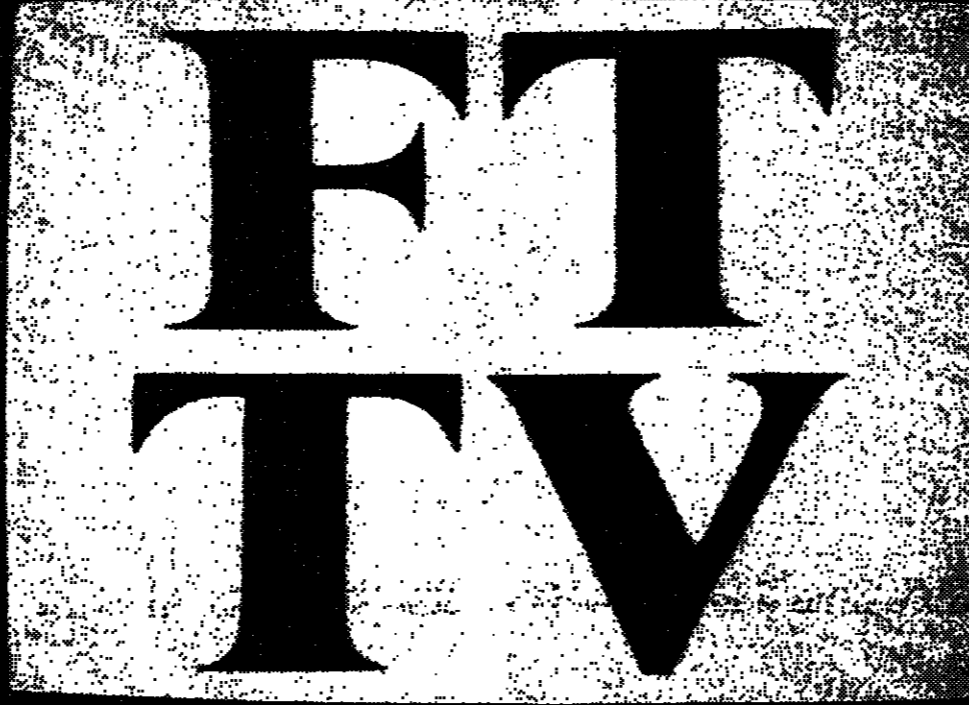
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As we can now say, 'No FT ... no TV comment'.

The decision at Plessey

INSTITUTIONAL shareholders in the British electronics group Plessey have never been much enamoured of the choices on offer in the long running takeover battle with the General Electric Company (GEC) and Siemens of West Germany. But this week decisions can no longer be avoided: the first closing date for the GEC-Siemens offer is tomorrow and more important, GEC will be able to buy Plessey shares in the market after its extraordinary general meeting on Friday. The institutions, which in the past have been all too passive in relation to both companies, now find themselves temporarily in the driving seat.

Industrial point of view, the continued independence of Plessey has its appeal, the institutions are being asked to take a great deal on trust. While Mr Walls has impressed many in the City with the conduct of the defence, he is relatively inexperienced for the job of building and leading a major international electronics business.

Ambitious plans
Mr Walls argues that the company is already using tactics the military area for new civil products. It is also seeking to conclude an alliance with a leading Japanese semiconductor company, as yet unnamed. And it has ambitious plans in its European networks and services business.

Uncertainty
Yet Lord Weinstock's institutional following has also suffered disenchantment in the 1980s and a great deal on trust. Succession remains unresolved. GEC has been seeking to advance through joint ventures with powerful foreign partners. But there is some uncertainty about the strategy and direction of the group after the recent restructuring.

The GEC cash offer is not generous. But the alternative involves making a risky gesture of faith in a supposedly new-look Plessey. If, as seems likely, the institutions take the easy way out and sell their Plessey shares, they should seek to take some lessons from the affair. The Plessey record has been patchy and there have been several occasions in the past on which the institutions, as active and interested owners, could have intervened to change or strengthen the Plessey management. One recognises the institutions operate - their duty to policy holders, their lack of industrial know-how, the difficulty of dealing with a dominant chief executive - but it is wrong that the responsibilities of ownership should be exercised only at the time of a take-over battle.

Early election in Spain

WHEN POLITICAL leaders opt for early elections, the decision usually comes with little advance signalling. Felipe Gonzalez, the Spanish Prime Minister, has done precisely the opposite. His announcement last week of elections in October, eight months early, was one by surprise.

Not only is it desirable for Spain - a relatively low-income, high-potential economy on the periphery of the EC - to continue to grow rapidly; it is equally appropriate for it to borrow abroad.

Justified opportunism
His opportunism is also justified. The Socialists have governed unchallenged since 1982 by occupying the centre ground of politics. The opposition remains hopelessly fractured and offers no clear alternative. This situation has impoverished political debate and created a certain arrogance and corruption among the Socialists, especially in local government. But the possession of a strong government is crucial for Spain's own political and economic development, as well as its relations with the EC. Such a government can only be provided by the Socialists.

omy. Not only is it desirable for Spain - a relatively low-income, high-potential economy on the periphery of the EC - to continue to grow rapidly; it is equally appropriate for it to borrow abroad.

Reduced borrowing
Only fiscal policy and direct control over credit are left. Of these, fiscal policy has been quite successful. The share of public expenditure in gross domestic product has stabilised at a little over 40 per cent, well below the average for the European members of the OECD. Net government borrowing has also been reduced, from its peak of 7 per cent of GDP in 1986 to only 3 per cent in 1988.

While curbing demand is desirable, progress will be slow. Fortunately, the Government should have the time it needs. In any case, the prime challenge is not overheating but the longer-term task of modernising both the economy and Spanish society.

When Cape Town citizens

awake this morning, the day of South Africa's general elections, many will find no milk on their doorstep.

At the weekend, a leading dairy farmer in the city because of a two-day general strike called by black unions to protest at the elections, from which blacks are excluded. It counselled housewives to stock up on Monday, or risk running out of milk.

Most analysts agree that the task this time is more difficult than ever. It has become almost a cliché to say that today's election is likely to be the most closely contested in 41 years of National Party rule; even the National Party does not disagree with that.

Mr van der Merwe's guess was that the National Party would win 100 of the 166 seats in the white house of parliament, 23 less than they won in the last poll in May 1987.

That has not, however, stopped talk of a hung parliament in which no party gains a majority of 84 seats. For the word on almost every commentator's lips is "fluidity." Just two days ago, informal polls were still showing a race as 20 to 25 per cent of the electorate undecided.

Mr van der Merwe puts it this way: "Normally, people inherit their political affiliations like they inherit their religion. But at times of crisis, they re-evaluate these affiliations, and you get much greater fluidity among the voters."

Indeed, one of the last public opinion polls published before surveys were suspended six weeks ago showed a clear bias towards a hung parliament; the poll, conducted by an influential political scientist, Professor Lawrence Schlemmer, predicted that an 80 per cent voter turnout would yield 78 seats for the Nationalists, six short of overall majority.

Yet it was the resignation of former President P.W. Botha just over three weeks ago which seems to have kicked off the liveliest campaigning.

From Cowley to Sofia
There are very few British businessmen resident in Bulgaria and business is hard to come by, not so much because the Bulgarians are unwilling but because of the shortage of foreign exchange. Yet when I was in Sofia last week, there were repeated stories about the chances for British Aerospace.

Last furs
A small animal rights demonstration outside 87 Upper Thames Street yesterday morning was the only outward sign that one of the City of London's oldest commodity markets was breathing its last.

War on pay
An alliance of left and right continues its campaign against Britain's most highly-paid businessmen. Following Downing Street's strictures against Lord King for the 117 per cent pay

Patti Waldmeir reports on the most closely fought South African election for 40 years



Three protagonists (l to r): Andries Treurnicht of the Conservatives, F.W. de Klerk of the National Party and Denis Worrall, joint leader of the Democratic Party

De Klerk squeezed from both sides

With Mr Botha safely out of the way, the National Party got busy harnessing the image of Mr de Klerk. From platforms throughout the country, Mr de Klerk made the same visionary speech over and over again about peace and prosperity in our time. The language was vague enough to accommodate a wide range of interpretations; but the image of the "new bloom" seems to have got through.

lost forever. The language of the de Klerk advertisement - indeed, almost everything he has said since becoming acting President - would be anathema to Conservative Party-inclined voters. The question is whether Mr de Klerk's grandiloquence has won over wavering liberals.

Normally, people inherit their political affiliations like they inherit their religion. But at times of crisis, they re-evaluate these affiliations, and you get much greater fluidity among the voters.

days, will have helped the Nationalists stop creeping defections on the left. For despite efforts to distance itself from the so-called "Mass Democratic Movement" - the loose coalition of anti-apartheid groups mounting the campaign - the Democratic Party will suffer the most damage from resurgent black unrest.

The anti-apartheid defiance campaign, which has generated so many international headlines in recent days, will have helped the Nationalists stop creeping defections on the left.

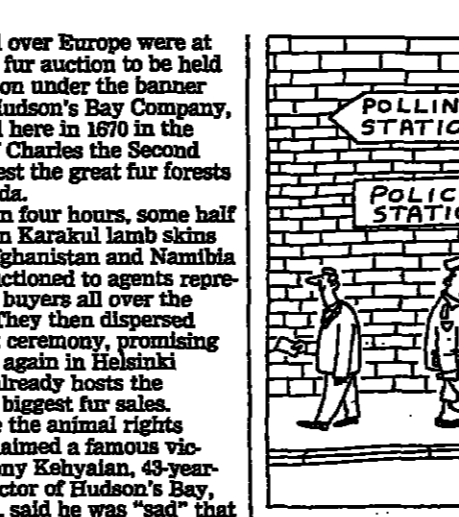
Indeed, several respected political analysts have substantially increased their estimates of National Party support since the anti-apartheid upheav-

most unlikely of interlocutors - President Kenneth Kaunda - plays host to the ANC, the main exile movement fighting white rule in South Africa. His officials say that last week's meeting with Mr de Klerk left him favourably impressed with the South African commitment to negotiation. A rare accolade from one of apartheid's most virulent critics.

Irish cats
The story about the Irish cat and the Irish salmon in yesterday's Observer had unsuspected depths. It may be an example of "urban myth", like the story of the dog in the microwave or the Granny in the boot of a car. A remarkably similar tale is told about two couples in Ireland sharing a holiday together. One of the wives goes to the kitchen to fetch a whole salmon for dinner. She finds the cat eating a sizeable chunk of it, shooes him off, turns the salmon over, and serves it up without saying anything.

Wrong tally
A reader reports seeing a placard outside a Hampshire newsgate: "Man arrested after Nationwide Hunt." Someone had written underneath: "Why does a building society sponsor fox-hunting?"

OBSERVER



increase he received from British Airways last year, the Labour Research Department has weighed in with a survey of directors' pay in 52 companies.

War on pay
An alliance of left and right continues its campaign against Britain's most highly-paid businessmen. Following Downing Street's strictures against Lord King for the 117 per cent pay

most unlikely of interlocutors - President Kenneth Kaunda - plays host to the ANC, the main exile movement fighting white rule in South Africa. His officials say that last week's meeting with Mr de Klerk left him favourably impressed with the South African commitment to negotiation. A rare accolade from one of apartheid's most virulent critics.

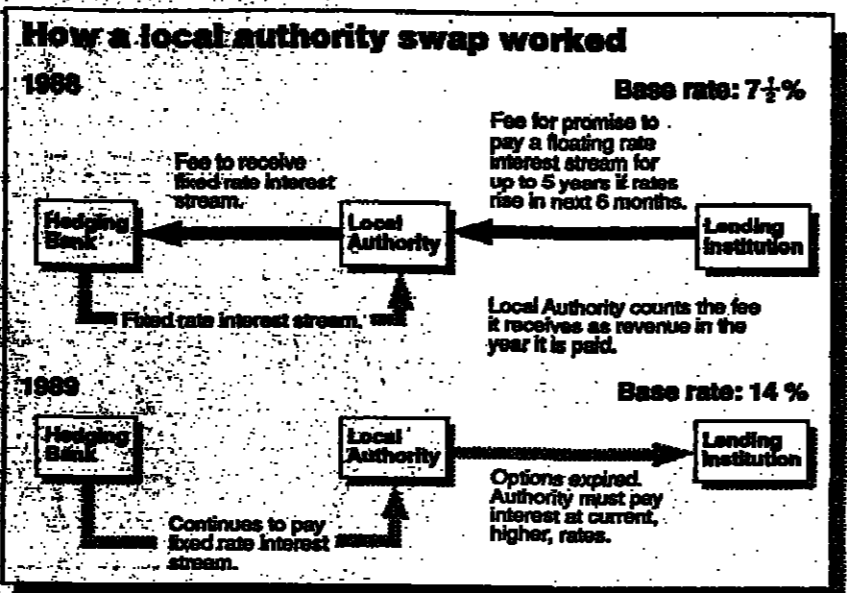
For there is ample reason for disaffection with the Nationalists. The dire state of the economy may have failed to become a truly salient campaign issue; but it could, none the less, weigh with voters when they come to cast their ballots. And voters may well wonder what the National Party can offer them in political terms as well: the party has been touting the same vision of apartheid reform for years, with little to show for it in terms of international rehabilitation or internal reconciliation.



1992?
Ikke noget problem, Monsieur!
BRITISH VITA PLC
International leaders in polymer, fibre and fabric materials and technology serving the furnishings, transportation, apparel, packaging and engineering industries.

When the London borough of Hammersmith was finally... Department of the Environment...

Norma Cohen reports on the implications of local councils' interest rate swaps. When fingers get burned



The immediate issue is over the right of local authorities to conduct capital markets operations... However, in the process of making a political point, the DoE has unleashed the spectre of a series of lawsuits...

Five years, if interest rates remain stable, will not need to be paid... However, the banks to whom the fees are owed have mounted a vigorous legal challenge...

banks, which have presented a united front on the matter up until now, to fight it out among themselves... The role of the money brokers is somewhat complex since they only acted as middlemen...

and that it should begin winding down its position and seek further legal advice. While Hammersmith did seek legal advice in July 1988...

In 1988, the Audit Commission circulated legal opinions it had sought with respect to interest rate swap and option agreements... In presenting the case to the High Court, the Audit Commission and Deloitte Haskins & Sells are taking the view of the Commission's junior counsel...

EC social charter Building an open, free, competitive Europe

By John Banham

The word "visionary" is bandied about in the debate on the proposed social charter for the European Community and the nature of post-1992 Europe... But there is one vision we should all hold on to. The new Europe should be open, free and competitive.

framework of legislation on individual and collective rights, through long traditions of collective bargaining, and through voluntary company policies... Against this background, all social proposals need to be questioned. Do they help to build on what has been achieved, or will they set the clock back?

LETTERS

'Who will the services service?'

From Mr Dennis S. Collins. Sir, As it is understood that, as a nation, we are now service-oriented...

over disastrous expenditures in anticipation of "Big Bang" and further losses since deregulation... Banks, together with insurance companies and building societies, have suffered enormous losses...

It is noteworthy that in this sector directors' own shareholdings are minimal... However, funded as they are by investors and savers alike, they not only manage to survive, but those responsible for the policies they have pursued are the recipients of the most generous rewards...

Fair shares

From Mr R.A. Lucas. Sir, I cannot be alone in agreeing with Mr R.E. Farris (Letters, September 2), particularly where the problems of investment in the future, it is unfair to punish banks retrospectively...

Health business

From Mr Bryn Glover. Sir, David Mellor, the junior Health Minister, is very keen to bring business management principles and commercial enterprise attitudes into the running of the UK national health service (NHS)...

one of the separate councils should independently arrive at precisely the same pay award... The important fact is that market force considerations are incompatible with his declared belief in a service "free at the point of use" and "financed out of general taxation"...

Navigation chart

From Mr Roger Martin-Fagg. Sir, Perhaps I can help Mr Rupert Wilson on the issue of a "soft"/"hard" landing for the UK economy (Letters, August 21)...

ments in earnings per share. There was a Conservative election victory in the UK and the multiplier effect continued, retail sales growth feeding higher output, higher imports, higher profits, record levels of investment... A "soft landing" can be said to occur when the real growth of investment in domestic product (GDP) slows to between two and three per cent year on year...

Forex dealings service

From Mr David Keele. Sir, Your report "Quotron wins forex order" (FT, August 15) leads by implying that Reuters made an unsuccessful bid for the contract...

Reuters, after a brief discussion with FXnet more than a year ago, declined to make a bid for the contract and cannot, therefore, be said to have made a "surprise defeat" at the hands of Quotron...

Pension fund surpluses

From Mr Drew Lyburn. Sir, I rise to Mr Radman's delightful bait (Letters, August 28). "Surpluses arise because actuaries make incorrect guesses"...

and early retirement rates, real rates of investment returns. Neither actuaries nor their clients are soothsayers; actual experience rarely exactly matches assumed experience; hence surpluses or deficiencies...

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PLANT & TOOLS WOLSELEY The name behind the name

Socialist big guns get behind Kok Laura Raun follows the Netherlands' neck-and-neck race for power

IN A last-minute offensive to win the opportunity of leading the Netherlands into the 1990s, Mr Wim Kok, head of the Dutch opposition Labour Party, took to the streets yesterday to press the flesh with his British counterpart, Mr Neil Kinnock, at his side.



British Labour Party leader Neil Kinnock helps drum up election support for his Dutch counterpart Wim Kok (right) in an Amsterdam street market yesterday

The two men waded through a mass of humanity at an Amsterdam open air market in a concerted bid to win votes in today's Dutch general election. Mr Kok is in a neck-and-neck race to unseat Mr Ruud Lubbers and his Christian Democrat-Liberal coalition Government.

Capping the short and intensive campaign was a television debate last night between the top five candidates. Today's vote will turn on the candidates' personalities as much as on political issues because of the relatively narrow differences in party programmes.

While the Socialist duo of Mr Kok and Mr Kinnock were handing out red roses to voters, Mr Lubbers, who has stayed aloof from much of the campaign fray, was ensconced in his "little tower" of an office in Parliament.

Mr Kinnock was the last of a gaggle of European Socialists trotted out to bolster Mr Kok's stature and encourage a swing to the left after 10 years of conservatism in the Netherlands and much of Western Europe.

Unctad hits at reforms applied in LDCs

By William Dullforce in Geneva A DEVASTATING assessment of the effect of the structural adjustment programmes undertaken by the world's poorest countries is included in the 1989 report of the United Nations Conference on Trade and Development (UNCTAD).

The lack of consistency between the programmes, carried out in collaboration with the International Monetary Fund, the World Bank and regional development banks, and the countries' economic performance leaves open the question of the adequacy of these programmes, writes Mr Kenneth Dazdie, Secretary-General of Unctad.

Polish Communists likely to accept secondary Cabinet role

By Christopher Bobinski in Warsaw THE FORMATION of Poland's coalition government appeared almost complete yesterday with the Communists likely to play a secondary role.

Japanese warn buyouts impair US long-term competitiveness

By Robert Thomson in Tokyo JAPANESE trade negotiators yesterday raised serious doubts about the impact of leveraged buyouts and other acquisitions on the long-term competitiveness of US companies.

Ireland's farmers dig in to weed out drug plant

By Kieran Cooke in Dublin

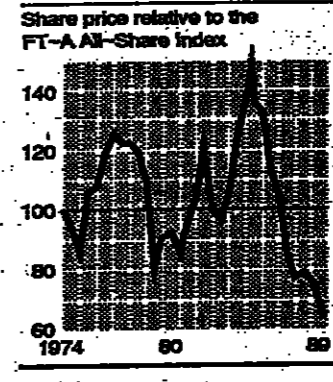
THE DANCING, singing and drinking went on until the early hours of yesterday morning in the countryside of east Cork in Ireland.

Sedgwick

Sedgwick, and insurance brokers, will never again be what they were in the high-margin, go-go 1970s. Up to a point, the stock market has taken the point; but unrealistic expectations remain about what Sedgwick can achieve amid insurance markets flooded with excess capacity.

A new term for the dollar

Insurance brokers



The end of the summer holiday season seems to have coincided with an end to the recent calm in the world's foreign exchange markets.

For the moment, the domestic financial markets are reacting surprisingly calmly. Admittedly, the Bank of England has been keeping short rates tight for a few weeks now, but 3-month money rates have hardly budged above 14 per cent, and the equity market continues to be mesmerised by Wall Street's latest tune.

Sterling is getting close to the sort of levels which might be expected to precipitate some sort of policy response, and the longer it is allowed to slide the greater the worry that the authorities have quietly abandoned their firm exchange rate policy because the pain is too great.

ADT

The new-look ADT does not need more money, and so its decision to raise \$424m is a bit strange. By the end of the year the company should have \$650m cash, with apparently only modest plans to add to its auctions and security businesses hit by bit.

Brent Walker

Brent Walker's acquisition of GrandMet's betting shops is the conventional fund manager's nightmare. The price is about £100m more than expected, and the vehicle is the kind of off-balance sheet job the market finds it hard to understand and even harder to love.

IMI

If IMI has any value as a barometer of the condition of UK manufacturing industry, then the outlook is not as bleak as the economic statistics suggest. It is a company which has not been disrupted by mammoth asset sales or purchases; so a 21 per cent rise in first-half earnings and dividend is a surprisingly high reading for what is supposedly one of the more vulnerable parts of the economy.

last enjoys a multiple of more or less what its basic business deserves, but given the seriousness of Laidlaw's interest it is surprising that the shares have not gone even further to become something of a bid favourite.

But as usual with Brent Walker, the deal should perhaps not be assessed in terms of such mundane things as earnings - which in this case seem roughly unchanged. Initially, Brent Walker is a trading company and is in the habit of making money out of nearly everything it does; but the 8 per cent fall in the share price in the last two days expresses a well placed degree of caution.

Advertisement for Olliff & Partners P.L.C. formed just over two years ago, has acted in corporate finance transactions valued at in excess of £1.25bn. Recent transactions include Renaissance Holdings PLC, Mellrum Investment Trust PLC, The City of Oxford Investment Trust PLC, Romney Trust plc, and The New Zealand Investment Trust plc.

Table titled 'WORLD WEATHER' listing weather conditions for various cities including Algiers, Ankara, Athens, etc.

German economy soars Continued from Page 1 stant prices, exports of goods and services advanced by 15 per cent compared with 10 per cent in the first quarter, with a 14 per cent increase in industrial equipment spending against 7 per cent in the previous three months.

Trading halted Continued from Page 1 the treasurer of the Commodity Credit Corporation (CCC) said that between \$70m and \$800m of the Atlanta credits were guaranteed by the CCC.

Fixed-income derivative products are the most heavily traded securities on earth. But unlike the other major government bond markets—the U.S., Japan, the U.K., Germany and France—there is still no futures market for Canadian Government bonds. In spite of the fact that the Canadian Government bond market is the sixth largest in the world and traded over \$385 billion last year.

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For more information and brochure on contract specifications, contact The Montreal Exchange, Derivative Products, 800 Square Victoria, P.O. Box 61, Montreal, Quebec H4Z 1A9. Tel: (514) 871-2424. Fax: (514) 871-3559. See Reuters Monitor pages MCBF and MCBG and Teletype page 27455.

The Future of the Canadian Government Bond Market Starts September 15, 1989

- firms who are committed to the market:
- BURNS FRY LIMITED
 - DEAN WITTER REYNOLDS (CANADA) INC.
 - GOLDMAN SACHS CANADA
 - LÉVESQUE BEAUBIEN GEOFFRON INC.
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 - MERRILL LYNCH CANADA INC.
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 - PRUDENTIAL-BACHE SECURITIES CANADA LTD.
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INTERNATIONAL COMPANIES AND FINANCE

Andersen discussions with PW progressing

By David Waller
ARTHUR ANDERSEN and Price Waterhouse, two of the world's largest accountancy firms which two months ago went into merger talks, broke their silence yesterday to say that discussions were progressing but that no firm conclusions had been reached as yet. A joint statement from Mr Joseph E Connor - chairman of the Price Waterhouse International firm and Mr Lawrence Weinbach - chief executive of Andersen - said simply that the initial period of discussion had been beneficial. Talks would continue "until all pertinent issues have been thoroughly explored and definitive conclusions reached". Given the fact that the PW/Andersen combination will be far the most sizeable professional services firm in the world, there has been immense interest in the accountancy profession and the business world at large as to the outcome of the talks. Moreover, the firms are perceived to have two very distinct business cultures which are not necessarily compatible with one another. Also, tensions between Andersen's audit business and its fast-growing consultancy arm could have scuppered the merger, competitors have said. Yesterday's statement - on which neither firm would answer these questions. It said that partners around the world were participating in task forces which were "exchanging and analysing information on a wide variety of global business issues". If the merger goes ahead, combined fee income will amount to more than \$5bn. In second place will be KPMG, with fee income of \$4.17bn after it was joined by Canada's largest firm last month.

Corona quits talks with Bond over BIG control

By David Owen in Toronto and Kenneth Gooding in London
CORONA Corporation, the Canadian group, has called off negotiations to take control of Bond International Gold, the US company which encompasses most of the gold mining interests of embattled Australian entrepreneur Mr Alan Bond. Moreover, Corona has exercised an option to sell its 7 per cent stake in BIG to another company in Mr Bond's empire, Bell Resources. "After not being able to reach an amicable and mutually acceptable price agreement on purchase of control, Corona decided to eliminate its position," the Canadian company said. It also said it will not be exercising an option to acquire a further 20 per cent of BIG from Mr Bond's family holding company, Dalhousie Investments, for US\$8.25 a share. When Mr Bond floated nearly half of BIG on the New York stock exchange in August last year - for a total of US\$60m, making it the biggest gold company flotation ever - the shares were priced at \$11.50 each. Corona will sell its 3.97m BIG shares and 793,651 warrants for US\$7.25 a share and \$1 a warrant, or close to \$30m plus carrying costs. Last month, the Supreme Court of Canada awarded Corona ownership of the Page-Williams mine in northern Ontario, the country's largest

IBM boosts mid-range computer family

By Alan Cane
INTERNATIONAL BUSINESS Machines, the world's largest computer manufacturer, yesterday announced new models in its strategically important mid-range computer family which are designed to increase the appeal of the range to smaller customers. The computer family, the AS/400 range, was introduced with considerable fanfare last June as a replacement for the company's ageing System/36 and System/38 machines and to help stem the defection of customers to other manufacturers' offerings. Digital Equipment Corporation, for example, had signed up many of IBM's customers through offering a range of machines sensibly graded in power, all of which would run the same applications software. The mid-range is particularly important to computer manufacturers because it is the fastest growing area of the business. These machines are installed by first-time users as well as departments and subsidiaries of large companies. Analysts in general agree that the new IBM range has been a substantial success and has reversed the group's competitive position. IBM claims it has been gaining new customers at its competitors' expense as well as converting existing S/36 and S/38 users. The AS/400 range covers the middle of the power spectrum, catering for customers who need less than a dozen terminals to those needing 800 or more. Yesterday, IBM announced two small models, the B35 and B45 which offer approximately 20 per cent more performance for the same cost as the model they supersede. The B35 costs about \$16,700, the B45 \$38,421. The launches mean that IBM now offers a smooth mid-range progression from a machine with a maximum of 40 workstations to one offering 800. The company also announced a raft of software products aimed at making the new machines simpler to use and simpler to connect to other computer systems. "In addition to unveiling a new family of video display screens designed, says IBM, to provide better ergonomics for their users."

Heinz has strong first quarter

By Roderick Oram in New York
HEINZ has reported a further rise in fiscal first quarter profits with increased sales volume and prices on a number of products setting the pace for the US group's 25th consecutive year of earnings growth. Net profits were up 15 per cent at \$128.5m or 95 cents a share for the three months ended August 2 from \$110.1m or 84 cents a year earlier. Revenues rose 5.3 per cent to \$1,458m from \$1,380m. "The outstanding performance of our major brands should enable us to achieve full-year results which will continue our trend of fiscal growth," said Mr Tony O'Reilly, chairman. Sales volume grew 5.7 per cent in the quarter with ketchup, Ore-Ida frozen potatoes and Star-Kist tuna showing particularly strong increases. Volume growth plus price increases in institutional sales of ketchup, corn products and beans in the UK "more than offset the unfavourable effect of foreign exchange rates and lower tuna selling prices," the company said. With Heinz deriving some 40 per cent of its income from outside the US, analysts are con-

cerned that the currency translation effect of the strong dollar will drag down its earnings this year. But on the positive side, Heinz is benefiting from lower costs in tomatoes and potatoes and volume increases are healthy across a wide range of products. Moreover, the company, already a low-cost producer, is spending heavily to improve efficiency in its manufacturing operations. Analysts are forecasting full fiscal year net profits of around \$3.75 a share, up from \$3.94 a year earlier.

Australian Cement bid raised

GOLIATH Cement of Australia has accepted a raised AS2.10 per share bid by Australian Cement (ACL), jointly owned by CSR and Pioneer International. Bunter reports from Sydney. ACL, which holds around 40 per cent of its target, said it had agreed to raise its bid following talks with Goliath. Goliath said it recommended shareholders accept the raised offer, which was unconditional. ACL previously offered AS1.85 a share for up to 50 per cent of Goliath, rising to AS2 if its stake reached 50.1 per cent. The new offer will close on October 6. Goliath would continue to operate as a separate company if the bid is successful, ACL said. Elders Resources NZFP, the Australasian mining and forestry group, is restructuring its

holding in the Kaiser Engineers group. It said it would sell half of its Kaiser Engineers Australia unit to ICF Kaiser Engineers of the US. Elders Resources and ICF would then create Kaiser Engineers International as a joint venture to be based in Hong Kong. No financial details were given. Elders Resources bought the US-based Kaiser Engineers Group from a consortium of banks in June 1988.

Benetton steps into the US

By John Wyles in Rome
ITALIAN-MADE shoes bearing the Benetton label will make their debut in the US and Canada next spring following the creation of a joint production and distribution company by the Italian clothing manufacturer with Marubent of Japan and Sports Incorporated of the US.

The new company, which is to be called Benetton Shoes Corporation, will have its headquarters in Portland Oregon. The operation will be supplied by Calzaturificio di Varese, the shoe manufacturing company in which Benetton holds a 60 per cent stake. The first products to be marketed will be a range of female footwear which, unlike Benetton clothing that is exclusively merchandised through its 6,000 anonymous retail outlets worldwide, will be available in department stores and specialised shoe shops.

Occidental Petroleum to reshape operations

By Our Financial Staff
OCCIDENTAL Petroleum, the diversified US energy group, is to restructure its domestic oil and gas operations to improve efficiency and performance. Occidental said the organisational changes, at Occidental Oil and Gas, will result in a reduction of about 900 employees, and the cost savings from the restructuring and other related changes will be around \$100m a year. The changes, details of which are to be announced later, will significantly affect the unit's Tulsa Oklahoma, headquarters, and will also have an impact on all major offices of the company, Occidental said. "This restructuring recognises a need to simplify and streamline domestic oil and gas operations while at the same time generating additional cash to sustain or improve capital programmes for exploration and development," said Mr David Hentschel, chief executive officer of Occidental Oil and Gas.

Better margins lift Tradegro profits by 36%

By Jim Jones in Johannesburg
TRADEGRO, the South African retail and wholesale group, lifted sales 17.2 per cent in the year to June and pre-tax profit 36.5 per cent as most divisions increased trading margins. The group is also negotiating a management buy-out of Ruffin, its furniture retail chain which has annual sales of R841m (\$301m). Tradegro's turnover was R7,200m and pre-tax profit R178.1m. Net earnings increased to 29.3 cents a share from 29.5 cents.

Wang launch

Wang, the troubled Lowell, Massachusetts, based mini-computer manufacturer which is in financial straits yesterday launched new personal computers based on the popular Intel 80286 and 80386 microprocessor chips. The company has hedged its bets by having three of them around industry standard designs and the fourth on IBM's "MicroChannel Architecture" which has yet to be adopted as an industry standard.

Skipfinansgruppen
Ship Finance Institutions of Oslo, Norway
USD 36 mio Revolving Term Facility
Arranged by **Copenhagen HandelsBank International S.A.**
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U.S. \$125,000,000
GREAT LAKES FEDERAL SAVINGS
Collateralized Floating Rate Notes Series A due December 1997
In accordance with the provisions of the Notes, notice is hereby given that for the three months interest period from September 6, 1989 to December 6, 1989 the Notes will carry an interest rate of 9 1/4% per annum. The interest payable on the relevant payment date, December 6, 1989 will be U.S. \$2,369.79 per U.S. \$100,000 principal amount of Notes.
By: The Chase Manhattan Bank, N.A. London, Agent Bank **CHASE**
September 6, 1989

WEST MIDLANDS
The Financial Times proposes to publish this survey on:
18th October 1989
For a full editorial synopsis and advertisement details, please contact either:
Paul M. Jeffers or Anthony G. Hayes on 021-454-0922
or write to them at:
George House George Road Edgbaston Birmingham B15 1PG
FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

KAWASAKI STEEL CORPORATION
JP¥ 10,000,000
Reverse Floating Rate Notes Due 1991
For the 6 months period 5th September, 1989 to 5th March, 1990 the Notes bear the interest rate of 3.02528% per annum. JP¥ 30,253 will be payable from 5th March, 1990 per JP¥ 1,000,000 principal amount of Notes.
Yamaichi International (Europe) Limited, Agent Bank

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U.S. \$100,000,000
Guaranteed Floating Rate Notes 1996
Unconditionally guaranteed as to payment of principal and interest by
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Hambros Bank Limited
6th September 1989

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U.S. \$500,000,000
Goldman, Sachs & Co.
Floating Rate Notes due December 1990
Notice is hereby given by Goldman Sachs International Limited as Calculation Agent for the Floating Rate Notes due December 1990 of Goldman, Sachs & Co. that the fourth Interest Payment Date (as defined in such Notes) shall be December 5, 1989 and the Rate of Interest for the fourth interest period (each as defined in such Notes) shall be 9 1/4%. This results in an interest payment of U.S. \$2,347.92 for each U.S. \$100,000 principal amount of Notes.
September 6, 1989

US\$125,000,000
First Chicago Corporation
Floating Rate Subordinated Capital Notes Due December 1996
Notice is hereby given that the Rate of Interest has been fixed at 2.1875% and that the interest payable on the relevant Interest Payment Date, December 6, 1989 against Coupon No. 12 in respect of US\$100,000 nominal of the Notes will be US\$2,322.40.
September 6, 1989, London
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The Commercial Bank of Kuwait S.A.K. Deutsche Bank AG. Mitsubishi International Corporation Mitsui & Co. Nishio Iwai Corporation Sanwa Bank Ltd. funds also provided by Algemeine Bank Nederland Banco di Santo Spirito The Bank of Kuwait & The Middle East Skopbank
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July 1989

INTERNATIONAL COMPANIES AND FINANCE

Sedgwick stays afloat in recession

By Clare Pearson in London

SEDGWICK GROUP, Europe's largest insurance broker, yesterday matched the most optimistic City forecasts when it announced pre-tax profits very marginally ahead for the six months to end-June. A 5 per cent advance to £64.8m (£101.6m), up from £61.9m, was the best that had been expected given the continuing recession in the industry.

The impact of higher interest rates on investment income helped Sedgwick stay afloat, as did the stronger dollar and measures to hold expenses in check.

Adjusting 1988 actual results for 1989 exchange rates, pre-tax profits would have shown a rise of about £500,000. Expenses, up to £299.2m from £256.1m, were static on this

basis, while revenues of £336.2m, from £319.7m, showed an increase of 1 per cent.

Earnings per share came out at 10.1p against 9.8p. The interim dividend is maintained at 4p. Interest and investment income rose to £29.4m from £28.7m.

Mr David Rowland, chairman, said insurance market conditions remained difficult although the trends in US insurance rates appeared to be slightly better. This year, North American business had on average been renewed at premium rates 15 per cent lower than 12 months ago. Last year, they were 25 per cent lower.

Mr Rowland said recent UK wage settlements would mean there was likely to be a small

increase in expenses in the second half. Staff-cutting moves had seen UK employee numbers fall by 2.1 per cent in the six-month period, by 15 per cent at E.W. Payne North America, the reinsurance broker; and by 3.8 per cent at James Group, the US retail broker.

Plans - devised in response to the difficult environment - to tighten control of Sedgwick's far-flung operations by grouping them into four distinct divisions from the beginning of next year were well advanced, Mr Rowland said.

Sedgwick's Lloyd's underwriting agency was a bright spot, making a profits contribution of £8m against £3.1m last time. This reflected com-

missions earned during 1988, a highly profitable year for Lloyd's.

Mr Rowland also said yesterday that Transamerica of the US, Sedgwick's 39 per cent shareholder, had given notice it would consider itself free to deal in the shares from next March. This followed the expiry of a standstill agreement, dating from Sedgwick's acquisition of James Group, at the end of last month.

However, Transamerica had said it had no present intention of buying or selling. "This is a position both sides are very happy with," Mr Rowland said.

Sedgwick earlier this year asked Transamerica directors to stay on its board rather than automatically resigning when the agreement expired.

Elf raises first-half profits 40% to FFr4.3bn

By Our Financial Staff

ELF AQUITAINE, the big French state-controlled oil group, yesterday announced a 40 per cent rise in first-half net attributable profits to FFr4.3bn (£653m) from FFr3bn (£478m) a year earlier.

Elf attributed the strong performance to growth in sales in the oil and gas sector, helped by rising prices. Its other prominent areas of chemicals and health and beauty products also performed well. Turnover rose sharply from FFr69.6bn to FFr72.6bn.

Earnings per share in the first half were FFr41 against FFr30 a year earlier. For 1988 as a whole Elf had net earnings of FFr7.2bn or FFr72 per share.

ISS courts expansion . . . and the City's coffers

Hilary Barnes on the Danish building maintenance group's forthcoming London listing and issue

THE Danish-based international cleaning and building maintenance group, ISS, is to tap the international markets for equity capital this month, with an issue to be made in London in conjunction with a listing on the London stock exchange.

"We are now a middle-sized international company and we need to approach the international stock markets for finance for further growth," said Mr Poul Andreassen.

Mr Andreassen has been chief executive at ISS for 27 years, master-minding the expansion of what was then a medium-sized Danish cleaning company to its present position as the world's largest business in its field.



Poul Andreassen: UK an 'exciting market'

Turnover in 1989 will come close to Dkr10bn (£1.3bn) and the group has more than 100,000 employees in Scandinavia, Europe, the US and Brazil.

The choice of London for ISS's first stock exchange listing besides Copenhagen was not made only for financial reasons. ISS has a strong presence in the UK market and will this month formally open the headquarters of its European division near London.

"The UK is one of our most exciting markets by virtue of privatisation and the use of private service companies in the public sector, so it was natural for us to place our European headquarters in London," said Mr Andreassen.

An immediate write-off of goodwill on all acquisitions

Ahold advances by 40%

By Our Financial Staff

AHOLD, the big Dutch food retailer, boosted net profits in the 12 weeks ended July 16 by 40 per cent to F142.1m (£19.1m) from F130.1m in the second quarter of 1988, buoyed by strong underlying business and currency translation gains.

Earnings per share gained 35 per cent to F1.96 from F1.45 a year earlier when there were fewer shares outstanding.

Sales in the latest second quarter rose 15.8 per cent to F14.17bn from the year-ago F13.60bn. That rise was also aided by the sharp appreciation of the US dollar this year.

Reflecting the firm financial performance so far in 1989, Ahold increased its interim cash dividend to a combination

of 55 guilder cents plus 10 US cents from 50 guilder cents and 5 US cents a year earlier.

Shareholders were also offered the option to obtain one new share for each 100 already held in lieu of the cash pay-out. Ahold did not offer a share option for its 1988 interim dividend.

The company's results were well above analysts' forecasts. Mr Fokko Tuijn, analyst with Amsterdam investment bankers Kempen & Co, said that, despite earlier indications from the company that the second quarter might surpass previous expectations, "the strength of these results was far beyond our expectation of around 30 per cent growth."

Cockerill offer price set

By Our Financial Staff

SHAREHOLDERS in Cockerill Sambre, Belgium's state-owned steel company, yesterday approved a price of BFr220 a share for a public offering of 36m preferred shares with warrants which will raise around BFr7.7bn (£1.88bn).

The offering price was more than the BFr210 a share originally proposed by Cockerill's management when the offering was announced on August 18.

The operation will raise the proportion of Cockerill shares that are publicly traded to 12.6 per cent from less than 2 per cent. Mr Jean Gandois, chairman, said after an extraordinary shareholders' meeting in Brussels that the exercise price for each warrant attached to

two new shares had been set at BFr250.

Mr Gandois said the slight increase in the share issue price reflected the surge in Cockerill's share price that followed the announcement of its capital increase plan.

Noting that some people had criticised him for not pitching the price higher, Mr Gandois said he considered BFr220 a "serious" level given that the steel industry was enjoying an exceptional boom that would not last forever. "I don't want shareholders to be disappointed in three years' time," he said.

Shares in Cockerill closed at BFr430 on Monday before being suspended.

Spar Handels helped by regional purchase

SPAR HANDELS, the West German food retailer, said Tuesday its pre-tax profit surged 89 per cent to DM20.2m (£10.3m) in the first half of 1989.

Net income climbed to DM29.3m from DM18.6m a year earlier. Group sales advanced 11 per cent to DM302.8m from DM272.6m, Hertel said in an interim report.

Company officials, citing a continuation of the positive trend, said they were likely to raise the 1989 dividend to DM11 for each preferred share from DM10 in 1988.

Shares in Cockerill closed at BFr430 on Monday before being suspended.

NEWS IN BRIEF

from DM10.7m a year earlier, AP-DJ reports.

The company traced part of the gain to its merger with Spar-Südwest, a regional food wholesaler, at the end of June. Without Spar Südwest, earnings would have climbed 51 per

cent to DM16.2m from DM10.7m, Spar said in an interim report.

Sales climbed 47.3 per cent to DM3.58bn from DM2.43bn, mostly because of the merger. Excluding Südwest, turnover was up 8.1 per cent to DM2.62bn from DM2.43bn.

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FIVE-YEAR RECORD (DKr m)					
	Consolidated turnover	Pre-tax profits	Total assets	Dividend payout	Employees (year-end)
1984	4,732	100.4	1,742	12.5	51,940
1985	4,733	103.7	1,721	14.7	56,438
1986	4,981	118.8	2,038	17.5	60,591
1987	5,384	155.7	2,072	21.8	65,821
1988	6,609	202.5	3,126	27.1	100,150

Finnish insurers end dispute over managing director

THE SUPERVISORY boards of Finland's Vakuutusosakeyhtiö Pohjola and Suomi-Salama insurance companies have appointed Mr Yrjö Niskanen managing director and chairman of the board of management of both companies, ending a long boardroom dispute. Reuter reports from Helsinki.

Pohjola's managing director until September 4, Mr Pentti Seppälä, was demoted to deputy but also made deputy chairman of the board of management of both companies, ending a long boardroom dispute.

The row began in May when Mr Niskanen lost his seat on Pohjola's management board after disagreement with then-group chief executive Mr Pentti Talonen, who has since left the company.

The title of group chief executive is to be abolished.

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3rd August, 1989 All of these Securities have been sold. This announcement appears as a matter of record only.

This announcement appears as a matter of record only.

Salzgitter Industriebau

Gesellschaft mbH
Salzgitter, Germany

DEM 90,000,000

Cross-border project financing for the supply of a low-density polyethylene plant with the technology of

BASF Aktiengesellschaft
Ludwigshafen, Germany

Tiszai Vegyi Kombinat
Leninvaros, Hungary

International lease funded by

Citibank Aktiengesellschaft
Bayerische Vereinsbank Aktiengesellschaft
Dresdner Bank Aktiengesellschaft
Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft
Norddeutsche Landesbank Girozentrale
Berliner Handels- und Frankfurter Bank
Westdeutsche Landesbank Girozentrale
Banco di Napoli
as participants and

Citibank Aktiengesellschaft
as agent

International lease agreement between
Citilase S.A., Belgium, as Lessor
TVK and Chernokomplex, Hungary, as Lessee
Repaid through the product purchased by
BASF Aktiengesellschaft, Germany
Supported by a performance guarantee issued by
The National Bank of Hungary

Cross-border project financing structured and arranged by
Citibank, N.A.

27 July 1989

INTERNATIONAL COMPANIES AND FINANCE

Japan's shipbuilders again afloat

Profits are expected after a decade of losses, writes Robert Thomson

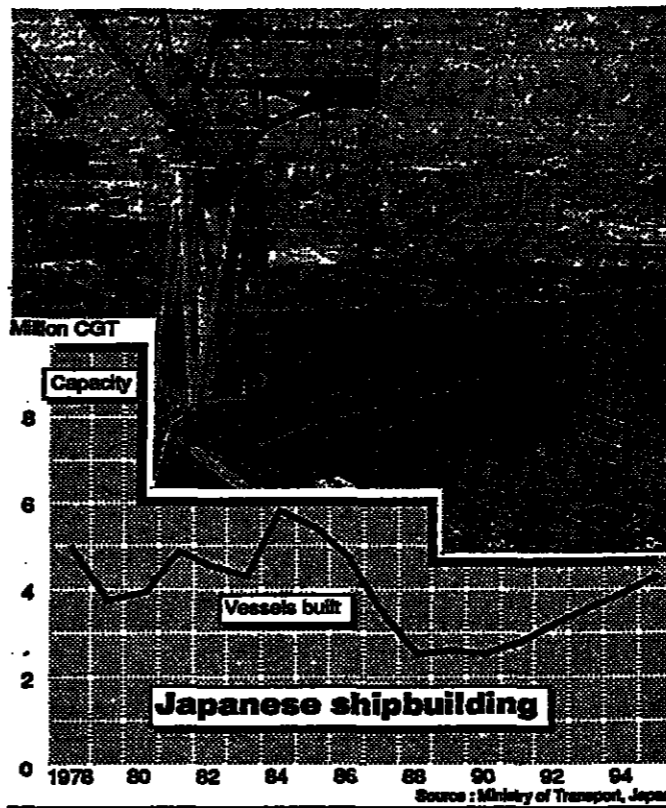
When Japanese shipbuilders were taking on water after the appreciation of the yen in a glutted global market three years ago, the prospect of profits was far from the thoughts of the industry's Big Six...

CRA sets earnings record of A\$312m

By Chris Sherwell in Sydney

INCREASED PRODUCTION and higher prices for iron ore, zinc and diamonds have helped CRA, the Australian resources group, to beat last year's record interim earnings by 27 per cent.

The figure includes a A\$1.5m equity contribution from associates, which came principally from its new Pamplico zinc and lead joint venture with North Broken Hill Peko. Group sales, at A\$2.57bn, were down from A\$2.85bn last year, when zinc operations were included.



increase in their severely reduced capacity. "Let's pretend that we are going through a long tunnel, and see a light. At the moment, we have a back wind pushing our drive," Mr Takahashi said.

MARKET RESEARCH The Financial Times proposes to publish this survey on: NOVEMBER 14 1989 For a full editorial synopsis and advertisement details, please contact: NEVILLE WOODCOCK on 01-873 3365 or write to him at: Number One Southwark Bridge London SE1 9HL

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Bank America Corporation (Incorporated in the State of Delaware) U.S. \$400,000,000 Floating Rate Subordinated Capital Notes Due 1997

Rabbit Creek Mining, Inc. a wholly-owned indirect subsidiary of Santa Fe Pacific Minerals Corporation and Santa Fe Pacific Corporation 367,500 Fine Troy Ounces Reducing Revolving Gold Facility

UIC sells QAF holding UNITED INDUSTRIAL Corporation (UIC), a Singapore listed conglomerate, has sold its 19.2 per cent holding in QAF, a food-based investment group, for about \$833.6m (US\$17m).

Sumitomo Bank to raise Y183bn SUMITOMO BANK of Japan is to offer 50m new shares to the public, expecting to raise around Y183bn (\$1.27bn) for working capital.

NOTICE TO THE WARRANTHOLDERS TOYOTA TSUSHO CORPORATION (formerly called "Toyota Tsusho Kabushiki, Ltd.") U.S. \$70,000,000

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CIR International S.A. Italian Lire 125,000,000,000 Guaranteed 7% Convertible Bonds Due 1998

TOYOTA TSUSHO CORPORATION (formerly called "Toyota Tsusho Kabushiki, Ltd.") U.S. \$70,000,000

Bank of Ireland U.S. \$300,000,000 Undated Variable Rate Notes

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INTERNATIONAL CAPITAL MARKETS

Treasuries lose ground as inflation fears resurface

By Janet Bush in New York and Katharine Campbell in London

US TREASURY bonds fell yesterday morning amid concern about the outlook for interest rates.

With this in mind, coupled with a slight rebound in consumer spending and the improving trade balance, the markets clearly feel that the Fed would not feel justified in easing monetary policy any further.

could be done by a wave of overseas selling, as well as by the interest rate implications of softness in sterling.

Most of the roughly 1/2 point decline in prices occurred during the morning. The benchmark 2008-07 stock closed 1/2 point lower at 114.01.

GOVERNMENT BONDS

came in response to a press report suggesting that some of the US Federal Reserve's regional bank governors are considering raising interest rates and that inflationary pressures could start to rise again.

Co-ordinated intervention by the Fed and other central banks to brake the rise barely took the dollar off its highs.

STERLING's slippage yesterday was sufficient to prompt some overseas investors to sell UK gilts, which in turn caught the attention of some nervous domestic institutions, which sold small chunks for the first time in a while.

The pound is slipping not just against the firm dollar, but also against the Deutschmark, the latter currency temporarily supported by suspicions that the Bundesbank could move to raise rates tomorrow.

TURNOVER in the German market, trapped in a lull, remained sluggish despite the launch of a new federal issue with an unexpectedly generous 7 per cent coupon.

The DM4bn 10-year issue is priced at 101 1/2, and was bid at around 101 towards the end of the afternoon.

While volumes in the domestic cash market were low, subdued by the nervousness at tomorrow's Bundesbank council meeting, among other things - turnover on Liffe, at around 25,000 contracts, was substantially larger than recently.

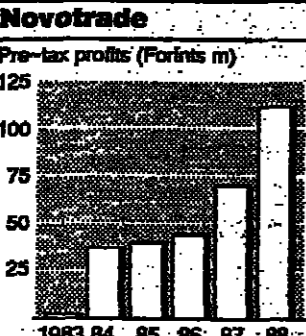
The bund future finished at 94.15, 12 basis points weaker than the previous close.

Kredietbank, Belgium's third largest bank, is to buy two Belgian stockbrokers, AP-DI reports.

The bank said the deals were struck in anticipation of planned stock market reforms. The Government has said it expects to complete a programme of deregulation by the end of this year.

Kredietbank said it had agreed to purchase N.V. Beursvennootschap De Fern & Partners, with a capital base of BF25m (\$605,000), and N.V. Beursvennootschap Van der Kallen & Partners, with capital of BF50m.

Both Générale de Banque and Banque Bruxelles Lambert, Belgium's other leading commercial banks, have also recently invested in stockbrokers.



Hungarian issue cues Western rhapsody

In what is regarded as a test case for future Hungarian businesses seeking capital in the West, a small private company has successfully issued shares through Girozentrale, Austria's second largest bank.

On the face of it, the financing was remarkable because the forint, the Hungarian currency, is not convertible. That, in itself, would make Western investors wary. But, thanks to ingenuity on both sides, the initial offering of Ft20m (\$500,000) was oversubscribed in Vienna by a factor of 8:1.

The company, concerned is called Novotrade, it specialises in software development, employs 200 people and was anxious to increase its capital in hard currency.

Mr Gabor Benyi, who heads Novotrade, reckoned the company was in good enough shape to attract outside capital.

The figures speak for themselves. When it was founded in 1983, Novotrade's first-year sales totalled Ft24m. By 1988, turnover had topped Ft2.5bn

and profits before tax had reached Ft112.2m. Over that period, the company had diversified to encompass desktop publishing and computer/software shops, and the management of Sotheby's showrooms in Budapest. Share capital had grown to Ft236.8m, of which half is now held by the company itself.

It was only a matter of time before the company would need hard currency. But the move was not easy. Despite the positive publicity surrounding Hungarian economic reform, it has not been that conducive to private companies wishing to tap Western capital.

One reason is that Hungarians are only allowed to hold bearer shares denominated in forints. They are not allowed to buy foreign shares; and foreigners are not allowed to hold bearer shares in Hungary. Corporate managers in Budapest feel that the Hungarian authorities still have a lingering suspicion, tinged with ideological overtones, that any well-run Hungarian company would be prey to a takeover if Western investors could openly buy bearer shares.

However, in a spirit of compromise which is so typical of the Hungarian authorities, foreigners can hold a certain percentage of registered shares in a Hungarian company, if it is acquired with hard currency.

Hungarian agencies have worried about the non-convertibility of the forint. But Girozentrale had other ideas about interpreting Hungary's current stock exchange practices and legislation.

Earlier this month, Novotrade issued 120 registered shares, each worth a nominal value of Ft250,000 with a subscription price of 130 per cent of their nominal value. According to Mr Peter Zelnik, a capital market analyst at Girozentrale, the issue, which was carried out with the minimum of publicity, lasted three days.

One novel aspect to the issue is that, if foreigners want to buy more shares, Girozentrale will be able to buy bearer shares in Hungary and convert them into registered shares.

"We will, however, be trading only in bearer certificates," explained Mr Zelnik. "They are not registered as such, but they will carry full dividend and voting rights."

Novotrade's share issue is too small to be quoted on the Vienna bourse. Mr Zelnik says that the market is extremely narrow while in order to meet stock exchange regulations, Novotrade needs to bring its accounting into line with Western standards of disclosure.

However, he does not rule out a full bourse listing at some future date. A Western accounting firm is at the moment preparing a consolidated balance sheet and profit and loss account ahead of the day when Novotrade feels the time is ripe to enter the wider world of stock market trading.

In the meantime, Novotrade and Girozentrale are waiting for September 18, when trading (by phone) in the shares gets underway. If everything goes according to plan, Novotrade expects to issue a second tranche in November.

Table with columns: Coupon, Red Date, Price, Change, Yield, Week ago, Month ago. Rows include UK GILTS, US TREASURY, JAPAN, GERMANY, FRANCE, CANADA, NETHERLANDS, AUSTRALIA.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Large table listing international bonds with columns for US DOLLAR, STRAIGHTS, DEUTSCHE MARK, SWISS FRANC, and various international bonds. Includes columns for Issued, Bid, Offer, Change, Yield, and Price.



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INTERNATIONAL CAPITAL MARKETS

Options market heads for radical reform

By Katharine Campbell

HOW LONG is an umbilical cord? The London Traded Options Market hopes that it has crafted a new arrangement with its parent, the International Stock Exchange, that stretches the ties sufficiently to ensure its own felicitous second birth, without rejecting the elements of symbiosis with its parent it still values.

equity markets on which it feeds, and can feed much more. The lynchpin of the structure is the proposed seat system, which both raises capital for a resource-starved exchange, and aims to enhance that elusive component of an exchange's success, member commitment.



Mr Geoffrey Chamberlain: 10-year plan

an eleven-year-old floor system. A relatively independent LTO should also create more equal partners in the joint discussions with Liffe. Mr Hugh Smith said he hoped that Liffe, which is still searching for new premises, would decide within the next month whether to move onto the existing floor.

committee appointed by Mr Hugh Smith. One major addition to Mr Chamberlain's ideas is the insertion of a supervisory board, chaired, on a non-executive basis, by Mr Hugh Smith or one of the ISE deputy chairmen.

Kansei seven-year straight dominates quiet trading

By Andrew Freeman

EUROBOND MARKETS were quiet yesterday, with a \$500m seven-year straight deal for Kansai Electric Power dominating restrained new issue activity. Many syndication departments were concentrating on deals likely to be launched early next week. Secondary trading was thin.

The Kansai bonds were brought by Nomura with a 9 1/4 per cent coupon. At launch, the bonds offered a yield to maturity of 9 1/4 per cent, considered by many institutional investors to be generous. There was good demand from European investors, while Japanese interest was also strong.

about the delay between news of the deal and the offering of final terms to underwriters on the secondary market. There was speculation that the delay of several days was caused by disagreement between Nomura and IBI on the pricing. As lead manager, Nomura was apparently anxious to price the deal to ensure

its appeal to institutions, thereby making it likely to trade competitively on the secondary market. On the other side, IBI, which wrote the swap, was keen to see tight issue terms so that it could extract more economic terms from the swap market. Salomon Brothers fixed the

terms of its \$300m convertible issue for MCA and was quoting the bonds at 99 1/4 bid, inside flat underwriting. In Switzerland, a string of small convertible issues had good receptions and traded at premiums to their par issue prices.

INTERNATIONAL BONDS

brought by Nomura with a 9 1/4 per cent coupon. At launch, the bonds offered a yield to maturity of 9 1/4 per cent, considered by many institutional investors to be generous. There was good demand from European investors, while Japanese interest was also strong.

Table with columns: Amount m., Coupon %, Price, Maturity, Fees, Book runner. Includes entries for Kansai Electric Power, Yamaichi Corp, etc.

Japanese tax bureau censures four banks

By Robert Thomson in Tokyo

FOUR OF Japan's largest banks have been ordered to pay additional tax on profits transferred to loss-making London and other foreign operations in an attempt to disguise the extent of losses made around the time of the October 1987 stock market crash.

As an emergency, "A big crisis like that comes once every 50 years," he said. He added that the decision was made to reduce the book losses in London because "we did not want the customers of our securities firm to worry."

WORLD PULP AND PAPER

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FINANCIAL TIMES

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These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: Index No., Day's Change, Est. Earnings Yield, Gross Div. Yield, Est. P/E Ratio, etc. Includes sections for EQUITY GROUPS & SUB-SECTIONS and FIXED INTEREST.

RISES AND FALLS YESTERDAY

Table showing rises and falls in British Funds, Corporations, etc.

LONDON RECENT ISSUES

Table listing recent issues with columns for Issue Price, Amount, Latest Date, etc.

FIXED INTEREST STOCKS

Table listing fixed interest stocks with columns for Issue Price, Amount, Latest Date, etc.

RIGHTS OFFERS

Table listing rights offers with columns for Issue Price, Amount, Latest Date, etc.

LONDON TRADED OPTIONS

Large table listing various options with columns for Bid, Ask, etc.

FIXED INTEREST

Table showing average gross redemption yields for various fixed interest instruments.

LESOTHO

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FINANCIAL TIMES

Adopting Index 2420.0, 10 am 2417.7, 11 am 2414.8, Noon 2410.5, 1 pm 2410.7, 2 pm 2411.8, 3 pm 2414.4, 3.30 pm 2414.7, 4 pm 2417.4

TRADITIONAL OPTIONS: First Dealings Aug 21, Last Dealings Sep 28, etc.

UK COMPANY NEWS

IMI profit lifted by foreign spread

By Richard Tomkins, Midlands Correspondent

IMI, the Birmingham-based industrial group, surprised the City yesterday with a 24 per cent increase in pre-tax profits to £60.1m (£48.5m) for the six months to June.

There had been fears that the company's long run of strong profits growth might be dampened by inflationary pressures and high interest rates in the UK. Gary Allen, managing director, said: "It just shows that you can keep up the momentum of profits and volume growth in spite of high interest rates and the perceived gloom."

The shares put on 12p to 251p.

IMI's profits growth mirrored a 24 per cent rise in sales from £434m to £540m. Earnings per share rose 21 per cent to 12.1p (10p) and the interim dividend has been raised at the same rate from 3.15p to 3.8p.

Mr Allen said IMI's ability to maintain strong growth against an unfavourable background illustrated its success in reducing its susceptibility to the UK economic cycle. Just over 50 per cent of IMI's sales were now overseas, he said. "The boom in West Germany has had much more effect on us than Britain's rising interest rates."

Sales rose across all divisions, with about 10 per cent of the increase attributable to exchange rate benefits and the rest to a combination of higher copper prices, acquisitions and genuine volume growth.

The strongest, and most surprising, advance came in the building products division



Gary Allen: reduced susceptibility to the UK economic cycle

which increased profits from £8.3m to £10.5m. It had earlier looked susceptible to the downturn in the UK housing market.

Mr Allen said the wide geographical distribution of IMI's building products, together with the division's orientation towards the commercial sector, had protected it from the worst. Reductions in the cost base had also enabled it to export to West Germany.

The drinks dispense division, operating under the Cornelius banner, operated in a flat US

market but enjoyed buoyant demand in Europe amid warm weather conditions. Its profits rose from £10.5m to £11.5m.

The fluid power division, making pneumatic equipment for industry, saw a softening of UK demand, but only 25 per cent of its sales are in Britain. Demand held up in the rest of Europe and the US, taking profits up from £14.6m to £17.5m.

The remaining operations included a particularly strong performance from titanium refining. Mr Allen said the ref-

eries were working flat out to meet strong demand from the aerospace industry, and in particular from Rolls-Royce.

Sir Eric Pountain, IMI's new non-executive chairman, said although inflationary pressures and high interest rates in Britain warranted some caution for the second half, IMI's product portfolio, geographic spread and sound balance sheet provided an excellent base for the short and longer term.

See Lex

BASE METALS

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DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - for	Total for	Total last year
Adscene Group - fin	4	Oct 17	2.6	6	4.5
ADT - int	5.955	Jan 5	4.9	-	15
Beattie (James) - int	1.2	Nov 1	1.1	-	4.5
Booker - int	6.5	Jan 2	6	-	18
Brammer - int	4.5	Oct 19	4.5	-	13
Canorex - fin	2	Nov 9	1.5	3	2.25
CRH - int	1.75	Oct 7	1.5	-	4.5
Fairley Group - int	2.4	-	-	-	-
Gowring - int	2.25	Nov 9	2.34	-	4.5
Hestair - int	3.6	Jan 2	3	-	7.8
Home Count News - int	2.5	Oct 18	1.675	-	0
IMI - int	3.8	Oct 16	3.15	-	8.15
Int Colour Mgt - fin	0.95	-	0.8	1.45	0.8
Lopez - int	2.9	Oct 27	2.4	-	6
Metal Closures - int	2.35	Dec 1	2.35	-	8.15
Oliver Holdings - int	3	-	nil	-	nil
Osprey Comms - fin	2.45	Oct 24	2	3.8	3
Pearl Group - int	7.5	Oct 20	6	-	15
Peck - int	1	Jan 4	0.9	-	3
Peters (Michael) - fin	2	Dec 15	2.2	3.7	3.7
Provident Fincl - int	7	Nov 9	8	-	18
Rapier - int	2	Dec 29	3	-	7.25
Sedgwick Group - int	4	Oct 27	4	-	12
Severfield-Reeve - int	1	Oct 30	0.75	-	2.75
Systems Rehab - int	0.75	Nov 1	nil	-	1
Taylor Woodrow - int	1.75	Oct 3	1.5	-	7.5
Tozer Kennedy - int	1.5	Oct 16	1.5	-	3.85
Wywale Garden S - int	1.8	Oct 27	1.4	-	4.5

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡Scrip stock. §Unquoted stock. ¶Third market. ††Irish currency. ‡‡ US cents. Scrip option.

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- 4 October : Lesotho
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FINANCIAL TIMES
EUROPE & BUSINESS NEWSPAPER



SEVERFIELD-REEVE PLC

Six months ended 30 June 1989

Turnover up 45% to £6,196,000

Profit up 77% to £946,000

Earnings per share up 57% to 6.47 pence

Interim dividend up 33% to 1.00 pence

The level and quality of enquiries for fabricated steelwork remains high, with the current order book higher than ever before. A second production line is now operating providing a total annual production capacity of 20,000 tonnes. The directors are confident for the remainder of the year and beyond, with the company well placed to compete for larger projects.

The interim report is available from the Secretary, Severfield-Reeve Plc, Dalton Airfield Industrial Estate, Dalton, Thirsk, North Yorkshire YO7 3JN.

IMI
More sparkling results

"These results underline the success of IMI's strategy of establishing and developing businesses which have technical leadership across world markets."
SIR ERIC POUNTAIN, CHAIRMAN

IMI HALF YEAR RESULTS 1989

Sales	UP 24%	TO £540m
Pre-Tax Profit	UP 24%	TO £60.1m
Earnings per share (before extraordinary items)	UP 21%	TO 12.1p
Interim Dividend	UP 21%	TO 3.8p

BUILDING PRODUCTS • DRINKS DISPENSE • FLUID POWER • SPECIAL ENGINEERING • REFINED AND WROUGHT METALS

UK COMPANY NEWS

A fall in British housing profits is offset by strong growth in overseas earnings

Taylor Woodrow improves 27% to £43.2m

By Andrew Taylor, Construction Correspondent

STRONG GROWTH in overseas housing and commercial earnings helped pre-tax profits of Taylor Woodrow, the British property, housing and construction group, to rise by 27 per cent to £43.2m during the six months to the end of June.

A fall in British housing profits meant that UK profits overall were only about the same level as first half profits last year, said Sir Frank Gibb, Taylor Woodrow's chairman and chief executive.

Group turnover during the first six months rose by 16 per cent to £641m (£551m) and earnings per share improved by 28 per cent to 8.5p (6.6p). The interim dividend is being increased from an adjusted 1.5p to 1.75p.

Sir Frank, who is due to retire at the end of this year, said international housebuild-

ing profits had been boosted by very strong sales in Canada. Property disposals there and in Australia had also helped to increase overseas profits which had risen by approaching £18m during the first six months.

Sir Frank said a sharp fall in British housebuilding, particularly in southern England (Taylor Woodrow builds most of its houses south of Cambridge), had wiped out profit gains from the group's other UK construction and property interests.

He said UK commercial property profits had increased due to higher rents but profits from UK property disposals were about the same level as during the first half last year.

The Greenham building materials and tools and equipment businesses in the UK also increased profits during the first half, said Sir Frank.

An exceptional item of £6.2m, taken below the line, reflected charges against losses from the sale of underperforming businesses including previously loss-making Seaforth Maritime.

The group said gearing had risen to more than 20 per cent as a result of the purchase for \$45m of a large development site in London's Kensington and the acquisition for £25m of an industrial property portfolio from Peachey property group.

COMMENT

Taylor Woodrow has a large treasure chest of property developments, many of which it has owned for a long time. It has by its own admission the ability to step up property sales and take profits when other parts of its housebuilding and construction business fall on hard times. This is clearly

happening at the moment to the UK housing operations where sales are expected to be down by about a quarter this year. Fortunately for Taylor Woodrow, its international housebuilding operations should more than compensate for this fall with California in particular expected to produce excellent results in the second half. Expect more from UK property disposals in the second half while contracting results should also be a little better this year given the absence of provisions which marred last year's figures. Analysts expect full year profits for the group to be between £125m to £130m which would put the group on a pe of 11 to 11.5. The unlocked value of its property portfolio justifies this rating but do not look for further gains in the present climate.



Sir Frank Gibb: profits boosted by sales in Canada

NPI takes legal advice on Stead & Simpson bid

By Philip Coggan

MR BERNARD PRAX, investment manager of National Provident Institution, the mutual life company, said yesterday that the group was taking legal advice on whether it could take any action against the board of Stead & Simpson, the footwear retailer which recently agreed to a bid from Clayform Properties.

NPI is unhappy at the 152p offer for the ordinary non-voting shares, which followed a letter from Mr Frank Chamberlain, Stead's chairman, advising shareholders to take no action at a time when the price was 174p.

The offer for voting shares, in contrast, is £21.55 per share, based on the ratio of the two share prices in the six months before Stead announced it was in bid talks. The ratio was set by the Takeover Panel.

Mr Prax said: "Our gripe is really with the Takeover Panel and with the Stead & Simpson board." NPI points out that Stead & Simpson, rejected an offer worth 161p per non-voting share in 1988, yet accepted an offer only 1p higher one year later.

The Stead board has argued that, after the 1988 bid, Clayform held 41 per cent of the ordinary shares and thus there was the possibility that it could have gained control through the market.

Dubilier helps lift Peek to £5.8m in first six months

By John Ridding

PEEK, the electronics and industrial holding group, yesterday announced pre-tax profits of £5.83m for the six months to June 30, more than double the £2.44m achieved in the 1988 half.

The results were lifted by a contribution of about £2.3m from the Dubilier connector business which Peek acquired in mid-1988 and by contributions from Transyt, manufacturer of traffic control systems.

However, Edac, Dubilier's North American subsidiary, suffered from a downturn in the US computer and tele communications industry and fell well short of expectations.

Mr Kenneth Maud, chief executive, who has built the group up from a shell company over the past three years, said Edac achieved "only about 30 per cent of what it made in the same period last year."

Group turnover increased from £15.08m to £35.07m and earnings per share rose from 3.47p to 3.83p. There is an interim dividend of 1p (0.9p).

Viscount Slim, chairman, said the balance sheet remained strong with a net cash position at the end of the period in excess of £14m. This resulted in a sharp increase in interest receivable from £212,000 to £1.16m.

The company said its cash resources would be used to increase the critical mass of its core businesses through selective acquisitions and the investment in new products.

Despite the problems at Edac and a below budget performance from Polytechnic Elec-

tronics, manufacturer of navigation equipment, the communications and navigation division contributed more than half of group profits. The traffic and data division, which accounts for about 26 per cent of group profits, saw a strong performance from Husky Computers.

The measurement and control division was supported by the Computer Instruments subsidiary. However, expenditure from the UK water authorities did not arise as anticipated.

COMMENT

Peek's impressive rate of growth under the guidance of Mr Maud is slowing as a result of Dubilier's difficult markets. Edac is clearly the worst affected subsidiary, but UK and European markets have also started to soften and will limit profits at Greenpar. But the group has already got what it wanted most from the acquisition - namely the £25m net cash - and is probably looking to sell the connector businesses. Strong performances are expected from Husky and the group's instrumentation companies but the connector market downturn and disappointments at Polytechnic have prompted a downward revision in full year profits from £13.5m to £11.8m. Shares have been falling steadily in the last month and shed another 6p yesterday to close at 93p. At this price they are on a prospective multiple of 8. This is low but probably fair until there is a better indication of where the next boost to growth will come from.

Allied Entertainment takes 20% stake in British and American

By John Ridding

Allied Entertainment Financial Services, a private company controlled by Mr Harvey Goldsmith, the entertainments promoter, and Mr Edward Simons, one of the founding directors of Brent Walker, has taken a 20 per cent stake in British & American Film Holdings.

B&A, which was created by Sir John Woolf, the film pro-

ducer, is an investment holding company. It also has a film library which includes The Odessa File and Day Of The Jackal.

Mr Simons said the stake had been acquired as a long term investment and the purchase was "entirely friendly." He declined to disclose the amount paid for the stake.

MOBILE COMMUNICATIONS

The Financial Times proposes to publish a Survey on the above on

20 SEPTEMBER 1989

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CORPORATE SECURITY

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SALES	£516.2m	£475.2m	+8.6%	£984.5m
PRE-TAX PROFITS	£21.2m	£17.8m	+19.0%	£44.1m
EARNINGS PER SHARE	5.9p	4.9p*	+20.4%*	11.7p*
DIVIDEND	1.5p	1.0p	+65.0%*	4.0p

*Adjusted to take account of one for ten bonus issue in May 1989.

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D-Mark Bond Fund Ltd.

5th September 1989

COMMODITIES AND AGRICULTURE

Attack closes Bougainville mine again after 9 hours

By Chris Sherwell in Sydney

BOUGAINVILLE COPPER'S vast open-cut mine in Papua New Guinea resumed production yesterday morning only to be shut down just nine hours later after gunshots were fired at two buses carrying mine employees.

was injured in the attack, which was presumed to have been the work of a militant group of disaffected landowners.

But it declared that it had "immediately ceased production operations until further notice," and added that it was "profoundly distressed by these cowardly attacks on employees."

Earlier in the day Bougainville Copper announced that the mine had gone back into full 24-hour production. The company said it was satisfied that conditions allowed a resumption after it had received indications from the Port Moresby Government and

the controller of Bougainville Island's state of emergency that "security is adequate to ensure a reasonable level of safety for company employees at work and around the operations."

World oil supplies boosted in August

By Steven Butler

THE INTERNATIONAL Energy Agency (IEA) yesterday reported a 500,000-barrel-a-day rise in non-communist world oil supplies in August, although spot market oil prices firmed during the period.

UK milk industry's 'cosy cartel' comes under fire

Bridget Bloom on the growing pressure for reform of Britain's 57-year-old dairy marketing system

BRITAIN'S MILK marketing boards have enjoyed a monopoly of the buying and selling of milk for 57 years. So when top executives of the largest utter words like "radical change" and "reform", it is time to take notice.



Charles Runge (left) and Andrew Dare: Both acknowledge that change is needed, but part company on its direction

Mr Bob Steven, a dairy farmer himself and the chairman of the MMB of England and Wales, caused a ripple of excitement at the annual general meeting in July when he declared that the Board, and the half dozen main users of its milk as represented in the Dairy Trades Federation, wanted to acknowledge the need for change.

prices to producers, processors and consumers alike - have been frequently heard in the last few years, it is only in the last year or so that it has looked less than impregnable.

support for "their" board is legendary. Sir Oulton, like other critics on the board, acknowledges its usefulness in maintaining technical standards and ensuring good distribution.

However, he charges the system with stifling enterprise. "Everything is stacked against the smaller manufacturer who wants to be innovative," he says.

The Mollington group is typical of these companies. It started life as a dairy farm and joined the MMB-controlled farm-to-factory scheme in the 1950s. But it broke away in the early 1980s in order to be able to produce and sell a wider range of cheeses, prohibited by the MMB.

Arabia, which would have a capacity of 1.65m b/d when fully operational, probably sometime next year. Iraq's export capacity is expected to reach 2m b/d by the year end and could increase significantly next year.

Oil output by members of the Organisation of Petroleum Exporting Countries also rose during the month to 21.5m b/d. In the developing countries, production rose 100,000 b/d to 5.5m b/d, due to an increase in Colombian production.

Prices from Metal Bulletin (last week's in brackets). ANTIMONY: European free market, 99.5 per cent, 2 per tonne, in warehouse, 1,700-1,710 (2,580-1,740).

LONDON MARKETS

Table with columns for Commodity, Close, Previous, High/Low. Includes sections for ZINC prices, COCOA - London POX, SPOT MARKETS, OIL products, RUBBER, and various other commodities.

WORLD COMMODITIES PRICES

Table with columns for Commodity, Close, Previous, High/Low. Includes sections for LONDON METAL EXCHANGE, LONDON MEAL MARKET, POTATOES - SPIRITS, and various other commodities.

US MARKETS

Table with columns for Commodity, Close, Previous, High/Low. Includes sections for IN THE METALS, GOLD 100 Troy oz., and various other commodities.

Chicago

Table with columns for Commodity, Close, Previous, High/Low. Includes sections for SOYBEAN OIL, SOYBEAN MEAL, and various other commodities.

WEEKLY METALS PRICES

Table with columns for Commodity, Close, Previous, High/Low. Includes sections for ANTIMONY, BISMUTH, CADMIUM, COBALT, and various other metals.

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FINANCIAL TIMES SURVEY



Though not Turkey's capital, Istanbul is the country's gateway to the outside world. The

city has recently come under new administration following the increasing unpopularity, nationally, of the ruling party. Jim Bodgener looks at these latest developments

Hub of finance and culture

ISTANBUL HAS not been Turkey's capital since 1923. But it remains the country's chief city, its supremacy as much undisputed in academic life and the arts, as in business and industry.

Its role in Turkey's economic life is difficult to overstate. With the surrounding Marmara region, Istanbul is Turkey's most industrialised region producing more than half its GDP.

All the chief Turkish industrial groups are Istanbul-based, even if - like Koc, the largest Turkish conglomerate, they started life in other cities. Istanbul's taxpayers are responsible for about 60 per cent of income received by the finance ministry.

Fashions, innovations, and experiments all take place in Istanbul, and spread slowly to the Anatolian hinterland. This is partly because the city is also Turkey's gateway to the outside world in general and Europe in particular. Istanbul has been a great European trade city for centuries and today it is the Turkish city where support for membership of the European Community is strongest.

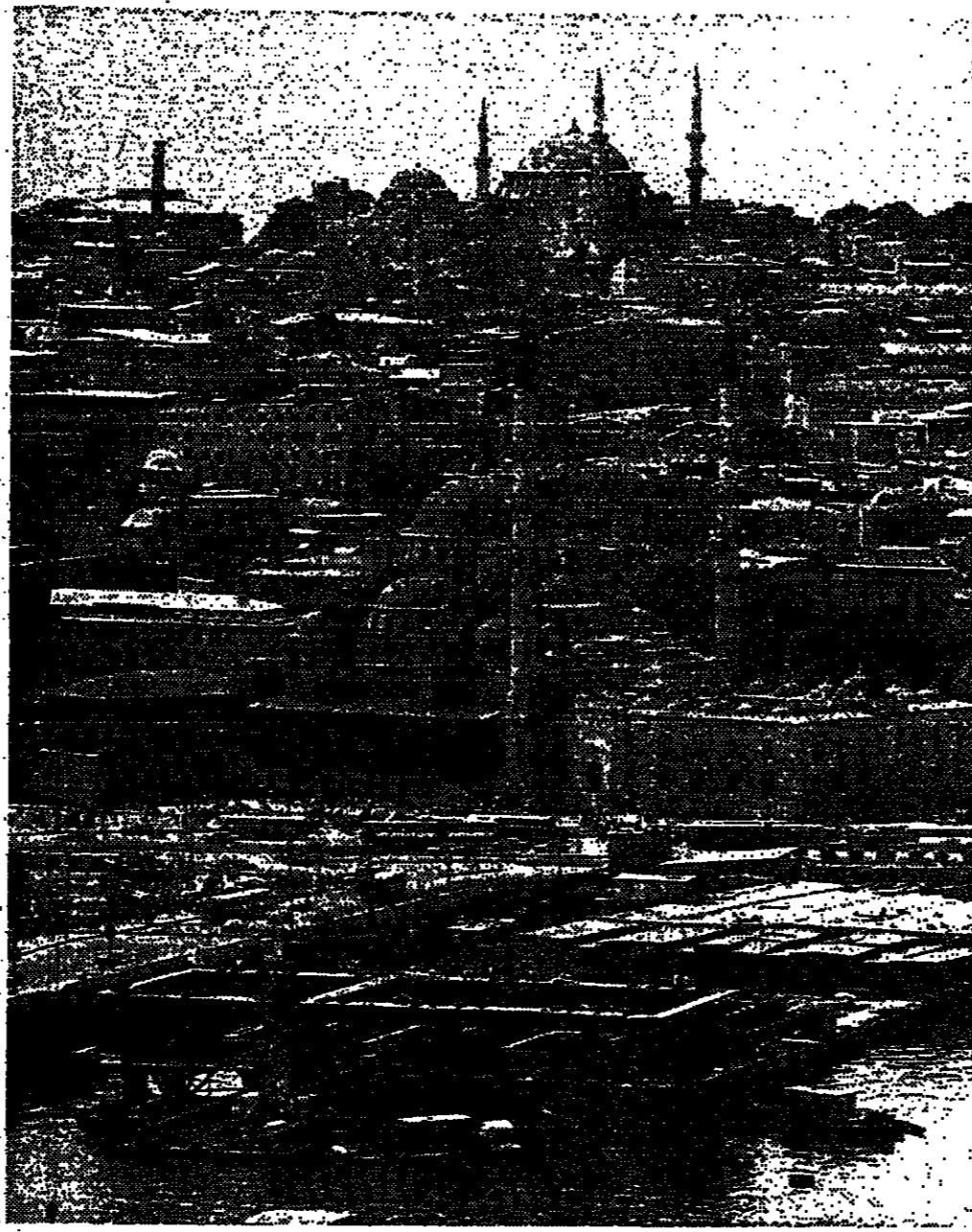
Istanbul has seen many changes over nearly two millennia as the capital of the

Byzantine and Ottoman empires, and in the twentieth century as the commercial and financial hub of the Turkish republic.

Last March there was yet another, when what was thought to be an impregnable bastion for the ruling Motherland Party (ANAP) fell in local elections to the main opposition Social Democratic Populist Party and Professor Nurettin Süzen, its mayoral candidate.

It was part of a country-wide debacle for the ANAP and one that Mr Turgut Özal, the Prime Minister, has not been able to shake off, as shown by the depths to which the ANAP has sunk in opinion polls. That Izmir and Ankara fell to the Social Democrats was no surprise, but Istanbul under the redoubtable Mr Bedrettin Dalan was considered a safe ANAP bet.

Though he ran the city somewhat as a personal fief, his bulldozing rule, characterised by a welter of infrastructure construction, was one of benevolent autocracy in the peculiarly Turkish mould cast by the great nationalist and founder of the republic, Mustafa Kemal Atatürk. It was nationwide rejection of the Government for failing to curb rampant inflation that proved



The new Galata Bridge under construction over the Golden Horn

Istanbul

his downfall, not personal unpopularity.

He says ruefully: "I may have lost the elections," then the lustre creeps back into his startlingly blue eyes, "but I still have the love of the people of Istanbul."

Thus it was a blinking Social Democratic Populist Party administration, hardly able to believe the windfall in its lap, that took over at the municipality's offices by Emperor Valen's viaduct, a reminder of other great periods of public works.

In some quarters, particularly business and commerce, and the foreign community, disillusionment is fast creeping in, with charges that all Professor Süzen and his acolytes have done is try to beamirch Mr Dalan's reputation. But it is only natural, following such a daunting figure as Mr Dalan, that the new administration has tried to dispel his aura of invincibility by cutting him down to size.

It has yet to come up with any concrete proof from investigations into his alleged mis-

rule. Says Professor Süzen: "People should know about what happened in the past, so they can see what we are doing." Mr Dalan responds: "What I understand from all these questions is that the best they can do is to say bad things about the previous mayor. History will erase those who do not make any contribution to progress."

One of Mr Dalan's most vaunted claims was to have cleaned up Istanbul's famous Golden Horn inlet, for years heavily polluted and with



Professor Nurettin Süzen, Istanbul's new mayor

filthy, ramshackle workshops on its shores. But Mr Ergun Göknel, the new director of the Istanbul Water and Sewerage Administration, appointed after the local elections, rubbishes even this. He says waste is still flowing into the inlet through 12 channels and adds that when the Social Democrats took over they found contractors protesting that non-payment had stopped work on the World Bank-funded Greater Istanbul Sewerage Scheme. Now it has been restarted.

There is no denying that Istanbul at least half worked under Mr Dalan, and that great strides were made in easing chronic traffic congestion. But for all the play made of the internationalisation of the city under the ANAP, and the attempt to turn it into a replacement Beirut, the new skyscrapers, bank plaques, hotels and affluent shop windows in the city centre only mask the real underlying transformation since the Second World War - the invasion by Anatolia.

In the magnificent collection of Turkey's most extrovert tycoon, Mr Sakip Sabanci, at his mansion on the Bosphorus, one picture depicts a sunlit central Taksim square in the 1930s, with two damsels in the foreground in thin summer dresses under parasols. It could have been anywhere in Central Europe then. Now the two might seem slightly incongruous in the square, to say the least, and would probably be put down as mad *yabancı* (foreigners - tourists).

Mr Sabanci is himself from Adana in the Cukurova plains of the south-east, the archetype

of a new aggressive breed of businessman which has displaced many of the older families from the pinnacles of the city's commerce and industry. Even today there is a discernible gulf in high society between the parvenus and the older denizens, some from Greek, Levantine and Ladino (Spanish Jewish) families spanning centuries of cultured living in Istanbul.

Similarly, whereas Taksim and Beyoğlu running behind it down to the Golden Horn once were refined amusement areas and suburbs, now there are red lights fronting crumbling streets of shabby tenements. But the gulf is wider still with the poorest arrivals. In the two decades from the 1950s Istanbul, in common with other large Turkish cities, was subjected to an onslaught of rural migration with its attendant phenomenon of *gecekondu* (built-at-night) squatter barrios encircling the outskirts. It is estimated that at least 60 per cent of the population of six million to eight million people are *gecekondu* dwellers, often self-segregated into little communities based on common origins in central Anatolia.

The integration of the urban poor into the city is one of the greatest challenges facing any mayorality - although the fashion now for the newly consumerist middle-classes is to move from cramped apartments to privately developed satellite dormitory towns mushrooming further out.

The Social Democrats also have their large infrastructure projects - including a new spinal metro crossing the Bosphorus by tube - at a combined cost of about \$1,500 million - although these may be choked at birth by the mood of austerity in Ankara affecting new project borrowing anywhere in Turkey.

Mr Dalan was fortunate that his taking power in 1984 coin-

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ISTANBUL 2

Thomas Goltz on Istanbul's history

The bazaar at the East-West crossroads

SINCE THE days of the great camel caravans Istanbul has been a favoured destination for travellers and traders. Although the style of clothes and the modes of carriage and doing business may have changed throughout the centuries, the city remains at heart what it has always been: a big bazaar at the crossroads between East and West.

First established as the town of Byzantium by Megarian Greeks in 658 BC on the European shores of the Bosphorus, Istanbul only came into its own as a commercial centre after it was selected by Constantine the Great as the site for his New Rome in 324 AD. While London and Paris were mere garrison towns and New York a barren island, Constantinople had a population of over one million and a market so fabulous that early travellers, merchants and mercenaries stood in silent awe at the vast assortment of goods on offer.

As Gibbon tells us: "Whatever rude commodities were collected in the forests of Germany and Scythia, whatsoever was manufactured by the skill of Europe or Asia, the gems and spices of farthest India and the corn of Egypt were brought by the varying winds into the port of Constantinople which, for many ages, attracted the commerce of the ancient world."

Strangely, perhaps, for a world accustomed to contemporary Greeks with a golden commercial touch, Constantinople's economy was dominated by foreigners like Venetians and Genoese, who were exempted from the crushing duties imposed on native merchants. The former went so far as to collaborate with the Frankish Crusaders in their wanton sack of the city in 1201, after which the latter, as a reward for restoring the royal Byzantine house, were granted a half share in exclusive trading rights throughout the empire.

The Galata tower overlooking the Golden Horn is a testimony to the political and military power of the Genoese merchant class.

But it was left to the Turks to expand the city into a prime commercial entrepôt for the

Mediterranean and the Near East. They were no strangers to trade and were untrammelled with religious sensibilities. Prior to their conquest of the city in 1453 they had proved themselves masters of the distinctive bazaar compounds that distinguish oriental from occidental cities.

The covered bazaar areas of the first two Ottoman capitals, Bursa and Edirne, were smaller in scale but still in many ways a prelude to the throbbing mercantile centre built on ruins of the Byzantine precursor in Istanbul. The Ottoman city, the centre of an imperial economy stretching from the Yemen to Hungary, and the borders of Iran to

By the 1950s the once vital hub of commercial activity in Istanbul had been reduced to a poor shadow of its former self, ravaged by fire

Algeria, soon became one of the wealthiest and most diversified markets anywhere in the world, all concentrated in the myriad arcades and alleys of the Grand Bazaar.

Either via overland caravans from Tashkent and other points in Central Asia, or laden on vessels coming from the Crimea or Egypt, goods would find their way to the scores of urban warehouses which also served as merchants' inns, lining the main avenues between the bazaar area itself and the dock area around today's Spice Bazaar.

From these wholesale centres goods would next be transported by an exclusive guild of porters to the 5,000 retail outlets in the bazaar proper. The shops were generically arranged according to product, and even today the narrow lanes and cul-de-sac of the bazaar area carry the names of the guilds that once exercised monopoly rights along them.

The practice of grouping all rival merchants and retailers down one lane was allegedly aimed at facilitating easy grad-

ing of wares, but the modern eye suspects that the underlying reason was a price cartel - a curiosity in the bazaar, where haggling and bargaining is said to be a way of life!

In many ways the commercial history of Istanbul - and indeed, Turkey - is reflected in the history of the bazaar. As the Ottoman Empire slowly but surely lost outreach territory to the rising powers of Europe, and then to nationalism, the political turmoil fed through into the commercial realm. The decay of empire led in the outposts of nascent Western multinational capital in a new merchant class dominated by resident foreigners or local minorities rising to prominence again in Pera - or Beyoglu - across the Golden Horn.

At the end of the Great War, when the empire finally subsided with the flight of the last Sultan, Mehmet VI, on a British warship, the bazaar had been reduced to a paltry selection of shoddy, imported trade goods sold at inflated prices. The great warehouses stood empty or converted into sweatshops.

The transfer of the political capital to Ankara, and the policy of *etatisme*, or internally generated growth orchestrated by the state, adumbrated by the young Turkish republic under the great nationalist leader Mustafa Kemal Atatürk, was a further blow to the privatising initiative of the bazaar.

By the 1960s the once vital hub of commercial activity in Istanbul had been reduced to a poor shadow of its former self, ravaged by fire.

Today, happily, the new spirit of commercialism and outward orientation reflects itself in Istanbul and the bazaar area, now a tourist's shopping paradise. Rents in the refurbished and renovated bazaar are at an all-time high - even though much of the goods sold are curios without any practical application.

But, outside, the old days of travelling merchants live on in the shadow of the Beyazit Mosque. This time it is not Turkmen traders from Tashkent with their dromedaries, or



Yemenis with their camels, but hundreds of Poles carrying their native goods packed atop their Russian-built Lada cars in a mushrooming of Eastern Bloc petit bourgeois, private enterprise.

Here, on the fringes of the historic market, and true to its spirit, the modern merchants sell high and buy cheap, before their latter-day caravans return home with the best the bazaar can offer.

The Galata tower, above, overlooking the Golden Horn, is a testimony to the political and military power of the Genoese merchant class

TRADE

Pinch felt as sales fall

ALL THE big export houses have their headquarters in Istanbul, where Turkey has its best contacts with global business. According to an informed estimate 90 per cent of the country's export transactions are conducted from Istanbul.

The trading houses made lucrative profits on the back of the government's export drive early in the 1980s, as exports climbed steadily.

The 21 big export concerns eligible on the basis of earnings of \$100m or more for the coveted label of "foreign trade corporate company" (FTCC) were initially great beneficiaries of incentives to encourage them to develop on the model of the trading houses which were behind the commercial and industrial revolutions in Japan and South Korea. The FTCCs were able to share these incentives with smaller companies exporting through them in the so-called "by-pass system". A 2 per cent premium to help the FTCCs retain their by-pass business is not enough, they say.

They are feeling the pinch as overseas sales fell - exports fell 14.9 per cent to \$702m in May, compared with the same month a year previously. Even textiles, the main engine of exports, is flagging.

The FTCCs saw a 9.1 per cent fall in their total sales to \$1.3bn in the first quarter of this year compared with January-March 1988. The traders complain bitterly that the government has abandoned them when current account surpluses mean that it no longer needs their hard currency earnings for debt servicing.

It has failed to compensate them adequately for a decline in the rate of depreciation of the Turkish lira this year - sterling, for example, has barely marked time. On the other hand, to comply with GATT subsidy code obligations, the government finally phased out the prop of export tax rebate incentives in April. The export credits offered by the fledgling Eximbank are a poor substitute. Even Eximbank officials admit that the subsidy element of the export credits can hardly make up for

the lost direct grant of the tax rebates.

One large concern, Suzer Holding, is diversifying away from trading into property. Last year its trading arm netted up an export turnover of \$220m. Mr Mustafa Suzer, the president, predicts gloomily that this year it will probably decline to only between \$80m and \$100m.

There are some bright spots on the horizon for the traders, however, for example the blossoming market in the Soviet Union, which is slowly extending beyond the confines of a gas barter deal.

"We've spent more trying to win orders in the Soviet Union than we've earned"

Turkey's leading trading house, Ram die Ticaret, last month signed a \$6m order to supply 25,000 tonnes of the total exportable surplus of Turkish tea on a straight 90-day letter of credit terms - not to mention a transaction for 120 million more blades valued at \$3.7m - ironically, contamination by the fallout from the Chernobyl nuclear disaster two years ago led to the decision to destroy the whole of the 1988/7 tea crop along the Black Sea.

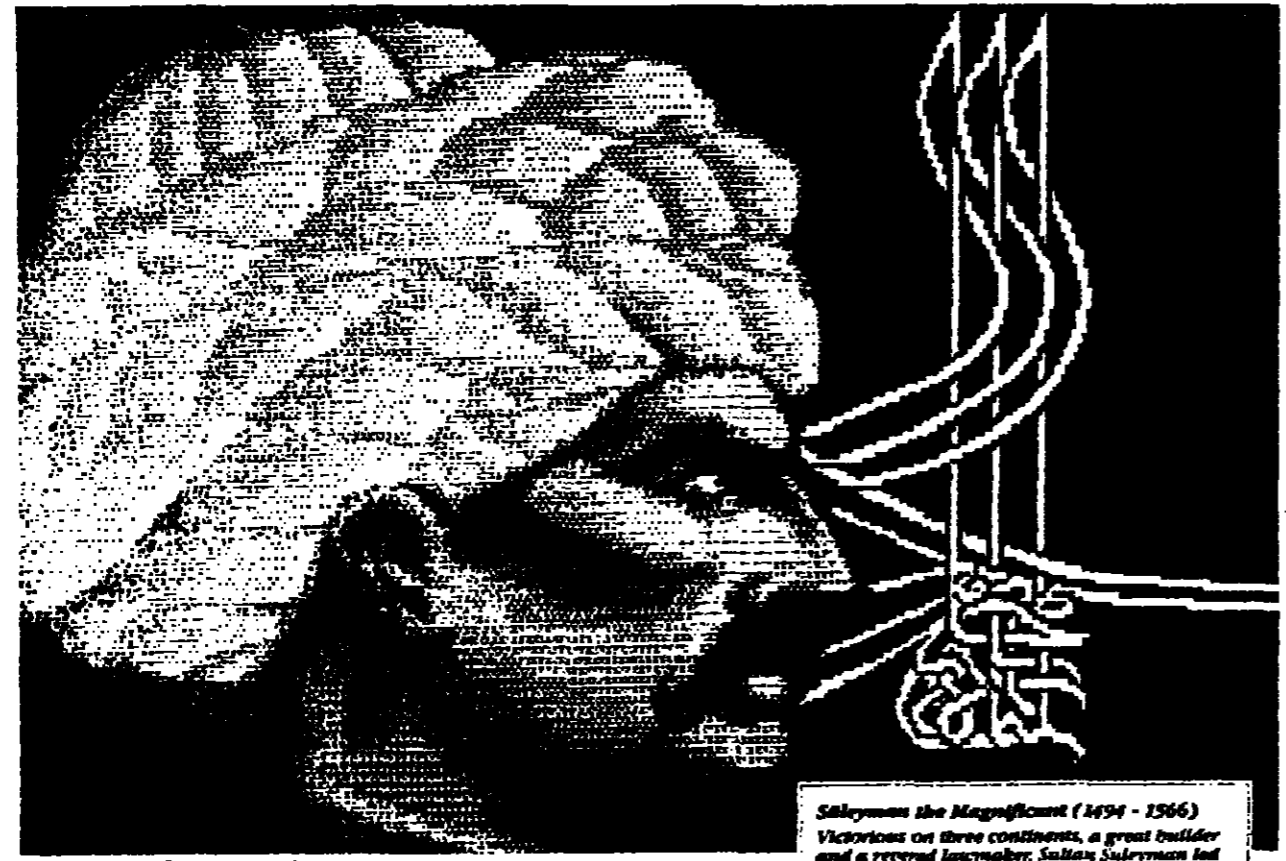
Others are less sanguine about the Soviet Union. According to one proprietor: "We spent more money in the last five years in trying to win orders in the Soviet Union than we earned. It's a big market, but they simply don't have enough foreign exchange."

The tribulations of exporters may soon be eased, however - the Government may be forced to step in with a mini-devaluation in the attempt to halt the exports slide.

Ultimately, the current account was back in the red again by \$2m in the first five months of the year - after a brief heady spell following the bumper \$1,500m surplus achieved in 1988.

Jim Hodgson

Knowledge leads to success



"Süleyman the Magnificent" Computer image by E. Sivas

Süleyman the Magnificent (1494 - 1566) Victorious on three continents, a great builder and a revered lawmaker, Süleyman led the Ottoman Empire to its golden age during his 46-year reign, ruling with strength and brilliance

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Textile manufacturing remains an important activity, though the trend is towards the service industries

INDUSTRY

Move out of city centre

DRIVE IN from the airport along the coastal road past the district of Kazlıçeşme (The Fountain with the Goose) and the stink from the leather tanning vats and curing racks in ramshackle timbered buildings assails the nostrils - not a pleasant introduction to the ancient metropolis.

The fountain has survived since the time of the fifteenth century Mehmet, the conqueror of old Constantinople, but its name now seems incongruous against the Dickensian squalor of its surroundings.

The municipality is steadily bringing pressure to bear on the leather factories to move down the road to Tuzla. According to its Ismail Özalp, secretary general of the Istanbul Chamber of Commerce, this is part of a general trend in Istanbul away from industry towards trade, finance and services, especially tourism.

Industry still accounts for about a third of Istanbul's contribution to Turkey's gross domestic product. Apart from textiles, other important manufacturing activities are automotive assembly lines, white goods and pharmaceuticals.

Industrial concentration within the city limits was seriously damaging the environment, to the extent that pollution had become a serious health hazard. The situation in Kazlıçeşme was much worse two or three years ago, with

muck everywhere and noxious fumes swirling from under manhole covers in the streets.

The clogging of the city's arteries has persuaded industrialists to move out. In the textile sector clothing manufacturers in small sweatshops now predominates, according to Mr Halil Bezen, general manager of Mensucat Santral.

"The real textile manufacturers are getting out," he says. The largest concentration of sweatshops is in Hürter, with others in places like Beşevler and Şişli. The sweatshops are not subject to government regulation, and many do not pay tax - but at least they present little threat of pollution.

The big textile factories have moved out to Çerkezköy in Thrace - Mensucat Santral still has a readywear operation in Kazlıçeşme, but its big mill is even further out of town, at Edirne close to the Bulgarian border. "My opinion is that in about two years time the government will find a way of offering us high incentives really to move out, to the underdeveloped east of Turkey," says Mr Özmen.

Further investment in industry in Istanbul has been discouraged by the lack of government incentives. For these, Turkey is divided into three areas. The two provinces of Istanbul and neighbouring Kocaeli and its principal city of Izmir, plus the cities of

Bursa, are considered saturated by the State Planning Organisation. The east and south-east of Anatolia are priority incentive areas. The remainder of Turkey qualifies for normal investment incentives.

Istanbul accounted for 60 per cent of the inflow of foreign investment into Turkey in 1988 - and is expected to account for the same if not a larger share of expected inflows of \$500m this year - but the money was mainly directed towards trade and finance.

Without incentives, and squeezed by borrowing costs and high inflation, Istanbul's industry is dubious about the supposed merits to be gained from recent import liberalisation - especially sectors supplying the domestic market. The automotive sector is particularly concerned, having long been protected behind high tariff walls. Other consumer durable manufacturers have similar anxieties.

But a seasoned foreign banker has seen it all before in other countries going through the same sort of development - like Japan in the early 1960s, followed by Taiwan and South Korea. "Industry is going through a period of reassessment," he says. "The glory days are over. They have to come up with ways to be more competitive, and deliver on quality."

Jim Hodgson

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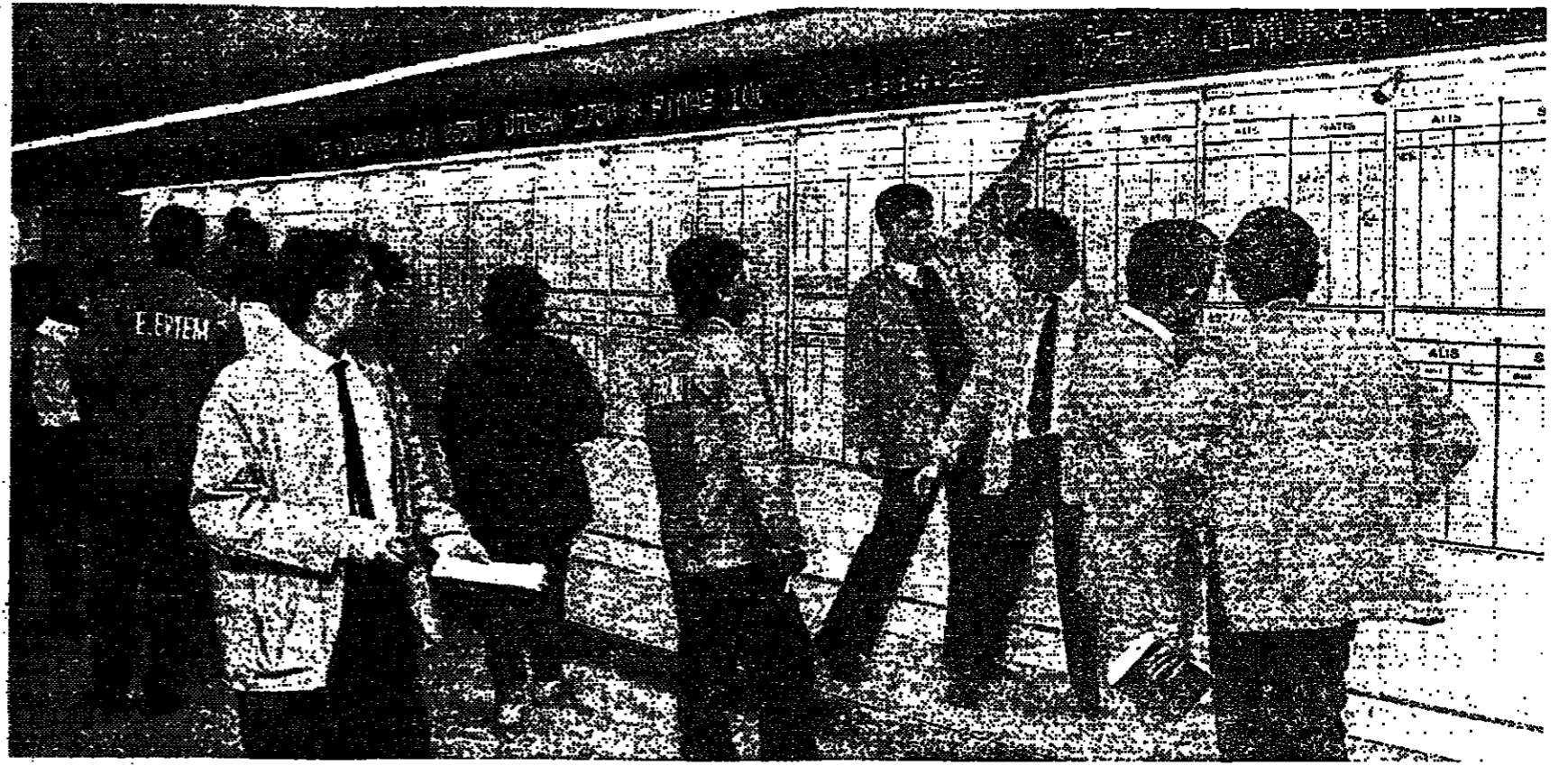
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ISTANBUL 3



The Grand Bazaar



Istanbul stock exchange: relaunched in early 1986 after a moribund existence since the Ottoman Empire

Will this year's moderate bull market remain durable?

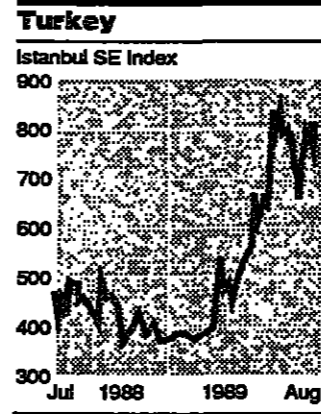
Slow move out of the doldrums

THE ISTANBUL Stock Exchange has always been the Cinderella of the government's plans to revitalise and deepen the country's savings base through reform of the capital markets. It was relaunched amid much fanfare in early 1986 after a moribund existence since the Ottoman Empire — when it had the most thriving and exotic dealing floor in the Mediterranean basin.

However, the lack of a strong institutional hand like pension funds, and the overriding priority of election economics — accompanied by high inflation and interest rates — brought about a mini-crash on the exchange by autumn 1987. With shares at half their

book value, the exchange languished in the doldrums throughout 1988, surpassed by better returns from deposits, foreign exchange, government securities — and mutual funds, of which there are about 30, originally encouraged with incentives as an interim stage to stocks and shares, but which have preferred money market operations in short-term commercial and government securities.

Apart from the mutual funds, the depressant factors in reverse have been to the exchange's advantage in 1989, such as the topey-turvy vagaries of the Turkish economy. Now the main question is whether a moderate bull market in the first half of 1989 will prove durable in the second — and whether, in the long term, more of Turkey's family ownership of industry can be persuaded to release more jealously-guarded equity.



According to Mr. Muharrem Karsli, the exchange president, only one-twentieth of the estimated 25 per cent ownership by leading families of industry surfaces on the exchange. The capitalisation of the exchange's main market is about TLA trillion (million million), comprising about 50 blue-chip companies. About 25 companies are traded in a secondary market. Yet in the exchange's listing are about 750 companies, shares in the

bulk of which are traded only perhaps once a year. "There is a potential supply in the market," Mr Karsli says modestly.

With the current squeeze on credit many might prefer to pay dividends to relieve bank debt pressure by going public. "If prices were twice as much as they are today, most would be satisfied," he believes. Mr Sedat Atki, manager of broker Yatirim Finansman, says even with depressed prices investors want to take advantage of free issues with capital increases.

In late July the rally wavered in the face of gloomy economic statistics and a threatened flood of attractively priced treasury bonds to soak up over-liquidity from hand-outs to discredited bureaucrats, farmers and workers to compensate them for inflation. It then stabilised and swung back in August on the strength of government assurances, together with the unveiling of moves to make the lira more freely convertible, including throwing open cross border

movements of funds in and out of international and domestic securities.

The index had recovered to 793 on August 15, after slumping a fortnight previously to 655 — despite the 10 per cent differential between treasury bond and deposit returns.

The Ankara-based watchdog Capital Markets Board wants to do as much as possible to encourage the rally, says Mr Sukru Tekbas, its chairman. Already mutual funds have been stripped of their incentives, while draft legislation before parliament includes the introduction of secondary bond trading and rating agencies. Many of the companies quoted on the exchange are not independently audited to international standards.

"It is not a deep market at present, but if foreign institutional investors come, like pension funds, prices might go up," says Mr Karsli hopefully.

Jim Bodgener

BANKING

Problem of over-liquidity

ISTANBUL'S pinned metamorphosis into a leading regional and international centre, taking over from *efektora* Beirut, quickly gained pace in the early 1980s (th the arrival of foreign banks — with their greater expertise and freedom of manoeuvre they blazed the traffic for foreign exchange for jealously hidebound Turkish institutions. Naturally they also made lucrative profits on the way, on the back of the port drive spearheading the government's structural adjustment programme. Now foreign banks make up

about one third of about 60 institutions in the banking sector. Small specialised banks and wholesale banks have followed their example, and the big retail institutions are well into the act too.

Not surprisingly, in some key sectors — including trade financing — Istanbul is over-banked. About one-third of banking output in Turkey is generated in Istanbul. Of the 58 institutions throughout the country in 1988, 44 had their headquarters there.

Mr Husnu Ozeygin, head of Finansbank, says the city is top-heavy in terms of trade

finance products and corporate banking. On the other hand, it is under-banked in terms of treasury products, asset swaps, financial advisory groups and, in the retail sector, advanced teller machines and consumer credit, he adds.

It is also over-banked because branches are too concentrated in the centre instead of covering population movements towards the outskirts. "The big banks ought to have more dynamic branch strategies," says Mr Ozeygin.

Being over-banked has compounded what is turning out to be a tough year all round for the banking sector, compared with a generally good year in 1988. More than half the domestic institutions returned losses in the first half of the year, while foreign and specialised banks struggled to make ends meet with squeezed margins from foreign exchange transactions.

Over-liquidity is the main problem. "I've been in Turkish banking for 15 years, and have never seen a market this liquid both in terms of Turkish lira and dollars," says one banker. With current account surpluses continuing into 1989 from the record \$1.5 bn surplus notched up in 1988, foreign exchange is easy to come by and the central bank's reserves have never been stronger.

The result has been a sharp brake on the lira's depreciation against most hard currencies. Fierce competition has substantially reduced fees — for example, from 1 1/2 per cent to 2 per cent six months ago for letters of credit to about 1/2 per cent now. And the apparent petting out in the growth of exports threatens diminishing business in the future. Imports, too, have slowed with the economy's contraction from lack of demand.

Mr Dick Arsenault, head of Koc-American Bank, a joint venture between the Koc Group and American Express, says banks have not necessarily slowed down growth, "but they're playing a more conservative game". Foreign banks obtaining funds from the inter-bank market are now at a disadvantage with the large domestic retail institutions, lacking the extensive branch networks enabling the latter to shop around for the cheapest rates.

No longer can foreign banks finance themselves from depreciation on overnight interbank rates, now outstripped by high inflation. This year foreign institutions in their main market of trade financing have faced higher interest costs, shrinking yields on assets, contracting commissions and fees, and, last but not least, higher staff remuneration in a competitive employment market.

The foreign institutions urgently need to discover other niches in the market. "Trade

finance is not everything, they could do other things here," says Mr Ozeygin. One possibility is forgoing another asset swapping. "Why should two Turkish institutions do this through a London bank when they could perfectly well make the deal here?" he asks.

At the same time, the large domestic institutions have been floundering in over-liquidity contracted last autumn when interest rates on long-term deposits were freed. Doomsayers predict turmoil when high one-year deposits taken out at peak 85 per cent rates of interest mature in October, although the median line is that most of the money will be recycled into the banking system anyway.

But the large domestic banks

Being over-banked compounds what is turning out to be a tough year all round, compared with a generally good year in 1988

have had to struggle with the higher cost of funds, arising out of the differential between the high autumn rates and the gradual decline in premiums since then. With high inflation rendering most corporate lending a bad risk, banks have been at a loss over how to drain off the liquidity, apart from government securities. One fast-developing avenue is consumer credit, in pilot joint offerings by several large banks with industry.

Concomitant with the over-liquidity has been a reduction in capital adequacy, at a time when, under World Bank pressure, the treasury plans to tighten up in line with the Cooke report in the EC — though this may be diluted under strong protests from the private sector that European standards are not yet applicable in Turkey. Mr Atilla Besdemir, general manager of Disbank, says: "First of all, Turkish banks need to increase their capital in order to be able to develop."

An encouraging trend is the recognition by large retail institutions that market share is less important than profitability. Despite rising rates with the recent turn-around in inflation, a mad free-for-all has not re-emerged. This signifies a fundamental sea change from the days when Turkish banks saw their primary function as siphoning as much money as possible off depositors through a plethora of branches to be lent to industry from a few outlets.

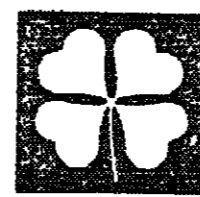
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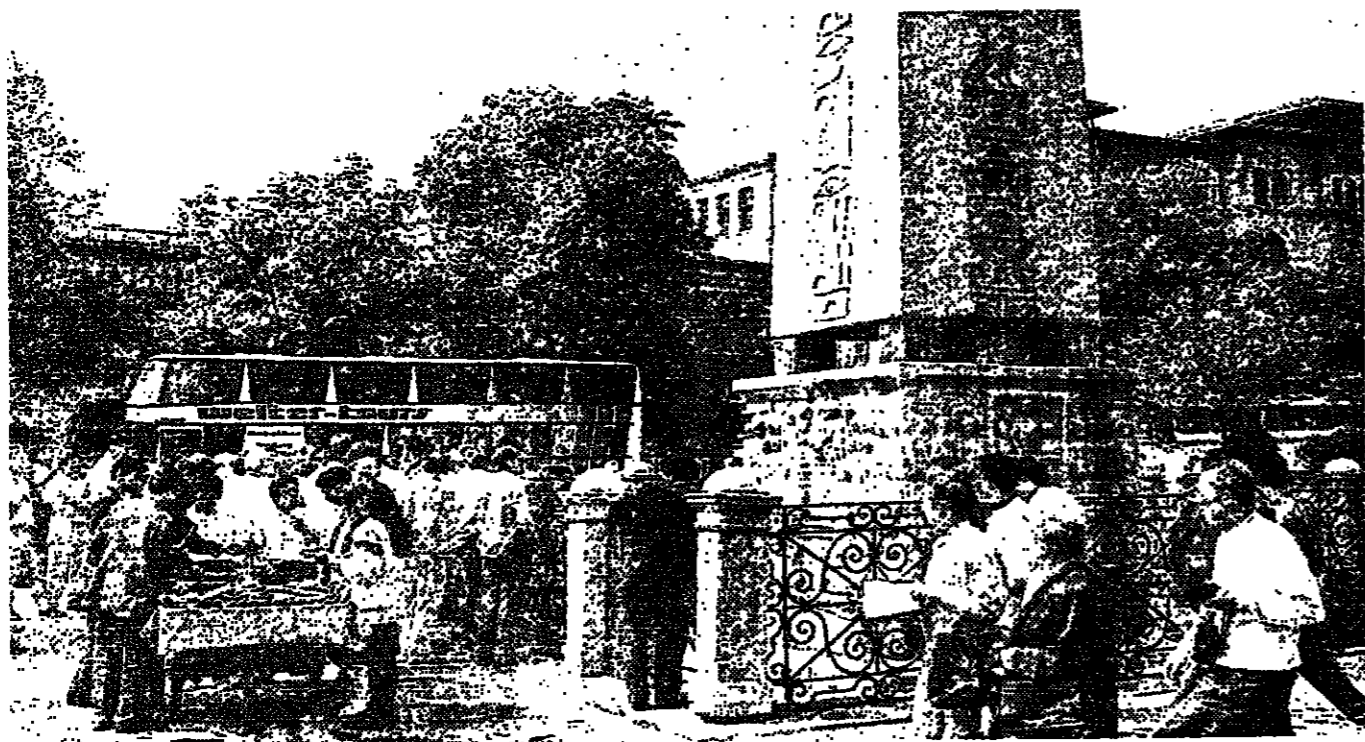
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ISTANBUL 4



Tourists at the Sultan Ahmet Square

TOURISM

Red tape ties up building

ISTANBUL IS the pivot of Turkey's fast-expanding tourist industry - few visitors fail to visit the capital, either on the inward or outward leg of their holidays.

According to Mr Besim Tibuk, chairman of diversified tourism group Nef Holding, the ancient metropolis accounts for about half of tourism revenues.

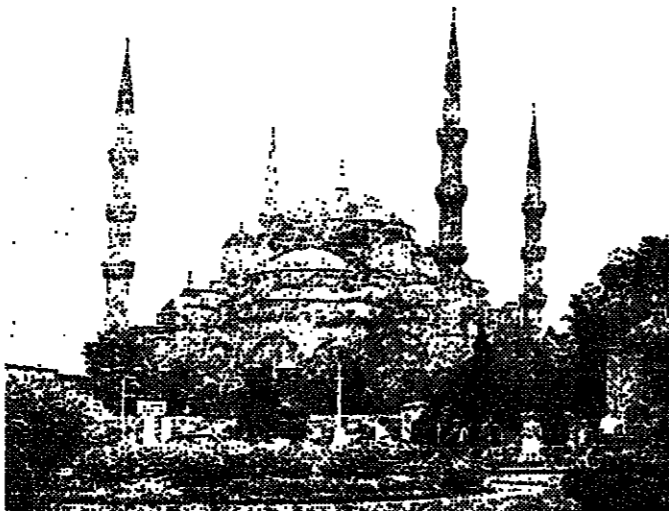
One third of foreign arrivals enter the country through Istanbul, but there is a lack of accommodation. Compared with about 100,000 beds in prime tourism regions along the Aegean and Mediterranean, Istanbul has only 20,000 licensed tourism beds, Mr Tibuk points out.

The shortage is most acute in Istanbul at the five star end of the market - in contrast to the rest of the country, where a plethora of luxury accommodation has outpaced demand to the extent that anxious hoteliers this season offered half-price holidays in the national press.

Mr Norbert Spichtinger, manager of the Istanbul Hilton, says business traffic, such as incentive, annual general meeting and convention bookings, has had to be turned away.

All developers agree on the need for a proper convention centre if Istanbul is to attract this kind of business. The Ataturk Cultural Centre in Taksim Square, and the Hilton's own conference and exhibition centre, are simply not adequate to host today's scale of events.

Despite this, however, the 53 fairs held by different organisations in Istanbul during 1988,



The Blue Mosque

and the expected 63 this year, indicate the popularity of the city as a venue.

The Hilton and the Sheraton are still the city's premier establishments, with 950 rooms between them, followed by the Pullman-Etap Marmara, all in the central Taksim area. "We had the opportunity this year of a Europe IBM meeting," says Mr Spichtinger. "But during the prime March-November season, we couldn't get 100-200 rooms all at once."

That was despite an informal overflow sharing agreement between the Hilton and Sheraton. Even if there were room for large parties, the premier hotels could still hold out for individual bookings at published rather than discounted group rates. Despite a slowing down in the rate of increase,

room bookings at the Hilton are still 10 per cent up on last year. With the Sheraton, the Hilton did take on a meeting of the Young Presidents' Organisation (YPO) - but only at full rates. "That wouldn't happen anywhere else," says Mr Spichtinger.

Some guests are astounded at the rates charged by the Hilton and the Sheraton. On an average as opposed to full rate basis (accounting for discounts and so on), however, the Hilton came out at around \$123 a night with an occupancy rate of 85 per cent during the first six months of the year. This compares favourably with cities like Tel Aviv, Rome, Milan and Munich, and is behind the UK average of \$135 in June - the going rate at the London Park Lane Hilton is

\$254 a night.

The tight situation will be eased in the next couple of years by the construction of a 511-room Swissotel with Japanese finance, and the completion of a projected project to convert the old Ciragan palace down by the Bosphorus into an 830-room hotel complex - to be managed by Kampinsky Hotels.

Hilton too is building a 130-room extension, the Park Hotel, developed by the Sabanci group across the valley from the main hotel. When all these are completed the number of five-star rooms will be roughly doubled.

But, according to Mr Spichtinger, few of the other big five-star projects - about 20 in all - look likely to get off the ground in the near future because of problems with both central and local government red tape. Everything down to the minutest detail has to be ready and approved before construction can start, he says.

Even after planning approval is wrung from the authorities the municipality gets in the way, like restricting site access to ready-mix lorries to two or three hours in the evenings. The Ciragan complex, there have also been difficulties and changes between its partners - will have taken six years to build on completion next year.

"It has taken three years to get the Swissotel under construction, due to nothing else but red tape," says Mr Asat Guneri, head of Zihni Holding, the Turkish minority partner in the project. He claims it represents the first substantial investment from Japan - supposedly eagerly sought by the government. A total of \$36m has been put towards the project by Nippon Fire & Marine, Tokyo Urban Development Corporation and Nishio Iwai Constructor. Another Japanese company, Hazama Gumi, is also a partner. Completion is expected at the end of 1990.

Strong opposition has been put up by the municipality to a project for a Marriott hotel surmounted by a 27-floor tower of offices at a total cost of \$80m. Mr Mustafa Suzer of Suzer Holding, the Turkish developer, says the project will go ahead after a legal battle. His competitors are not so sanguine.

According to Mr Suzer, the government recently took the issue out of the municipality's hands with a decree that permission for such developments in tourism-designated areas rested with the public works and housing ministry.

The mayor, Prof Nurettin Sozen, says the municipality will respect five-star developments under construction, but will consider future applications in the light of the city's environmental and infrastructure requirements. There was a distinct lack of proper planning control by the previous administration of Mr Bedrettin Dalan, he adds.

Beneath the five star end of the market there is a range of two to four star hotels - an example is the Riva, just off Taksim - catering to both tourists and itinerant businessmen. However, there is a shortage of three and four-star hotels in the city, according to Mr Spichtinger, who says the present accommodation hardly compares with say, provincial Holiday Inns in the UK. That is a moot point. In the Riva, for example, service is reasonably friendly and efficient, if sometimes inept.

According to Mr Besim, still more five-star establishments are needed. "The trend in the world is now towards luxury establishments," he says. "Turkey's tourism strategy should be geared towards the middle and upper income bracket of tourist and business visitors."

Despite the red tape, everyone it seems still wants to believe in the burgeoning market in Istanbul.

Jim Bodgener

Amberin Zaman provides a guide for the business traveller

Taxis take solid nerves

Most business visitors will be surprised to discover on arriving in Istanbul that the erstwhile Ottoman capital offers a first class range of services.

Good communications, including direct dialling, telex and facsimile, are among the standard services offered by most five and four star hotels. Car rentals (Avis, Europcar, Hertz), limousine services, escort services and even helicopters (Sancak Air) are available to the international business traveller.

TRAVEL

Istanbul's Ataturk Airport is an international class airport. It is connected directly with most European, North American and Middle Eastern capitals. The national carrier THY has direct flights to most Western European centres and offers daily flights to London and Frankfurt.

Services on board is bound to improve once Scandinavia's SAS starts catering for THY as agreed recently. THY also serves a wide network of domestic destinations including Ankara, Izmir, Erzurum, Trabzon and Diyarbakir.

The overnight "yatakli" train (about \$80 return) which departs from Istanbul at 10pm every day and usually arrives in Ankara 10 hours later, is a practical and enjoyable alternative for those who need to go Ankara for the day but do not feel like getting up at an ungodly hour to catch the 7am plane. It is not to be confused with the ghostly Blue Train which has no berths, is unbearably hot in the winter and quite unclean.

Taxis, bright yellow as in many countries, are now all metered, so there need be no fear of being taken for a ride. Periodically adjusted in line with inflation, fares are still fairly cheap compared to Europe and North America. The 25km drive between the airport and the city centre costs about TL15,000 (US \$7).

Always be sure to have clear directions to your destination. Solid nerves and insensitive ears are your most valuable assets on board since no self-respecting Turkish taxi



The Sheraton Hotel, Taksim Square

driver will drive at moderate speeds or be without blaring "arabesque" music to pound into the base of your skull from his loudspeakers.

Traffic in Istanbul is congested at the best of times. If you are going to the Anatolian side try to avoid the rush hour - or two - on the first Bosphorus bridge (the view is spectacular on clear days). Traffic is usually lighter on the Second Bosphorus bridge.

HOTELS

The best hotels are still the Hilton (tel 1314646) and the Sheraton (1312121). Both have excellent business services,

including spacious conference halls, not to mention spectacular views of the city. The Etap Marmara (1514986), managed by the Pullman chain, is also recommended. The recently opened Ramada (1333000) in Laleli is outside the city centre but within walking distance of major historical sites, including the Blue Mosque, Saint Sophia and the covered bazaar. The Divan (1314100), just off Taksim, also offers good services at more reasonable prices as does the Macka (1348200).

For those on tighter budgets a number of medium-priced hotels is scattered around Taksim square. They can be relied on for cleanliness and

decent services and include the Dilson (1521205), the Keban (1522504), the Riva (1564422) and the Buyuk Londra (1491035).

Should you need to stay on the Anatolian side, the Sundayi (3581120) is probably the best choice.

RESTAURANTS

Istanbul caters to tastes ranging from Continental to Chinese cuisine. Should you want a typical Turkish kebab, however, Basir, in Yesilyurt, is highly recommended. Those who need some respite from spices can find excellent Continental cuisine at the posh and rather expensive Ziya in Tevkiye, which is ideal for business lunches. Samsa and Cubuk 29, patronised by Istanbul's jet set, both offer spectacular views of the Bosphorus.

For a touch of local colour (and more reasonable prices) try the fish restaurants under the Galata bridge or the tavernas in Sarier. One cannot leave Istanbul without visiting Rejans on Istiklal street - a restaurant run by authentic White Russians.

TIME OFF

There is no lack of diversion in Istanbul. Belly dancing gyros can be seen at Sulu Kule, while an exotic programme that includes everything from comedians to belly dancers and from pop singers to Turkish "classical" divas, can be the star attractions of the evening.

Bars are plentiful. Istanbul's intelligentsia frequents Bilsak in Ortakoy, while the beautiful people go to Memo's, also on the Bosphorus. If all you want is a drink it is best to stick round your hotel. Simple, ordinary bars do not exist.

If your feet get itchy Istanbul offers an impressive range of discos: Samsa, Park Samdan, Stiller 29 and Discoroom are among the best and safest.

And if you should lose your passport: British Consulate 149540; US Consulate 1512602; French Consulate 1495724; West German Consulate 15404.

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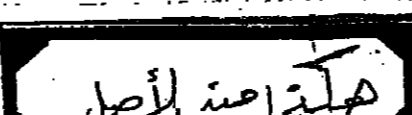
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The weighty dilemma looming for youth

By Michael Dixon

COUNTRY	No. of working-age people for each person aged 65-plus in:			COUNTRY	No. of working-age people for each person aged 65-plus in:		
	1980	2010	2030		1980	2010	2030
Switzerland	4.6	3.2	2.1	Belgium	4.7	4.2	3.0
W. Germany	4.5	3.3	2.3	Norway	4.6	4.5	3.0
Finland	5.2	4.0	2.5	Japan	6.2	3.4	3.1
Austria	4.6	3.7	2.6	US	5.4	5.3	3.2
Netherlands	5.4	4.5	2.6	UK	4.4	4.5	3.2
Canada	6.0	4.7	2.7	Spain	5.2	4.4	3.2
Luxembourg	4.7	3.8	2.7	Greece	5.5	3.9	3.2
Denmark	4.4	4.1	2.7	N. Zealand	6.2	5.7	3.3
France	4.8	4.1	2.9	Australia	6.0	5.4	3.4
Sweden	3.7	3.7	2.8	Portugal	5.6	4.7	3.5
Ireland	5.0	3.8	2.8	Ireland	5.4	6.1	4.4

Source: Projections made by the Organisation for Economic Co-operation and Development.

A SURE SIGN of age is feeling nettled instead of sympathetic when younger folk talk solemnly about the awfulness of growing old.

Time was when the Jobs column could think of no better riposte than to tell them they have only one certain way to avoid it. But demographic trends have now provided us oldies with a subtler counter-ploy. It is to commiserate by pointing out, with heavily feigned regret, that their greener years are not going to be as leisureed as ours were. After all, in the industrial world at any rate, a dwindling of teenage populations in train of lower birthrates has coincided with a rise in life expectancy. So today's younger generations look bound to have to work unprecedently hard to support their elders in retirement.

Having tried the ploy a dozen times, I can vouch that it at least momentarily blights the bloom of youth in a way highly fortifying to the over-60s. My only misgiving is that, since all my victims so far are British, I have showered down the acid rain with undue weight. For a report just published by the Employment Conditions Abroad consultancy suggests that, when it comes to

supporting their retired elders, young people in Britain are likely to be relatively lightly burdened by comparison with many of their counterparts elsewhere. The main object of the consultancy's report is to give detailed forewarning of the prospective costs of keeping up present social-security arrangements in various countries if their prevailing demographic trends continue. But anyone who wants the cost figures will need to contact Sue Winterbottom of ECA at 15 Britten St, London SW3 3TY; tel 01-351 7151, fax 01-351 9396. My sole concern is the projected future shapes of populations as summarised

in the above table based on data from the Organisation for Economic Co-operation and Development. It estimates how many people of 'working-age' (defined as 16-64) countries will have for each person of 65 or over, first next year, then in 2010 and 2030. The figures are only projections: what OECD views as the most moderate of the foreseeable outcomes if prevailing trends persist. Since population patterns can change markedly in 41 if not in 21 years, what really comes to pass may turn out to be very different. But the mere likelihood that the estimates might prove right is surely food for

thought, particularly for anyone starting 40-plus years of earning a living around now. Whatever happens, the people of working age will not all actually be in jobs, and there will be children to bring up as well as oldies to support. So if the reality is anything like the projections, today's youngsters are going to be hard-pressed. The dozen of them on whom I've used the ploy have talked hopefully of solutions such as raising retirement ages or even euthanasia. Happily, however, I doubt that they could be put into effect - in a democracy, at least. My soundings suggest that, perhaps because the

pressure of working life has increased, the age at which workers start looking forward to their pension is earlier than it used to be. People with their retirement date already underlined on the calendar even include members of the generation characterised by the lament: too young to be a hippy, too old to be a yuppie. Their votes together with those of us over-50s add up to a severe electoral barrier to any worsening of present expectations.

Accordingly, if youth wishes to ensure similar expectations for its own retirement four decades hence, its best hope might be to breed. But when I suggested as much to one of its representatives the other day, he said: "In that case we'd still have to work much harder to bring up enough children to support us when we stop."

"How awful it must be to be young," I sighed.

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A leading US investment house with a strong European presence, and an excellent reputation in the M&A field, has an opportunity for an associate to work on a range of UK and European corporate clients. The right candidate will be responsible for their own clients within two years. You will be a graduate with a 2.1 or above, with 3-4 years experience in M&A, preferably with a UK investment bank, and fluency in a European language is desirable.

Financial Engineers
c.£35,000
Our client, a large investment bank, has excellent prospects within a number of its engineering teams. You will be solving treasury exposure management issues, developing and marketing an effective "financial engineering" structure to clients, and supporting in the execution of specific transactions. Successful candidates will have a good treasury, capital markets and derivative products knowledge, and will also be someone with a maths or economics degree.

Accounts Officer
£20,000 + Bonus
An exciting opportunity to work very closely with clients has arisen with a prestigious US bank. You will be working as one of the European corporate teams, assisting on all deals from mandate to completion and maintaining good relationships. You must be a graduate with a solid credit training and/or have completed a comprehensive graduate training programme. Fluency in a language would be an advantage.

Project Finance
To £30,000 + Benefits
This is a demanding role as an associate within a large American investment bank where the successful candidate will be able to contribute confidently from day one. As a graduate, in your mid to late 20s, you already have well-developed credit analysis skills, your confident negotiating ability is second to none and your strong analytical techniques enable you to analyse large projects effectively.

Please contact Michael Stubber, Julia DeWard or (01) 583 6073 (day) or (07) 737 6676 (evenings and weekends), fax your CV on (01) 583 3988 or write to: 16-18 New Bridge Street, Manchester, London EC4V 6AL.

BADENOCH & CLARK

recruitment specialists

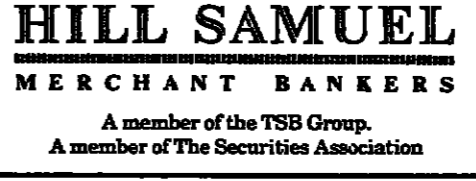
MANAGERS ASSISTANTS BRANCH ACCOUNTANT

HEAD OF SECURITIES SECURITIES OFFICERS

West End Based

Hill Samuel's corporate banking business continues to expand and, as a result, we have challenging opportunities for experienced, ambitious, high calibre bankers in our West End branches. Duties will include full involvement in corporate lending to a wide range of businesses. Candidates, aged 20-28, with good academic backgrounds will have completed or be about to complete their ACIB examinations. For the lending roles, experience will have been gained preferably within a business centre of a clearing bank with a minimum of 12 months spent dealing with charged securities. We require supervisory experience for the Head of Securities and Branch Accountant. Each of the above positions offers a challenging role for candidates who enjoy working under pressure and using their own initiative.

Opportunities exist to work as part of a young, dynamic team in an expanding branch network with the likelihood of rapid promotion and salary progression for the right individuals. We offer competitive salaries together with generous banking benefits. In the first instance telephone Miss Hilary Horne, Personnel Officer, on 01-626 6011 ext 2294 or write to her enclosing a full cv. at the following address: Personnel Department, Hill Samuel Bank Limited, 100 Wood Street, London EC2P 2AA.



A member of the TSB Group. A member of The Securities Association

BANKING OPPORTUNITIES

Special Finance Officer
City £40,000 + benefits
One of the world's major banks wishes to appoint a specialist financier to join a well established team involved in the winning and structuring of deals including aircraft, infrastructure, property and leveraged finance transactions. The area is a focus of the bank's future development in London and offers a stimulating environment and excellent career progression. Ref: 125851/smm

International Marketing
City £30,000 + benefits
Your role, within this major international bank, will involve targeting government and state owned entities throughout Southern Europe to market a full range of products including syndicated loans and financially engineered debt facilities. This appointment, central to the bank's expansion plans in Europe, will involve European travel. Ref: 128756/sbt

Marketing Officer
City £35,000 + benefits
Experienced marketer with highly tuned business development skills sought by highly regarded European bank. Your role will involve the strategic marketing of commercial banking products, lending and treasury based. It is likely that in addition to strong credit skills you will be able to offer a minimum of 3 years' marketing experience. Ref: 123806/sbt

Junior Account Officer
City £20,000 + benefits
Opportunity for young career banker with good credit skills, preferably US-trained, to make a first move into marketing. Supporting a well established and successful marketing team you will gain valuable exposure to a wide range of sophisticated commercial banking transactions within one of the fastest growing banks in Europe. Ref: 128558/sbt

To pursue these and other opportunities please contact one of our specialist consultants.

MANAGEMENT PERSONNEL
25 City Road, London EC1Y 1AA
☎ 01 256 5041 (24 hrs)



Risk Controller

International Securities

£35,000
Dynamic UK based firm
City Based

One of the world's fastest growing and most successful international securities firms is looking for a talented, young Risk Controller. Working within the Group Treasury, this key role will involve you with analysing and managing credit and market risks associated with the trading activities throughout their global operations. You will be expected to identify the major credit and associated market risks in the group's activities, recommend appropriate credit limits

and monitor the level of risks against these limits. You will need to liaise effectively with dealers and other key directors and managers in the pursuit of your role. Ideally in your late 20's, you will be a graduate or alternatively have IOB or ACT qualifications. Formal credit training and at least 2 years' credit analysis experience in a trading environment are also essential. You will be an ambitious self-starter who welcomes working in a flexible environment where

opportunities for progression and development will be limited only by your own ability. Telephone Aannah Hunt on 01-334 5194 for an informal discussion or write to her quoting reference MCS/6139 with full career details at Executive Selection Division Price Waterhouse Management Consultants No. 1, London Bridge London SE1 9QL



A major European Bank with an international banking net work is seeking an FX dealer to develop mainly \$/DM and European cross currency. The successful candidate should have two/three years dealing experience and an attitude to work independently. Applications in confidence should be submitted together with a full CV and salary expected to CARI/FLO, Box A1801, Financial Times, One Southwark Bridge, London SE1 9HL.

National Sales Manager
Rapidly growing data communications equipment manufacturer seeks aggressive, self-starter to manage all aspects of sales, including to distributors, dealers, key accounts, and OEMs. Responsibilities include hiring, training and development of sales staff, sales program development and implementation with distributor/dealer network, and establishing relationships with key corporate and OEM accounts. Five years sales management experience required. Ipswich location. Please send resume with salary history and requirements in confidence to: Box A1325, Financial Times, One Southwark Bridge, London SE1 9HL

ECONOMISTS

APPLY YOUR BUSINESS SKILLS TO OUR COMPLEX BUSINESS

Our Corporate Planning department is the focal point of our diverse activities. Activities which are carried out on a worldwide scale. Now - due to internal changes - we're seeking one or more highly experienced economists to become totally involved in the issues which will have a major impact on our growth and profitability. Such as macroeconomic forecasting, Energy analysis. And the economics of corporate finance and planning. You'll need a minimum of two years' experience. In addition, you should have a post-graduate qualification in

economics and a proven success record in industry, government, finance or research. Future prospects are, of course, excellent and you can develop your career both in economics or across the range of our international businesses. You can also expect an attractive salary and a full range of big-company benefits. For more information please write, with full CV to Mike Hayton, Head Office Personnel Unit, Britanic House, Moor Lane, London EC2Y 9BU. BP is an equal opportunity employer.



OPERATIONS MANAGER

City Package c. £40,000

This is a well established Japanese trust bank and it has successfully expanded its operations in London to include the full range of international banking services. The Bank is now seeking an experienced individual to strengthen the controls and systems of its back-office function, in line with its plans for further development.

The successful candidate will be required to evaluate and develop all the back-office systems, testing them for both security and efficiency. The Operations Manager will work closely with the Deputy General Manager and must be willing to become involved in any administrative or compliance issues which arise.

Candidates will probably be aged between 35 and 50 with several years' experience in a similar role, or possibly the audit function of a financial services company. Also essential is an appreciation of Japanese institutions and work practices, a flexible approach, and good communication skills.

Interested candidates should send a comprehensive CV, including salary history and day-time telephone number and quoting Ref. 3066 to Vivienne Hines, Executive Selection Division.

Touche Ross

Thavies Inn House, 3/4 Holborn Circus, London EC1N 2HB.
Telephone: 01-353 7361.

CORPORATE FINANCE £45,000
A U.K. investment house, predominantly involved in Foreign Exchange, Fund Management and Corporate Financial advisory services, requires a high-calibre individual to head up their Corporate Finance area. The prime areas of involvement will be Property Acquisitions and Financing utilising interest rate swaps and other money-market instruments. Ideally you will have a broad range of financial experience, in order to contribute to other areas within the company.
Contact: Wendy Fern

SENIOR FOREIGN EXCHANGE DEALER c£40,000
A major international bank in the City are seeking a Senior Foreign Exchange Dealer to join their expanding team. You will have a minimum of three years dealing experience in the major currencies, both spot and forwards, together with some cross-currency expertise. Ideally you will currently be working for a well-known name and aged between 25 and 30.
Contact: Wendy Fern

127 Cheapside
London EC2V 6BU

CREDIT ANALYSIS c£35,000
A major UK investment house has an opportunity for a credit analyst with an exceptional pedigree to join its treasury area. The position will involve establishing parameters for and setting counterparty limits. This role will afford the successful candidate an excellent opportunity to develop a broad knowledge of foreign exchange and treasury products, including futures, options and swaps. Interested parties must have an excellent credit background and be highly motivated, as the role will be largely autonomous.
Contact: Sarah-Jane Wittridge

CORPORATE BANKING c£45,000
The corporate banking division of a major US investment bank wishes to identify a key individual to complement its existing team. The nature of involvement within the division will demand an individual possessing strong credit skills and a well-established client base, to whom he/she can market a range of complex credit products. The appointment is likely to be offered to an individual with a strong degree of dynamism aged late thirties/early forties.
Contact: Sarah-Jane Wittridge

JAPANESE FIXED INCOME SALES c£35,000+
This large international securities house requires an additional salesperson responsible for Fixed Income sales to the Middle East. You will be in your late 20's or early 30's, have experience dealing with Middle East institutions and a proven track record.
Contact: David Puddick

MONEY MARKET SALES c£30,000+
An intelligent/young/dynamic person required for a major American investment Bank. Experience should include handling "S years and in" instruments and a minimum 2 years experience.
Contact: David Puddick

The above represents a small sample of the opportunities available, please do not hesitate to contact us for information about our more senior positions.

Telephone: 01-606 1706
Telefax: 01-726 4031

A member of the PricewaterhouseCoopers Group

Anderson Squires
Financial Recruitment Specialists

Banking Treasury

London

Paris

Securities Operations

REGISTERED REPRESENTATIVES. Stockbrokers seek (Private clients) also professionals. We have the clients UK & General Securities Plc, 72 Great Eastern St. EC2, 01-586 1700.

Director, Capital Markets

£Substantial Package Surrey

This is a rare opportunity for a creative, practical and experienced Capital Markets professional to join the market leader in mortgage backed securities.

In just over 3 years, we have built an outstanding reputation in the marketplace for service, innovation and professionalism. A wholly owned subsidiary of Salomon Brothers, we are managed independently, and are enjoying rapid growth.

As Head of the Capital Markets group you will be responsible for all aspects of the long term funding of our mortgage portfolio including:

- Security operations
- Investor relationships.
- Investment Bank relationships.
- Rating Agency relationships.

Candidates will probably be in their 30's, graduates, commercially minded with strong analytical skills. Experience of structured financing will be essential and should encompass asset securitisation and credit enhancement, long term interest rate risk management, the procedure for public debt issues and negotiation with rating agencies. Critical will be a proven transaction record of completed deals and the ability to participate with the management team in developing the overall business of TMC.

The position offers an excellent salary and first class benefits package.

To apply, please write with CV to: Peter Hessey, The Mortgage Corporation Limited, Dukes Court, Duke Street, Woking, Surrey GU21 5XX. Alternatively, telephone him for further information or an application form on (0483) 754414.



The Mortgage Corporation

UK MARKETING MANAGER (Big Ticket Leasing)

A major UK house seek applicants able to identify, price, structure and close, high value (ships, property, aircraft) leasing transactions. Salary range £30-£40,000 + benefits.

LBO/MBO's FINANCE

This European bank seeks two executives, graduates preferred, with strong analytical and some marketing skills to work in their special finance division. One position calls for a marketing track record, the other has more emphasis on structuring. Age range 25-35 years. Salaries neg. £25-£40,000 + benefits.

SENIOR BANKER/ACCOUNTANT (ACCA/ACMA)

An experienced banker with a professional qualification in accountancy is being sought by a well respected international bank to head up the accounting function and manage the team and to produce a smooth running, problem free department.

UK MARKETING EXECUTIVES (Big Ticket Leasing)

We have a major international bank's leasing division seeking graduate bankers aged 25-30 years with proven flair and marketing - negotiating skills, specialising in tax based asset finance. Salaries negotiable £25-£30,000 + large bonus + benefits.

UK PROPERTY FINANCE

This bank seeks a graduate banker aged c30 years with proven skills in providing finance to property developers and commercial loans in the £1m to £10m range. This offers excellent career progression as this is a new venture for the bank. Salary very negotiable.

STOCK LENDING MARKET MAKER & VERY NEGOTIABLE

A highly respected UK Merchant Bank are interested to speak to a specialist in stock-lending. The ideal candidate will be in a senior appointment currently managing a team engaged in this function.

OLD BROAD STREET BUREAU LTD
STAFF CONSULTANTS
65 London Wall, London EC2M 5TU
Tel: 01-588 3991. Fax: 01-588 9012

Marketing Manager Global Securities

CIBC ranks as one of the ten largest Banks in North America, employing some 36,000 personnel in 1600 offices worldwide. Within the Financial Services division, our Global Custody department is seeking continued expansion and growth of product range and we are looking for a confident and energetic young professional who can develop our European customer base across the whole financial community, whilst upholding our excellent reputation as a high quality service provider.

We require an innovative thinker who by utilising first class communication skills and an existing technical knowledge of securities (probably gained through at least 5 years experience in a relevant role within a

securities environment) will identify prospective new customers, as well as co-ordinating and project managing their introduction. This will entail high level contact with an extensive range of prospective clients from the professional investment community.

If you're the individual we require, you'll find the potential is enormous, both in terms of career development with an expanding part of a truly international organisation and the excellent remuneration package we can offer.

So write or call: Susan Humphreys, Personnel Officer, Canadian Imperial Bank of Commerce, Cottons Centre, Cottons Lane, London SE1 2QL. Tel: 01-234 6415.



Canadian Imperial
Bank of Commerce

REQUIRED - EXPERIENCED SEAQ TRADER/DEALER

International securities company based SW1 seeks dealer experienced in Japanese Securities and SEAQ market-making, for unique position. The company is well-established in London, and seeking to augment its market-making operations with the appointment of an experienced SEAQ trader, preferably aged under 30 years, and with a minimum of 12 months' experience.

Remuneration package is entirely negotiable, but will reflect the importance of this position, and the calibre and experience of the successful candidate. Exc. bens to include stl. mort. subsidy and N.C.P. (after qualifying period).

Applications with full C.V., write Box A1326, Financial Times, One Southwark Bridge, London SE1 9HL. Attn. Managing Director.

Closing date for applications: 15th September 1989.

(NO AGENCIES PLEASE).

BUSINESS DEVELOPMENT MANAGER LONDON BASED - GOOD SALARY + BONUS + BENEFITS

A foreign bank with excellent performance record, an international network providing a range of financial services to individual and corporate clients, and looking to expand its trade finance base in Europe, is seeking a Business Development Manager who will report directly to the General Manager.

Applicants should have a financial and marketing background and:

- Familiarity with trade finance techniques;
- Be articulate, reliable and highly motivated. Presentation and personality skills are essential for this position;
- A good track record in profit generation;
- A working knowledge of foreign languages (Portuguese, Spanish or German).

Traveling both within the UK and abroad will be required.

Applications to be sent To Box A1323, Financial Times, One Southwark Bridge, LONDON, SE1 9HL along with resume and salary history.

Develop Your Career in Asset Based Financing Assistant Credit Manager

Following a record volume of business in 1988 and significant planned growth, the UK banking subsidiary of one of the world's largest corporations is expanding its Croydon based head office. The core business is to provide corporate customers with a wide range of financial services, including operating and finance leasing, hire purchase, commercial mortgages, medium and long term business loans, and a range of current and deposit account facilities.

This sustained growth has resulted in the promotion of a member of the Credit Department and as a result there is a need to recruit an Assistant Credit Manager. Reporting to the Director of Credit, you will join a high calibre, dynamic team analysing and preparing detailed credit reports on prospective customers for presentation to Credit Committee. Average deal size is approximately £350,000, although experience will extend to complex, non-standard multi-million pound transactions. Responsibilities will also include visiting

customers to gain in-depth knowledge of their financial situation, future plans and prospects.

Aged 28-35, you are of graduate calibre and have a minimum of five years' experience of credit analysis within a financial institution. You have successfully completed a formal credit training programme and have gained an in-depth knowledge of equipment finance proposals and the associated legal issues, as well as exposure to computer based credit analysis systems.

You will command a competitive salary, which reflects both your experience and potential, and the remuneration package includes a company car and bonus scheme. Future prospects with this expanding organisation are excellent.

In complete confidence, please ring or write to Kate Syms, Simpson Crowden Consultants Limited, 97/99 Park Street, London W1Y 3HA. Telephone: 01-629 5909.

Simpson Crowden
CONSULTANTS

EUROBOND SALES

On behalf of a major international institution, we are seeking multi-product sales people with at least two years active experience, preferably in a market-making house. The ideal candidate will be either servicing German institutional clients, or UK institutions. Candidates should be creative and innovative in their approach, and a knowledge of swap driven transactions would be a bonus. Package highly negotiable. Please contact Fiona Cunningham or Patrick Murphy.

SPOT MAJORS AND CROSSES

High calibre Spot dealers are required by an expanding international bank with an aggressive outlook. Dynamic individuals with a strong performance record in majors, DM/Yen, S/Yen or EMS crosses, will be given a large measure of independence and can look forward to early responsibility. The preferred age range is 25-30, but more important is track record, personality and the ability to work in a cohesive team environment. Remuneration is very attractive.

OFF BALANCE SHEET TRADER

An OBS trader is required with particular expertise in FRA trading, predominantly US Dollars and Sterling. Our client has an excellent reputation in the Money markets and therefore will only consider applicants with a very profitable trading record and a stable career background. Please contact Nigel Halbert or Anthony Isarn.

The Roger Parker Organisation

BOWL COURT 231 SHOREDITCH HIGH STREET
LONDON E1 6PJ Fax: 01-247 1411 Telephone: 01-247-7632

Handwritten note: 10/11/89

INTERNATIONAL BOND SALES

Several successful banks in the bond market in course of carefully planned expansion seek senior bond sales people with current experience in the following areas:

BONDS SALES UK 20s/30s - £50,000 p.a.
UK bond sales professional sought with a minimum of five years' experience of selling a wide range of fixed interest products to UK institutions.

FRENCH SPEAKING BOND SALES PERSON 20s/30s - £50,000 p.a.
French speaker with minimum of 3 years' experience and excellent track record of selling fixed interest products to institutions within France is sought.

GERMAN SPEAKING BOND SALES PERSON 20s/30s - £50,000 p.a.
Very experienced German-speaking sales professional is sought to cover a wide range of fixed interest products to German institutions.

BONDS SALES MIDDLE EAST 20s/30s - £40,000 p.a.
Professional sought with extensive experience of marketing to central banks throughout the Middle East. Ability to speak Arabic would be a great advantage. An extensive range of fixed interest products will be covered.

BONDS SALES CENTRAL EUROPEAN BANKS 30s - £40,000 p.a.
Candidates with extensive experience of selling a wide range of fixed interest products to central European banks is sought.

BONDS SALES MEDITERRANEAN AREA 20s/30s - £40,000 p.a.
Candidates sought with good fixed interest product sales track record in Italy and other Mediterranean countries.

TRADERS

US TREASURY TRADER 20s - £40,000 p.a.
Treasury trader from a primary dealer sought by international bank. Essential to have 3 years' solid trading experience of US treasuries.

EC/EURONOTE EARLY 20s - £30,000 p.a. TRADER
Young trader with 1-3 years' trading experience of ECU/Euro notes to cover requirements of bank's corporate clients.

All salaries quoted are approximations and are negotiable for the right person.
Total confidentiality is assured with cvs released only to those banks agreed with the applicant.
Please speak with Elizabeth Heywood on 01-377 5946 or write to her at:

LJC BANKING APPOINTMENTS
Devonshire House
146 Bishopsgate, EC2M 4JX

TAKE THE INITIATIVE WITH THE WORLD'S NO.1 BUILDING SOCIETY

HALIFAX FINANCIAL SERVICES LTD.

PRODUCT MANAGERS £24,000 + CAR + BENEFITS

Already established as the world's premier Building Society, the Halifax is constantly looking ahead to new ideas and future developments.

As part of this progressive approach, we've recently undertaken a major new venture, which looks set to further enhance our reputation as a major presence in the field of financial services.


Having become an appointed representative of Standard Life in July this year, Halifax Financial Services Ltd was established, not only to maximise the potential of this relationship, but to demonstrate the Society's commitment to broadening the range of financial services we offer our customers. And one of our first priorities, is the development of a comprehensive range of assurance and investment products.

Needless to say, meeting this challenge requires first-class management strategies, and that's why we're now looking for experienced assurance and investment professionals, with product management and development experience, to take on a number of key roles.

Graduate calibre, you'll ideally have a relevant professional qualification, together with several years relevant experience in the insurance or retail investment field. And, since this is a role which involves liaising and negotiating at all levels, you'll need excellent interpersonal skills, plus a high level of flair and initiative.

In return you'll find that achievement is recognised and rewarded. You'll enjoy a competitive salary, a profit related bonus scheme, concessional mortgage, contributory pension, life assurance and free BUPA membership. A relocation package is also available.

To find out more about your part in this new, high-profile venture, please apply in writing, with full CV, to the Divisional Manager (Ref PJR), Halifax Financial Services Ltd, Trinity Road, Halifax, West Yorkshire HD1 2RG. Halifax is fully committed to equal opportunities for all.



INTERNATIONAL OPPORTUNITIES AUTUMN 1989

The Rathbone Consultancy can now offer experienced Derivative Products Executives career opportunities in New York, Frankfurt and London.

New Product Traders
Positions exist in Frankfurt and London. Experience of DM, E, \$ required.

Swaps Marketing Executives
As a number of banks and brokers look to Europe and the developing markets in Spain, Germany, France and Italy, we would be interested in talking to both experienced Swaps Marketers and Individuals with Capital Markets marketing experience for positions in London and Frankfurt. A second European language would be a definite asset.

Financial Engineers
Several banks are currently establishing/developing their New Product Divisions and opportunities exist within the following corporations:
Middle Eastern bank seeks a No. 2 for its Swaps Team. Opportunity to structure and trade.
International bank. Newly consolidated New Products Division. Innovative team with large earning potential.
Boutique house wishes to establish a stronger presence. Knowledge of Caps, Floors, Swaptions etc. New system development also a priority.

For a more detailed discussion please contact
The Rathbone Consultancy on 01-439 1188 or 01-287 5704.

The Rathbone Consultancy
Premier House, 77 Oxford St, London W1R 1RB, England.
Tel: 439 1188/287 5704 Fax: 494 0539

BANKING OPPORTUNITIES

EUROPEAN M & A Highly Neg
To take advantage of cross border European M & A opportunities, two highly reputable New York institutional brokerage houses wish to develop their London and Europe based corporate finance teams. European nationals with min. 3 years' generalist corporate finance experience within the principal Continental economies would be of particular interest.

PRIVATE BANKING - RELATIONSHIP OFFICERS
to £50,000
An established private banking group wishes to expand their substantial client base by recruiting 3 experienced private banking relationship officers. The ability to bring experience to complement a small, well knit, innovative team is more important than specific geographical or product knowledge.

MARKETING OFFICERS
£30-125,000 p.a.
Two international banks seek account officers with min. 2 years' experience in either Southern Europe, Far East or Australasia. Extensive travel (and for the Far East, relocation in due course) is likely. Product knowledge can be from general or investment banking. Additionally, for the Australian role, experience of both UK and Australian based companies is required.

BUSINESS DEVELOPMENT - LBOs/MBOs
c. £25,000
Our client, a prestigious British merchant bank, seeks a graduate probably aged mid to late 20s with at least 2 years' relevant experience. Strong credit and technical skills are required. This is a rare opportunity to join a market leader and develop marketing ability.

FUND MANAGER - FIXED INCOME
Salary 222-£38,000 p.a.
This major international bank seeks a fund manager with min. 2 years' experience to join a well established team, initially specialising in gilts. This position carries a high degree of responsibility with extensive and numerous types of funds under management. Individuals with 2-3 years' direct money management experience of US equities would also be of interest.

DUTCH-SPEAKING MARKETING OFFICER
£22-£38,000 p.a.
A young, innovative, high profile group within a major international bank seeks a graduate with min. 2 years' banking, ideally in capital markets. Aged 23 to early 30s, extensive travel to the Benelux countries is envisaged, marketing to corporates and financial institutions.

QUANTITATIVE ANALYSTS
to £30,000
With the complex research systems and advanced statistical models now in use, a range of institutions require talented quantitative analysts for: Risk Management; Fixed Income/Equity Analysis; Index-linked Fund Management; Derivative Products. Successful candidates in their 20s, ideally educated to post graduate standard, can expect to work closely with sales and trading teams.

CORPORATE BANKING
to £50,000
On behalf of a leading European bank we are seeking a manager to head the UK corporate banking group. Candidates should be aged mid 30s and have a successful track record of at least 5 years' handling complex transactions ideally with exposure to structured or leveraged finance.

Please contact IAN DODD, JULIAN FOX or ROY WEBB.
INTERNATIONAL FINANCIAL RECRUITMENT CONSULTANTS
7 Birchlin Lane London EC3V 9BY
Tel: 01 895 8050 Fax: 01 626 2092

Devonshire Executive Ltd
A member of The Devonshire Group Plc

Director of Administration

approx £35,000 - £40,000

Following a review of the Institute's senior management structure, applications are invited for the above new post which will offer a challenging opportunity for a highly experienced person to develop and manage the Institute's administrative and central services to equip it to face the challenges of the 1990s.

City and Guilds is a Royal Charter body and is Britain's leading examining and testing body in the field of vocational education and training.

The successful candidate who will possess appropriate professional qualifications, preferably in accountancy, will be responsible under the Director General for the cost-effective management of the Institute's physical, financial and human resources.

Applicants are welcomed from industry, commerce or the public services.

Applications to include a full curriculum vitae and the names of 3 referees should be sent under 'Private and Confidential' cover to the Director-General, City and Guilds of London Institute, 76 Portland Place, London W1N 4AA by 20 September 1989.




Credit Management

£multi-million exports Scotland

This is a new and very important appointment to set up and run a centralised, international credit management function for United Distillers whose many leading brands include Johnnie Walker, Dewars, White Horse, Pimms and Gordons. The value of exports exceeds £1.5 billion annually. Risk limitation and optimum cash collection are key objectives. The Credit Manager will formulate policies, lead a small management team, establish systems and ensure close co-operation with sales companies worldwide. Some overseas travel will be necessary. Candidates, of graduate calibre in their 30s and 40s, must either be senior specialists in export credit management/trade finance or Treasurers or Controllers whose responsibilities have included international credit management in a major group. United Distillers can offer considerable career prospects to outstandingly successful managers. Salary negotiable c. £30,000 or over; excellent benefits; relocation to the West of Scotland.

Please write in confidence with full career details to A.W.B. Thomson, Selection Thomson Ltd., 85-87 Jermy Street, London SW1Y 6JD or 14 Sandyford Place, Glasgow G3 7NB. (Tel: 041-248 3666)

Selection Thomson
London and Glasgow



Jonathan Wren Executive

CHIEF DEALERS
London c.£100,000 Middle East

We are currently advising three international banks on the appointment of a Chief Foreign Exchange Dealer. In each case our clients require candidates who have both the ability to tackle a hands-on chief dealing role in all product areas, and strong leadership qualities.

Please contact Brian Jarvis or Jan Perrin on 01-623 1266, or at the address below.

LONDON HONG KONG MIDDLE EAST SINGAPORE SYDNEY

Jonathan Wren
Recruitment Consultants
No. 1 New Street, (off Bishopsgate), London EC2M 4TP
Telephone: 01-623 1266 Fax: 01-626 5258

THAI PARTNERS INTERNATIONAL LTD

(Members of TSA)

We are a firm of newly established independent London stockbrokers.

We require:
An ANALYST - The person we are seeking should have at least 3-4 years experience and thorough grounding in analytical techniques to establish a high quality research product.
A SALESMAN - Ideally someone who is currently involved in marketing Far-Eastern Stock to London institutions.

Successful candidates will be expected to play a major role in the further development of this new organisation.

TERMS TO BE NEGOTIATED ON THE BASIS OF EXPERIENCE, CREATIVITY AND ABILITY.

In the first instance please write to Michael Willis Fleming (Chairman) enclosing your CV, to 41 Botolph Lane, London EC3R 8DL. All applications will be treated in the strictest confidence.

CORPORATE FINANCE

We are currently working on behalf of a number of blue chip institutions who are strengthening their London and International teams. We are interested in talking to individuals with experience of the following:

- Loan documentation
- MBOs and LBOs
- Cross border mergers and acquisitions
- European languages
- Familiarity with public company transactions
- Structured finance
- Sound credit background.

If you have two to four years' corporate finance experience involving any of these areas please telephone us for further details. Salaries are highly negotiable according to age and experience.

FIXED INCOME OPPORTUNITIES

Japanese Equity Warrant Sale - £45,000
Sterling Instrument Dealer - £30,000 Neg.
Multi-Currency Bond Sales - £Neg.

Back to Back Bond Brokers - EV. Neg.
Lending Marketing Executive - £Neg.
LBO/MBO Executive - £25,000

Contact John Faulkner or Mike Brennan on 01-439 1188 or 01-287 5704.

The Rathbone Consultancy
Premier House, 77 Oxford St, London W1R 1RB, England.
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N M Rothschild Asset Management Limited



LONDON STOCK EXCHANGE

Closing upturn brings new 1989 peak

THE UK stock market put on a further display of confidence yesterday, rallying from early losses and closing with a burst of speculative activity...

Account Dealing Index table showing various indices and their values.

to upset equity investors. Equities opened under pressure with share prices under pressure as a modest £30m trading programme was operated by a leading UK banking house...

£585m deal between Grand Metropolitan and Brent Walker was confirmed. There was a sharp rise in BAT Industries on a suggestion in the market that Hanson Trust was on the point of counter-bidding...

and also for RTZ, a new addition to the speculative lists. The sudden upswing in these leading stocks, together with the activity in the stock futures markets...

FINANCIAL TIMES STOCK INDICES table with columns for various stock indices like Government Secs, Fixed Interest, Ordinary Share, Gold Mines, etc.

Walker deal intrigues

Confirmation of Brent Walker's purchase of Grand Metropolitan's betting shop businesses came in two parts yesterday, bringing further reaction in the shares of both...

running at the session drew to a close with buyers paying particular attention to BP. Specialists said the sector had come in for a strong measure of support from funds...

formation, coupled with its growing share of an expanding European corporate finance market. For Kleinwort it was said the interim figures, expected on September 13...

come from the US and says the strong dollar is good news for Ratners. The electronics and telecoms issues were highlighted by the increase in activity in British Telecom...

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume in major stocks with columns for stock name, value, and change.

LASMO activity

LASMO, the independent oil company, was at the forefront of a general advance by the oil sector. The share price moved up 8 to 603p on much bigger than usual turnover of 2.7m.

opponents in the refining industry have potential to add 30 per cent to 50 per cent to Ultramar's net income over the next few years. Burmah ran into profit-taking which lowered the shares 4 to 653p...

BZV downgraded Midsumner Ltd as a result of the share price fall. It is forecasting current year profits at £10m, against the previous figure of £11m.

There was a long line of Bank Organisation stock hung over the market, depressing the price to 85p, down 17 on the day. The offer was said to have arisen from a desire to increase by directors and employees...

publishing bullish comment on British Airways' proposed 15 per cent stake in United Airlines of the US. The shares British Airways closed 10 to the good at 218p.

BP options boost

The oil sector was up and

NEW HIGHS AND LOWS FOR 1989 table listing various sectors and their high/low values.

Ratners moved against the trend, however, after Kitcat and Aitken, the brokers, advised clients to buy the shares. Mr John Catteraway at Kitcat, says Ratners are an anomaly in the sector...

Senior posts at LINK

Mr Peter Lamb, an executive director of the Leeds Permanent Building Society, has been elected chairman of LINK, the branded cash network.

GMFanc Robotics Corporation (USA) in April. Following the merger of REM's bulk chocolate companies as S&A LESME, Mr N.E. White and Mr A.L. Edgar, who are currently responsible for sales and operations, become finance director and operations director respectively.

Mr Nigel Berry has been made financial controller of WASSALL.

Mr Robert C. Akroyd has been appointed managing director of DAVY ENERGY AND ENVIRONMENTAL. The new company, based in Stockton-on-Tees, brings together a number of Davy technologies including nuclear engineering and will operate as part of the process division of Davy Corporation.

Mr Alexander Hooton has been appointed to the board of PRIVATE CAPITAL FINANCIAL SERVICES, the independent financial adviser within The Private Capital Group, itself a subsidiary of the Scandinavian Bank Group.

Mr Patrick Arnold-Baker (above) has been appointed managing director of DUR-KOPF (UK), the specialist supplier of industrial sewing machines. He has spent the last 16 years as a technologist with Marks and Spencer, latterly as the technical executive of its Childrens Wear buying group.

Mr James Hayward has been appointed head of internal audit, HILL SAMUEL INVESTMENT SERVICES GROUP. He was internal audit manager.

Mr John Halanda has been appointed managing director of GMFANC ROBOTICS (UK). This follows the purchase of 600 Fanc Robotics by the

director at JOHN GOVETT & CO.

INTERNATIONAL CAPITAL MARKETS advertisement including FIDELITY WORLD FUND, ATTSUGI MOTOR PARTS CO., LTD., and BUSINESS SERVICES.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2122

AUTHORISED UNIT TRUSTS

Main table containing unit trust information with columns for Unit Name, Unit Price, and other details. Includes sub-sections like 'Key Fund Managers Ltd (22000)', 'Global Asset Management (22000)', and 'Lazard Unit Trusts Ltd (22000)'.

GUIDE TO UNIT TRUST PRICING. Text explaining how unit prices are calculated, including the role of the fund manager and the impact of expenses and dividends.



Handwritten text: "John Smith"

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code booklet ring the FT Cityline help desk on 01-925-2128

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

INSURANCES

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2120

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for Offshore and Overseas, Guernsey, Luxembourg, Jersey, and Switzerland.

OFFSHORE AND OVERSEAS

GUERNSEY (SIB RECOGNISED)

MANAGEMENT SERVICES

LUXEMBOURG (SIB RECOGNISED)

JERSEY (SIB RECOGNISED)

JERSEY (**)

SWITZERLAND (SIB RECOGNISED)

GUERNSEY (**)

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FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Price, Yield, and other financial metrics.

Table of London Share Service, listing various share funds and loans with columns for Name, Price, Yield, and other financial metrics.

Handwritten note: "No, no, no"

Money Market Bank Accounts

Table of Money Market Bank Accounts, listing various bank accounts with columns for Name, Rate, and other details.

Money Market Trust Funds

Table of Money Market Trust Funds, listing various trust funds with columns for Name, Price, Yield, and other details.

UNIT TRUST NOTES: Detailed notes regarding unit trusts, including information on charges, risks, and performance.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

AMERICANS - Contd. Table listing various American stocks such as American Express, American International, and American Overseas.

CANADIANS. Table listing various Canadian stocks such as Alcan, Alcan Aluminum, and Alcan Chemicals.

BANKS, HP & LEASING. Table listing various financial institutions and leasing companies such as Bank of America, Bank of Montreal, and Bank of New York.

BEERS, WINES & SPIRITS. Table listing various beverage companies such as Anheuser-Busch, Heineken, and Carlsberg.

BUILDING, TIMBER, ROADS. Table listing various construction and infrastructure companies such as Bechtel, Fluor Daniel, and Parsons Brinckerhoff.

BUILDING, TIMBER, ROADS. Table listing various construction and infrastructure companies such as Bechtel, Fluor Daniel, and Parsons Brinckerhoff.

CHEMICALS, PLASTICS. Table listing various chemical and plastic companies such as BASF, Dow Chemical, and DuPont.

DRAPERY AND STORES. Table listing various retail and clothing companies such as J. & P. Morgan, J. & P. Morgan, and J. & P. Morgan.

DRAPERY AND STORES. Table listing various retail and clothing companies such as J. & P. Morgan, J. & P. Morgan, and J. & P. Morgan.

ENGINEERING. Table listing various engineering and technology companies such as IBM, Intel, and Microsoft.

DRAPERY AND STORES - Contd. Table listing various retail and clothing companies such as J. & P. Morgan, J. & P. Morgan, and J. & P. Morgan.

ELECTRICALS. Table listing various electrical and utility companies such as British Energy, British Gas, and British Telecom.

ENGINEERING - Contd. Table listing various engineering and technology companies such as IBM, Intel, and Microsoft.

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INDUSTRIALS (Miscel.) - Contd. Table listing various industrial companies such as Anglo American, Anglo Coal, and Anglo Gold.

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INDUSTRIALS (Miscel.) - Contd. Table listing various industrial companies such as Anglo American, Anglo Coal, and Anglo Gold.

INSURANCES. Table listing various insurance companies such as Allianz, Axa, and Aviva.

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LONDON SHARE SERVICE

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LEISURE

Table of share prices for Leisure companies including Leisure Group, Leisure Leisure, Leisure Leisure, etc.

PAPER, PRINTING, ADVERTISING - Cont'd

Table of share prices for Paper, Printing, Advertising companies including Newsprint, Advertising, etc.

TEXTILES - Cont'd

Table of share prices for Textiles companies including Textiles, Textiles, etc.

TOBACCO

Table of share prices for Tobacco companies including Tobacco, Tobacco, etc.

TRANSPORT

Table of share prices for Transport companies including Transport, Transport, etc.

PROPERTY

Table of share prices for Property companies including Property, Property, etc.

TRUSTS, FINANCE, LAND - Cont'd

Table of share prices for Trusts, Finance, Land companies including Trusts, Finance, Land, etc.

OIL AND GAS - Cont'd

Table of share prices for Oil and Gas companies including Oil and Gas, Oil and Gas, etc.

MINES - Cont'd

Table of share prices for Mines companies including Mines, Mines, etc.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors, Aircraft Trades companies including Motors, Aircraft Trades, etc.

Commercial Vehicles

Table of share prices for Commercial Vehicles companies including Commercial Vehicles, Commercial Vehicles, etc.

Components

Table of share prices for Components companies including Components, Components, etc.

Garages and Distributors

Table of share prices for Garages and Distributors companies including Garages and Distributors, Garages and Distributors, etc.

Investment Trusts

Table of share prices for Investment Trusts companies including Investment Trusts, Investment Trusts, etc.

Finance, Land, etc

Table of share prices for Finance, Land, etc companies including Finance, Land, etc, Finance, Land, etc, etc.

OVERSEAS TRADERS

Table of share prices for Overseas Traders companies including Overseas Traders, Overseas Traders, etc.

PLANTATIONS

Table of share prices for Plantations companies including Plantations, Plantations, etc.

Rubbers, Palm Oil

Table of share prices for Rubbers, Palm Oil companies including Rubbers, Palm Oil, Rubbers, Palm Oil, etc.

Teas

Table of share prices for Teas companies including Teas, Teas, etc.

Central Rand

Table of share prices for Central Rand companies including Central Rand, Central Rand, etc.

Eastern Rand

Table of share prices for Eastern Rand companies including Eastern Rand, Eastern Rand, etc.

O.F.S.

Table of share prices for O.F.S. companies including O.F.S., O.F.S., etc.

Diamond and Platinum

Table of share prices for Diamond and Platinum companies including Diamond and Platinum, Diamond and Platinum, etc.

Central African

Table of share prices for Central African companies including Central African, Central African, etc.

Finance

Table of share prices for Finance companies including Finance, Finance, etc.

Australians

Table of share prices for Australians companies including Australians, Australians, etc.

THIRD MARKET

Table of share prices for Third Market companies including Third Market, Third Market, etc.

NOTES

Stock Exchange dealing classifications are indicated to the right of security names. Alpha, Beta, Gamma, Delta, E, F, G, H, I, J, K, L, M, N, O, P, Q, R, S, T, U, V, W, X, Y, Z.

Regional & Irish Stocks

Table of share prices for Regional & Irish Stocks companies including Regional & Irish Stocks, Regional & Irish Stocks, etc.

TRADITIONAL OPTIONS

Table of share prices for Traditional Options companies including Traditional Options, Traditional Options, etc.

Property

Table of share prices for Property companies including Property, Property, etc.

Oils

Table of share prices for Oils companies including Oils, Oils, etc.

Mines

Table of share prices for Mines companies including Mines, Mines, etc.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers, Publishers companies including Newspapers, Publishers, etc.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, Advertising companies including Paper, Printing, Advertising, etc.

SHOES AND LEATHER

Table of share prices for Shoes and Leather companies including Shoes and Leather, Shoes and Leather, etc.

SOUTH AFRICANS

Table of share prices for South Africans companies including South Africans, South Africans, etc.

TEXTILES

Table of share prices for Textiles companies including Textiles, Textiles, etc.

OIL AND GAS

Table of share prices for Oil and Gas companies including Oil and Gas, Oil and Gas, etc.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar up despite intervention

CO-ORDINATED CENTRAL Bank intervention was only partially successful in stemming the dollar's rise yesterday. The US Federal Reserve was followed by 12 other central banks in selling dollars. The rise started in Far East markets despite intervention by the Bank of Japan estimated at least \$500m.

trading in New York after the long weekend break. But central banks took advantage of the market's hesitancy, sensing that the lack of any further advancement reflected caution and indecision. Nevertheless, the intervention by most central banks failed to dampen enthusiasm, and the dollar managed to finish close to the day's high at DM1.9910 from DM1.9875 and ¥147.05 from ¥145.90.

sterling suffered at the hands of a stronger dollar and also lost ground against the D-Mark and other EMS currencies. The pound fell through support levels at \$1.5450 and \$1.5425, and is now expected to trade down to a floor level of \$1.5225.

FINANCIAL FUTURES

Short sterling weaker

SHORT STERLING fell through technical support at 86.40 for December delivery on Liffe yesterday. It also touched the next support level of 86.35, touching a low of 86.32, before closing at 86.38 compared with 86.44 previously.

and that sentiment is becoming increasingly bearish, as far as sterling instruments are concerned. A weakening of the pound put downward pressure on short sterling futures, leading to suggestions that the December contract could fall to 86.12 in the next few days.

regarded as a potential problem for sterling based contracts, with traders noting a lack of technical support for the pound between \$1.5400 and \$1.5150. Sterling lost over 1% cents to close at \$1.5380 on the London foreign exchange market yesterday.

The firmer tone continued after the start of trading in London, and the US unit broke through the DM1.89 level but failed to hold above resistance at DM1.9920. At this point, most investors were holding back, waiting for the start of

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns for Country, Unit, Rate, % change, and Divergence. Includes Germany, France, Italy, etc.

STERLING INDEX

Table showing Sterling Index values for various currencies like US Dollar, DM, etc.

POUND SPOT - FORWARD AGAINST THE POUND

Table showing Pound Spot and Forward rates for various currencies.

LIFFE LONG GILT FUTURES OPTIONS

Table with columns for Strike, Call, Put, etc. for Liffe Long Gilt Futures Options.

LIFFE US TREASURY BOND FUTURES OPTIONS

Table with columns for Strike, Call, Put, etc. for Liffe US Treasury Bond Futures Options.

LIFFE 3-MONTH EURO-DOLLAR FUTURES OPTIONS

Table with columns for Strike, Call, Put, etc. for Liffe 3-Month Euro-Dollar Futures Options.

CURRENCY RATES

Table showing Currency Rates for various countries like UK, France, Germany, etc.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table showing Dollar Spot and Forward rates for various currencies.

LIFFE 3-MONTH EURO-DOLLAR FUTURES OPTIONS

Table with columns for Strike, Call, Put, etc. for Liffe 3-Month Euro-Dollar Futures Options.

LIFFE 3-MONTH EURO-DOLLAR FUTURES OPTIONS

Table with columns for Strike, Call, Put, etc. for Liffe 3-Month Euro-Dollar Futures Options.

LIFFE 3-MONTH EURO-DOLLAR FUTURES OPTIONS

Table with columns for Strike, Call, Put, etc. for Liffe 3-Month Euro-Dollar Futures Options.

CURRENCY MOVEMENTS

Table showing Currency Movements for various currencies.

EURO-CURRENCY INTEREST RATES

Table showing Euro-Currency Interest Rates for various currencies.

LIFFE 3-MONTH EURO-DOLLAR FUTURES OPTIONS

Table with columns for Strike, Call, Put, etc. for Liffe 3-Month Euro-Dollar Futures Options.

LIFFE 3-MONTH EURO-DOLLAR FUTURES OPTIONS

Table with columns for Strike, Call, Put, etc. for Liffe 3-Month Euro-Dollar Futures Options.

LIFFE 3-MONTH EURO-DOLLAR FUTURES OPTIONS

Table with columns for Strike, Call, Put, etc. for Liffe 3-Month Euro-Dollar Futures Options.

OTHER CURRENCIES

Table showing Other Currencies for various countries like Argentina, Australia, etc.

EXCHANGE CROSS RATES

Table showing Exchange Cross Rates for various currencies.

LIFFE 3-MONTH EURO-DOLLAR FUTURES OPTIONS

Table with columns for Strike, Call, Put, etc. for Liffe 3-Month Euro-Dollar Futures Options.

LIFFE 3-MONTH EURO-DOLLAR FUTURES OPTIONS

Table with columns for Strike, Call, Put, etc. for Liffe 3-Month Euro-Dollar Futures Options.

LIFFE 3-MONTH EURO-DOLLAR FUTURES OPTIONS

Table with columns for Strike, Call, Put, etc. for Liffe 3-Month Euro-Dollar Futures Options.

MONEY MARKETS

London rates firm

A WEAK pound pushed interest rates slightly higher on the London money market yesterday. Overnight money remained firm at 14.13% per cent, despite a surplus of day-to-day credit in London. Three-month interbank rose to 14.14 per cent from 14.13% per cent.

mists had suggested the Fed was likely to stay out of the market. In Frankfurt call money was unchanged at 6.80 per cent. The West German Bundesbank has offered liquidity to the banking system via a two-tranche system repurchase agreement tender this week.

The market expects the central bank to be reasonably generous with its allocation of funds at the tender, possibly providing a slight surplus to counter late payments and money flowing out to buy a Federal Government bond.

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing rates for various currencies.

MONEY RATES

Table showing Money Rates for various currencies.

LIFFE 3-MONTH EURO-DOLLAR FUTURES OPTIONS

Table with columns for Strike, Call, Put, etc. for Liffe 3-Month Euro-Dollar Futures Options.

LONDON MONEY RATES

Table showing London Money Rates for various currencies.

LIFFE 3-MONTH EURO-DOLLAR FUTURES OPTIONS

Table with columns for Strike, Call, Put, etc. for Liffe 3-Month Euro-Dollar Futures Options.

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Table with columns for Strike, Call, Put, etc. for Liffe 3-Month Euro-Dollar Futures Options.

FAIRBANKS FINANCIAL MORTGAGES/REMGORTGAGES ARE YOU AWARE THAT THERE IS FOREIGN INTEREST IN YOUR MORTGAGE? * ECU loans at 10% fixed * Deutschmark loans at 9.25%* Sw. Franc loans at 9.75%*

GRANVILLE SPONSORED SECURITIES High Low Company Price Change % YTD % P/E 341 295 Ast. Brit. Ind. Ordinary 340 0 10.3 3.6 9.2

JOTTER PAD

CROSSWORD No.7,030 Set by DANTE

ACROSS 1 Touched for a drink (5) 4 Four in new search for records (8) 9 Individual away from work, just this once (8-5) 16 Chessmate? Precise! (8) 18 Indicate that the score is not quite accurate (5,2) 19 Effect of deed on naughty child (6) 15 Attack is excellent, in a way (4) 16 He contributes to the liquid assets of a bank (6,5) 19 Guess the meaning of this word (10) 20 Rule of note (4) 23 List in new guide (6) 25 How, initially, ownership may be established (8) 27 End of the new train line (8) 28 Very light colour (6) 29 Denial in the form of no eating (6) 30 Praise for old iron (6)

WORLD STOCK MARKETS

Table of world stock markets including sections for Australia, Canada, Denmark, Finland, France, Germany, Hong Kong, Italy, Japan, Korea, Malaysia, Mexico, New Zealand, Norway, Singapore, South Africa, Sweden, Switzerland, Taiwan, Thailand, UK, and USA. Each section lists various stocks with their prices and changes.

Table of world stock markets (continued) including sections for Australia, Canada, Denmark, Finland, France, Germany, Hong Kong, Italy, Japan, Korea, Malaysia, Mexico, New Zealand, Norway, Singapore, South Africa, Sweden, Switzerland, Taiwan, Thailand, UK, and USA. Each section lists various stocks with their prices and changes.

INDICES

Table of stock indices including New York Dow Jones, Toronto, London, and various international indices. It shows values for different dates and includes a section for 'NEW YORK DOW JONES' with historical data.

Table of 'NEW YORK DOW JONES' stock prices for various sectors like Industrials, Chemicals, and Utilities, along with a 'TRADING ACTIVITY' section.

Table of 'NEW YORK ACTIVE STOCKS' listing various individual stocks and their prices.

Table of 'TOKYO - Most Active Stocks' listing top-performing stocks in the Tokyo market.

Table of 'SOUTH AFRICA' stock prices for various local companies.

Table of 'AUSTRALIA' stock prices for various local companies.

Table of 'SINGAPORE' stock prices for various local companies.

Table of 'SINGAPORE' stock prices (continued) for various local companies.

Table of 'SINGAPORE' stock prices (continued) for various local companies.

Advertisement for 'TRAVELLING ON BUSINESS IN THE U.S. AND CANADA?' featuring a cartoon character holding a sign that says 'WALL ST.' and text promoting the Financial Times.

2pm prices September 5

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices, organized into columns with headers like 'High', 'Low', 'Stock', 'Div. Yld.', 'P/E', 'High', 'Low', 'Stock', 'Div. Yld.', 'P/E', etc.

Advertisement for Samsung Electronics featuring a computer monitor and keyboard. Text includes 'Reliable Computers', 'Renowned Monitors', and 'SAMSUNG Electronics'.

Continued on Page 51

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for High, Low, Stock, Div. Yld., % Chg., and Close Prev. Includes a section for 'Continued from previous page'.

OVER-THE-COUNTER

Nasdaq national market, 2pm prices September 5

Table of Over-the-Counter prices listing various stocks with columns for High, Low, Stock, Div. Yld., % Chg., and Close Prev. Includes a section for 'Continued from previous page'.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices listing various stocks with columns for High, Low, Stock, Div. Yld., % Chg., and Close Prev.

4pm prices September 5

Table of 4pm prices for September 5 listing various stocks with columns for High, Low, Stock, Div. Yld., % Chg., and Close Prev.

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FINANCIAL TIMES (LONDON)

FINANCIAL TIMES (LONDON)

AMERICA

Dow retreats from record amid interest rate fears

Wall Street

A LOWER bond market and concerns about interest rates eventually pushed equity market lower after the Dow had held steady at record high levels for most of the morning...

regional bank governors were beginning to think about whether interest rates should be raised in response to evidence of more robust growth than previously thought...

Johnson & Johnson rallied another 5% to \$54, adding to its gains last week, on continuing takeover rumors, reports of its research in an anti-AIDS drug and talk that Federal regulators are about to approve one of its drugs...

Canada

THE FALL of stocks yesterday morning was not as sharp as the drop in the price of shares of nickel miner, Falconbridge which fell 8% to C\$36...

Jakarta awakes with explosion of activity

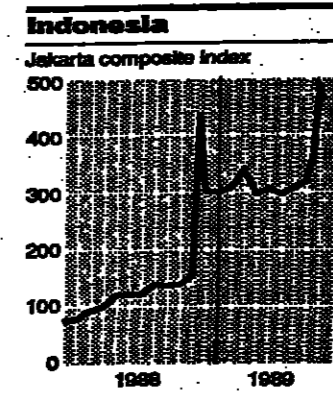
John Murray Brown on a once-sleepy market hitting highs thanks to foreign interest



Share push: queue in Jakarta for a recent new issue

ONCE dismissed as sleepy or even comatose, Jakarta's tiny stock exchange is currently Asian flavour of the month, reaching new highs as foreign buyers provide much of the push...

For a market which until last October had seen no new listings since 1984, the Bursa Efek Indonesia is now launching a new company every two weeks. The index, which languished around 70 at the start of 1988, last week touched 480, a record level in the exchange's 11-year history...



Indonesia Jakarta composite index

nesses looking to the market to raise equity finance to expand product lines in response to the latest export incentives. A company director said he had the "delicate task of arranging share allotment" adding that high priority would be given to small investors...

EUROPE

Frankfurt scales new peak while Paris consolidates

THE fast pace continued in West Germany, and there were strong gains in Amsterdam and Brussels, writes Our Markets Staff. FRANKFURT defied those who felt consolidation was overdue, the FAZ index rising 8.7% to 630.12, its highest level in more than two years...

at FFR363 after an initial rally on the news, and Navigation Mixte, which has a stake in Industrielle, shed FFR62 to FFR1.121 after recent gains. News came from Bouygues, the leading construction company, that Mr. Francis Bouygues, the 66-year-old chairman, was resigning to hand over to his son, Martin...

MILAN ended mixed as the suspension of Banca Nazionale del Lavoro (BNL) dampened interest. The Comit index closed 1.13 higher at 729.95. BNL was suspended by the regulatory agency Consob in the wake of the growing financial scandal at its US branch in Atlanta, Georgia. On Monday BNL savings shares fell 9.7% to L14,900 from L16,500...

ASIA PACIFIC

Profit-taking undermines early Nikkei rally

Tokyo

AN EARLY spurt in Japanese share prices fed hopes of renewed market vigour, but these were quickly dashed as profit-taking undermined most gains and trading activity failed to pick up, writes Michiko Nakamoto in Tokyo. At first, the rise in share prices appeared to reflect a recovery in confidence stemming from Monday. In fact, said analysts, it was the result of arbitrage trading...

Rumours surrounding Sansui had triggered speculation in other specialised companies in the overcrowded audio industry, where some restructuring is thought likely to take place in the near future. Kenwood, a specialised audio maker, added Y60 to Y1,120 during the day on rumours that its shares were being bought up by a group of investors. It closed up Y20 at Y1,080...

on good results, advanced Y150 to Y8,950. It was second on the volume list with 10.5m shares. Interest in special situation stocks supported a strong gain in Osaka. The OSE average rose 173.04 to 34,799.48 while volume rose to 75.8m shares from the 53m on Monday. Roundup THE BIGGER Asia Pacific markets held out longer than Tokyo, scoring rises across the board...

HONG KONG continued its uptick as turnover increased from HK\$729m to HK\$841m, the best in more than two weeks but still light. The Hang Seng index finished 22.16 higher at 2,572.41, helped by continuing rumours about an impending corporate reorganisation at Cheung Kong. Property shares led the market, with Cheong Kong the most actively traded issue...

peaking results - a 37 per cent jump in first half net profits, reported after hours. In London, later, it was trading at A\$12.05 and would have gone higher but for more trouble at the Bougainville subsidiary. Bougainville has a huge but politically troubled copper mining operation. In Sydney it ended with a rise of 19 cents to A\$2.52 on the resumption of mining in Papua New Guinea, following a four-month closure...

FT-ACTUARIES WORLD INDICES

Table with columns for National and Regional Markets, Monday September 4 1989, Friday September 1 1989, and Dollar Index. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, Ireland, Italy, Japan, Korea, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Nordic, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. UK, World Ex. So. At., World Ex. Japan, and The World Index.

Advertisement for KLM featuring the slogan 'You're shrinking the sky?' and 'No. Our new 747's cut travel time.' The ad includes text about KLM's routes, aircraft, and service quality, along with the KLM logo and 'Royal Dutch Airlines' text.

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